APPENDIX C

LIQUIDATION ANALYSIS Estimated Liquidation Proceeds (Amounts in 000's)

	Estimated Liq	— Note	
	High	Low	Note
Statement of Assets			
Cash	\$ 138,300	\$ 118,300	2
Fabrics	-	-	3
Accounts Receivable, Top OEMs, Production & Other	-	-	4
Accounts Receivable, Other OEMs, Production & Other	-	-	4
Accounts Receivable, Non OEMs, Production & Other	-	-	4
Accounts Receivable, Top OEMs, Tooling	8,800	7,000	4
Accounts Receivable, Other OEMs, Tooling	400	300	4
Accounts Receivable, Non OEMs, Tooling	500	400	4
Inventory	-	-	5
Prepaid Tooling & Molding, Current	-	-	6
Investments in Subsidiaries	-	-	7
InterCo Receivable - Canada	10,000	-	8
InterCo Receivable - Mexico	3,000	-	8
InterCo Receivable - European Entities	39,000	27,000	8
Prepaid and Miscellaneous Assets	-	-	9
Other Long Term Assets	-	-	10
Goodwill	-	-	11
Deferred Tax Assets	-	-	12
Property Plant & Equipment	30,000	12,500	13
Gross Liquidation Proceeds	\$ 230,000	\$ 165,500	
Costs of Liquidation			
Chapter 7 Expenses	\$ 18,900	\$ 18,900	14
Chapter 7 Wind Down Costs	15,700	15,700	15
Payment of Chapter 11 Professional Fee Holdback	21,000	21,000	16
Chapter 7 Trustee Fees	5,200	3,300	17
Total Costs of Liquidation	\$ 60,800	\$ 58,900	
Net Liquidation Proceeds Available for Distribution	\$ 169,200	\$ 106,600	

Note: Assumes no recoveries from Retained Causes of Action.

APPENDIX C

LIQUIDATION ANALYSIS Estimated Liquidation Distribution (Amounts in 000's)

Net Liquidation Proceeds Available for Distribution		\$	169,200		\$	106,600		
		Estimated Liquidation Recovery						
			High	%		Low	%	Note
Less: Purchase Money Security Interests	\$ 25,900	\$	25,900	100.0%	\$	25,900	100.0%	18
Remaining Liquidation Proceeds		\$	143,300		\$	80,700		
Less: Secured Lien Claims								
Secured Third-Party Tooling Lien Claims	\$ Range	\$	9,700	100.0%	\$	7,700	100.0%	19
Remaining Liquidation Proceeds		\$	133,600		\$	73,000		
Less: Secured Claims								
Prepetition Facility Claims	\$ 747,121	\$	133,600	17.9%	\$	73,000	9.8%	20
OEM Jr Secured Loan and Related Interest	93,106		-	0.0%		-	0.0%	20
OEM Launch Cost Funding	13,000		-	0.0%		-	0.0%	20
Remaining Liquidation Proceeds		\$	-		\$	-		
Less: Chapter 11 Administrative & Priority Claims								
Headquarter Lease Rejection	\$ 4,500	\$	-	0.0%	\$	-	0.0%	21
Other Chapter 11 Lease Rejections	1,000		-	0.0%		-	0.0%	21
OEM Administrative Loan	30,000		-	0.0%		-	0.0%	21
Environmental Claims	10,000		-	0.0%		-	0.0%	21
Chapter 11 Priority Claims	11,600		-	0.0%		-	0.0%	21
Less: Unsecured Claims								
General Unsecured Claims	\$ 511,600	\$	-	0.0%	\$	-	0.0%	21
Real Estate Lease Rejection Claims	17,858		-	0.0%		-	0.0%	21
Equipment Lease Rejection Claims	31,749		-	0.0%		-	0.0%	21
Prepetition OEM Damage and Cancellation Claims	100,000		-	0.0%		-	0.0%	21
10.75% Senior Notes due 2011	520,500		-	0.0%		-	0.0%	21
12.875% Senior Subordinated Notes due 2012	428,400		-	0.0%		-	0.0%	21