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Jim Millstein is the Founder and Chief Executive Officer of Millstein & Co., a financial advisory firm with offices in Washington, D.C. and New York City.

Representative engagements include advice to the Commonwealth of Puerto Rico in connection with the management of its \$75 billion of institutional indebtedness; and to US Airways in connection with its acquisition of American Airlines out of Chapter 11.

From 2009 to March 2011, Mr. Millstein was the Chief Restructuring Officer at the U.S. Department of the Treasury. In that role, he was responsible for oversight and management of the Department's largest investments in the financial sector and was the principal architect of AIG's restructuring and recapitalization.

From July 2000 to March 2009, Mr. Millstein served as Managing Director and Global Co-Head of Corporate Restructuring at Lazard. Selected engagements included representation of the United Auto Workers in connection with the restructuring of their contractual relationships with GM, Ford and Chrysler; Charter Communications in connection with its pre-packaged plan of reorganization under Chapter 11; the Republic of Argentina in connection with the exchange offer for its international bond indebtedness; WorldCom in connection with its Chapter 11 reorganization; United Pan-European Communications in connection with its pre-arranged plan of arrangement in the Netherlands and Delaware; and, Marconi in connection with its scheme of arrangement in the United Kingdom.

Before joining Lazard, Mr. Millstein was Partner and Head of the Corporate Restructuring practice at Cleary, Gottlieb, Steen & Hamilton. Significant engagements included representation of Daewoo Corporation in connection with its financial restructuring in Korea; the Disney Corporation in connection with the financial restructuring of EuroDisney in France; Pan-

American Airlines in connection with its Chapter 11 reorganization; and, the Zell-Chilmark Fund in its acquisition of various troubled companies in and out of Chapter 11.

Mr. Millstein is an adjunct professor of law at Georgetown University Law Center, where he teaches Federal Regulation of Financial Institutions; and a Commissioner on the American Bankruptcy Institute's Commission to Study Reform of Chapter 11.

Mr. Millstein received a J.D. from Columbia Law School, where he was a Harlan Fiske Stone Scholar. He holds an M.A. in Political Science summa cum laude from the University of California, Berkeley. Mr. Millstein graduated summa cum laude with a B.A. in Politics from Princeton University.