Press Release

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FLEXTRONICS ANNOUNCES THIRD QUARTER RECORD RESULTS Record Quarterly Net Sales Up 31% to \$5.4 billion; Non-GAAP Operating Profit Up 29% to \$161 million; Record GAAP Operating Profit Up 139% to \$153 million; Quarterly GAAP EPS Up 186% to \$0.20; Record Quarterly Non-GAAP EPS Up 15% to \$0.23

Singapore, January 30, 2007 – Flextronics (NASDAQ: FLEX) today announced results for its third quarter ended December 31, 2006 as follows:

(US\$ in millions, except EPS)		hree Mo Decem		 Nine Months Ended December 31,			
		2006		2005	2006		2005
Net sales	\$	5,415	\$	4,126	\$ 14,177	\$	11,757
GAAP operating income	\$	153	\$	64	\$ 300	\$	206
Operating income, excluding intangible amortization, stock-based							
compensation expense, restructuring and other charges ⁽¹⁾	\$	161	\$	125	\$ 429	\$	366
GAAP net income	\$	119	\$	42	\$ 388	\$	98
Net income, excluding intangible amortization, stock-based							
compensation expense, restructuring and other charges ⁽¹⁾	\$	136	\$	118	\$ 356	\$	319
Diluted GAAP EPS	\$	0.20	\$	0.07	\$ 0.66	\$	0.16
Diluted EPS, excluding after-tax gains and losses on divestitures,							
intangible amortization, stock-based compensation expense,							
restructuring and other charges ⁽¹⁾	\$	0.23	\$	0.20	\$ 0.60	\$	0.53

(1) The reconciliation of non-GAAP results to GAAP results is illustrated in Schedules I & II attached to this press release. See the accompanying Notes on Schedule IV attached to this press release.

Quarterly Results

Net sales for the third quarter ended December 31, 2006 were a record high \$5.4 billion, which represents an increase of \$1.3 billion, or 31%, over the year ago quarter.

Excluding intangible amortization, stock-based compensation expense, restructuring and other charges, net income for the third quarter ended December 31, 2006 increased 15% to a record \$136 million, or \$0.23 per diluted share, compared to \$118 million, or \$0.20 per diluted share, in the year ago quarter.

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GAAP net income increased 183% to a December quarter record \$119 million, or \$0.20 per diluted share, compared to \$42 million, or \$0.07 per diluted share in the year ago quarter.

"Last year we initiated our strategy to accelerate revenue and profit growth in our core EMS business, which is realizing success for our company and our customers. A central part of this strategy is the organization of our resources around a market focused approach, which allows us to better serve our customers," said Mike McNamara, chief executive officer of Flextronics. "We are pleased with the results to date." The December 2006 quarter included the following noteworthy items:

- Revenue reached a record high \$5.4 billion,
- Non-GAAP net income reached a record high \$136 million,
- Year-over-year revenue increased 31% while non-GAAP operating profit increased 29%,
- ROIC improved 120 basis points from the year ago quarter and is at the highest level in almost six years at 11.5%, which approximates the Company's cost of capital,
- Cash conversion cycle improved 2 days on a sequential basis to an industry leading 12 days,
- Debt was repaid by \$240 million, resulting in a near record low leverage ratio of 20%,
- Inventory was reduced by \$79 million sequentially despite a sales increase of \$713 million,
- Cash flow from operations amounted to \$350 million in the quarter, and
- Non-GAAP operating expenses were reduced to a record low 2.4% of sales.

McNamara concluded by stating, "During this high growth quarter, we are executing on the controllable aspects of our business and are extremely pleased with the revenue and profit growth, along with our continued excellence in working capital management, improving return on invested capital, balance sheet strength and cash flow generation."

Guidance

For the fourth quarter ending March 31, 2007, revenue is expected to be approximately \$4.8 billion and diluted EPS is expected to be approximately \$0.20. This represents year-over-year revenue growth of approximately \$1.3 billion, or approximately 36%, and implies an operating profit growth rate of approximately 40%. Management emphasized that there is a range around the March 2007 quarter guidance as demand trends and the economy are dynamic.

GAAP earnings per diluted share are expected to be lower than the guidance provided herein by approximately \$0.03 per diluted share per quarter reflecting quarterly intangible amortization and stock-based compensation expense.

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2004 Award Plan for New Employees

On January 23, 2007, options to purchase an aggregate of 813,200 ordinary shares were granted from the 2004 Award Plan for New Employees. The options have an exercise price of \$11.56 (equal to the closing price of our ordinary shares on the grant date, as quoted on the NASDAQ Global Select Market), and will expire 10 years after the date of grant (or upon termination of employment, if earlier), and generally become exercisable over four years. Also on January 23, 2007, 70,000 share bonus awards were granted from the 2004 Award Plan for New Employees. The share bonus awards will vest in five equal annual installments beginning on February 1, 2008, and any unvested awards will expire upon termination of employment. All options and share bonus awards were granted to new employees.

Conference Call and Web Cast

A conference call hosted by Flextronics' management will be held today at 1:30 p.m. PST to discuss the Company's financial results and its outlook. This call will be broadcast via the Internet and may be accessed by logging on to the Company's website at <u>www.flextronics.com</u>. Additional information in the form of a slide presentation that summarizes the quarterly results may also be found on the Company's site. A replay of the broadcast will remain available on the Company's website after the call.

Minimum requirements to listen to the broadcast are Microsoft Windows Media Player software (free download at <u>http://www.microsoft.com/windows/windowsmedia/download/default.asp</u>) and at least a 28.8 Kbps bandwidth connection to the Internet.

About Flextronics

Headquartered in Singapore (Singapore Reg. No. 199002645H), Flextronics is a leading Electronics Manufacturing Services (EMS) provider focused on delivering complete design, engineering and manufacturing services to automotive, computing, consumer digital, industrial, infrastructure, medical and mobile OEMs. With fiscal year 2006 revenues from continuing operations of US\$15.3 billion, Flextronics helps customers design, build, ship, and service electronics products through a network of facilities in over 30 countries on four continents. This global presence provides design and engineering solutions that are combined with core electronics manufacturing and logistics services, and vertically integrated with components technologies, to optimize customer operations by lowering costs and reducing time to market. For more information, please visit www.flextronics.com.

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This press release contains forward-looking statements within the meaning of U.S. securities laws, including statements related to revenue and earnings growth. These forward-looking statements involve risks and uncertainties that could cause the actual results to differ materially from those anticipated by these forward-looking statements. These risks include that revenue and earnings growth may not occur as expected or at all; our dependence on industries that continually produce technologically advanced products with short life cycles; our ability to respond to changes in economic trends, to fluctuations in demand for our customers' products and to the short-term nature of our customers' commitments; competition in our industry, particularly from ODM suppliers in Asia; our dependence on a small number of customers for the majority of our sales; the challenges of effectively managing our operations; the challenges of integrating acquired companies or assets; our reliance on strategic relationships with major customers; the impact on our margins and profitability resulting from substantial investments and start-up and integration costs in our components, design and ODM capabilities; that we may not be able to obtain new customer programs, or that if we do obtain them, that they may not contribute to our revenue or profitability as expected or at all; our ability to design and quickly introduce world-class components products that offer significant price and/or performance advantages over competitive products; production difficulties, especially with new products; our ability to utilize available and recently expanded manufacturing capacity; the risk of future restructuring charges that could be material to our financial condition and results of operations; not realizing expected returns from our retained interests in divested businesses; changes in government regulations and tax laws; our exposure to potential litigation relating to intellectual property rights, product warranty and product liability; potential impairment of our intangible assets; our dependence on the continued trend of outsourcing by OEMs; the effects of customer bankruptcies; and the other risks described under "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our reports on Form 10-K, 10-Q and 8-K that we file with the U.S. Securities and Exchange Commission. The forwardlooking statements in this press release are based on current expectations and Flextronics assumes no obligation to update these forward-looking statements.



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SCHEDULE I

FLEXTRONICS INTERNATIONAL LTD. AND SUBSIDIARIES UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS $^{(1)(2)}$

(In thousands, except per share amounts)

]	Three Months Ended December 31, 2006				Three Months Ended December 31, 2005						
		~		equired		~				equired		
	Non-	GAAP	Adj	justments		GAAP	N	on-GAAP	Adj	ustments		GAAP
Net sales	\$5,	,415,460	\$	-	\$	5,415,460	\$	4,125,957	\$	-	\$	4,125,957
Cost of sales	5,	,124,603		1,708		5,126,311		3,889,325		-		3,889,325
Restructuring and other charges		-		-		-		-		63,115		63,115
Gross profit		290,857		(1,708)		289,149		236,632		(63,115)		173,517
Selling, general and administrative expenses Restructuring and other charges		129,538 -		6,346		135,884		111,198 -		(15,000) 13,147		96,198 13,147
Operating income		161,319		(8,054)		153,265		125,434		(61,262)		64,172
Intangible amortization		-		7,794		7,794		-		8,910		8,910
Interest and other expense, net		15,261		1,530		16,791		19,560		2,325		21,885
Loss on divestiture of operations		-		-		-		-		3,126		3,126
Income before income taxes		146,058		(17,378)		128,680		105,874		(75,623)		30,251
Provision for (benefit from) income taxes		10,224		(135)		10,089		(5,869)		(1,499)		(7,368)
Income from continuing operations		135,834		(17,243)		118,591		111,743		(74,124)		37,619
Income from discontinued operations (net of tax)		-		-		-		6,667		(2,332)		4,335
Net income	\$	135,834	\$	(17,243)	\$	118,591	\$	118,410	\$	(76,456)	\$	41,954
Earnings per share:												
Income from continuing operations:												
Basic					\$	0.20					\$	0.07
Diluted					\$	0.20					\$	0.06
Income from discontinued operations:												
Basic					\$	-					\$	0.01
Diluted					\$	-					\$	0.01
Net income:												
Basic	\$	0.23			\$	0.20	\$	0.21			\$	0.07
Diluted	\$	0.23			\$	0.20	\$	0.20			\$	0.07
Shares used in computing per share amounts:												
Basic		589,414				589,414		574,635				574,635
Diluted		598,534			_	598,534	_	599,761			_	599,761
							_					



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SCHEDULE II

FLEXTRONICS INTERNATIONAL LTD. AND SUBSIDIARIES UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS $^{(1)(3)}$

(In thousands, except per share amounts)

	Nine Months Ended December 31, 2006			Nine Months Ended December 31, 2005					
		Required			Required				
	Non-GAAP	Adjustments	GAAP	Non-GAAP	Adjustments	GAAP			
Net sales	\$ 14,176,936	\$ -	\$ 14,176,936	\$ 11,757,087	s -	\$ 11,757,087			
Cost of sales	13,374,177	3,560	13,377,737	11,036,913	-	11,036,913			
Restructuring and other charges		95,683	95,683		129,150	129,150			
Gross profit	802,759	(99,243)	703,516	720,174	(129,150)	591,024			
Selling, general and administrative expenses	373,989	29,377	403,366	354,587	-	354,587			
Restructuring and other charges		565	565		30,147	30,147			
Operating income	428,770	(129,185)	299,585	365,587	(159,297)	206,290			
Intangible amortization	_	23,520	23,520	-	28,890	28,890			
Interest and other expense, net	71,335	5,728	77,063	65,367	2,325	67,692			
Gain on divestiture of operations	-	-	-	-	(23,819)	(23,819)			
-					<u>, , , , , , , , , , , , , , , , , </u>	· · · · · ·			
Income before income taxes	357,435	(158,433)	199,002	300,220	(166,693)	133,527			
Provision for (benefit from) income taxes	22,129	(23,353)	(1,224)	2,059	57,853	59,912			
Income from continuing operations	335,306	(135,080)	200,226	298,161	(224,546)	73,615			
Income from discontinued operations (net of									
tax)	20,941	166,797	187,738	21,213	3,386	24,599			
Net income	\$ 356,247	\$ 31,717	\$ 387,964	\$ 319,374	\$ (221,160)	\$ 98,214			
Earnings per share:									
Income from continuing operations:									
Basic			\$ 0.34			\$ 0.13			
Diluted			\$ 0.34			\$ 0.12			
Income from discontinued operations:									
Basic			\$ 0.32			\$ 0.04			
Diluted			\$ 0.32			\$ 0.04			
Net income:									
Basic	\$ 0.61		\$ 0.67	\$ 0.56		\$ 0.17			
Diluted	\$ 0.60		\$ 0.66	\$ 0.53		\$ 0.16			
Shares used in computing per share amounts:									
Basic	582,353		582,353	572,112		572,112			
Diluted	590,658		590,658	600,068		600,068			

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SCHEDULE III

FLEXTRONICS INTERNATIONAL LTD. AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands)

ASSETS		mber 31, 2006	March 31, 2006		
A59E15					
Current Assets:					
Cash and cash equivalents	\$	909,195	\$	942,859	
Accounts receivable, net		1,907,123		1,496,520	
Inventories		2,535,151		1,738,310	
Deferred income taxes		13,095		9,643	
Current assets of discontinued operations		-		89,509	
Other current assets		622,176		620,095	
		5,986,740		4,896,936	
Property and equipment, net		1,922,660		1,586,486	
Deferred income taxes		656,576		646,43	
Goodwill and other intangibles, net		3,259,658		2,791,79	
Non-current assets of discontinued operations		-		574,384	
Other assets		862,258		462,379	
	\$	12,687,892	\$	10,958,407	
Current Liabilities: Bank borrowings, current portion of long-term debt and capital					
lease obligations	\$	8,224	\$	106,099	
Accounts payable		3,747,138			
Current liabilities of discontinued operations				,	
		-		2,758,019	
Other current liabilities		- 1,156,415		2,758,01 57,21	
Other current liabilities Total current liabilities		1,156,415 4,911,777		2,758,019 57,213 1,036,973	
Total current liabilities				2,758,019 57,213 1,036,973	
Total current liabilities				2,758,019 57,212 1,036,972 3,958,304	
Total current liabilities Long-term debt, net of current portion:		4,911,777		2,758,019 57,213 1,036,973 3,958,304	
Total current liabilities Long-term debt, net of current portion: Zero Coupon Convertible Junior Subordinated Notes due 2009		4,911,777		2,758,01 57,21 1,036,97 3,958,30 195,00 500,00	
Total current liabilities Long-term debt, net of current portion: Zero Coupon Convertible Junior Subordinated Notes due 2009 1 % Convertible Subordinated Notes due 2010		4,911,777 195,000 500,000		2,758,019 57,212 1,036,972 3,958,304 195,000 500,000 399,650	
Total current liabilities Long-term debt, net of current portion: Zero Coupon Convertible Junior Subordinated Notes due 2009 1 % Convertible Subordinated Notes due 2010 6 1/2 % Senior Subordinated Notes due 2013		4,911,777 195,000 500,000 399,650		2,758,01 57,21 1,036,97 3,958,30 195,00 500,00 399,65 384,87	
Total current liabilities Long-term debt, net of current portion: Zero Coupon Convertible Junior Subordinated Notes due 2009 1 % Convertible Subordinated Notes due 2010 6 1/2 % Senior Subordinated Notes due 2013 6 1/4 % Senior Subordinated Notes due 2014 Other long-term debt and capital lease obligations		4,911,777 195,000 500,000 399,650 387,677		2,758,01 57,21 1,036,97 3,958,30 195,00 500,00 399,65 384,87 9,44	
Total current liabilities Long-term debt, net of current portion: Zero Coupon Convertible Junior Subordinated Notes due 2009 1 % Convertible Subordinated Notes due 2010 6 1/2 % Senior Subordinated Notes due 2013 6 1/4 % Senior Subordinated Notes due 2014 Other long-term debt and capital lease obligations Non-current liabilities of discontinued operations		4,911,777 195,000 500,000 399,650 387,677		2,758,019 57,213 1,036,973 3,958,304 195,000 500,000 399,650 384,879 9,446 30,578	
Total current liabilities Long-term debt, net of current portion: Zero Coupon Convertible Junior Subordinated Notes due 2009 1 % Convertible Subordinated Notes due 2010 6 1/2 % Senior Subordinated Notes due 2013 6 1/4 % Senior Subordinated Notes due 2014		4,911,777 195,000 500,000 399,650 387,677 10,172		2,758,019 57,213 1,036,973 3,958,304 195,000 500,000 399,650 384,879 9,446 30,578 125,903 5,354,647	

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SCHEDULE IV

FLEXTRONICS INTERNATIONAL LTD. AND SUBSIDIARIES NOTES TO PRESS RELEASE AND UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (In thousands)

- (1) The non-GAAP financial measures disclosed in this press release exclude certain amounts that are included in the most directly comparable measures under Generally Accepted Accounting Principles ("GAAP"). Non-GAAP results exclude after-tax gains and losses on divestitures, intangible amortization, stock-based compensation expense, restructuring and other charges.
- (2) The Company recognized pre-tax restructuring charges of \$68.6 million, which were primarily related to the closures and consolidations of various manufacturing facilities, and an additional \$7.7 million in executive separation costs during the quarter ended December, 31, 2005. The Company recorded pre-tax intangible amortization expense of \$9.3 million and \$14.0 million (including \$2.8 million attributable to discontinued operations) during the quarters ended December 31, 2006 and 2005, respectively. The Company recognized \$8.1 million of stock-based compensation expense during the quarter ended December 31, 2006 as a result of its adoption of SFAS 123(R) beginning on April 1, 2006. During the quarter ended December 30, 2005 associated with accounts receivable with Delphi, as the receivables were subsequently collected. Final sales price adjustments related to the divestiture of the Network Services division resulted in a pre-tax loss of \$3.1 million for the quarter ended December 31, 2005. The tax impacts related to all of these items amounted to a tax benefit of \$0.1 million and \$2.0 million in the quarters ended December 31, 2005, respectively.
- (3) The divestiture of the Company's Software Development and Solutions business resulted in a pre-tax gain of \$181.2 million during the nine months ended December 31, 2006, which is included in discontinued operations. The divestiture of the Semiconductor and Network Services divisions resulted in a pre-tax gain of \$67.6 million for the nine months ended December 31, 2005 (including \$43.8 million attributable to discontinued operations). The Company recorded pre-tax charges of \$105.9 million during the nine months ended December 31, 2006 related to impairment, lease termination, exit costs and other charges related primarily to the disposal and exit of certain real estate owned and leased by the Company in order to reduce its investment in property, plant and equipment. The Company also recognized pre-tax restructuring charges of \$151.7 million during the nine months ended December 31, 2005, which were primarily related to the closures and consolidations of various manufacturing facilities. The Company recorded pre-tax intangible amortization expense of \$34.4 million (including \$5.2 million attributable to discontinued operations) and \$43.3 million (including \$12.1 million attributable to discontinued operations) during the nine months ended December 31, 2006 and 2005, respectively. The Company recognized \$23.9 million (including \$0.6 million attributable to discontinued operations) of stock-based compensation expense during the nine months ended December 31, 2006. The Company recognized \$7.7 million in executive separation costs during the nine months ended December, 31, 2005. The tax impacts related to all of these items amounted to a tax benefit of \$14.7 million and a tax provision of \$86.2 million in the nine months ended December 31, 2006 and 2005, respectively.
- (4) Return on invested capital ("ROIC") divides after-tax operating income by a quarterly average of net invested capital. Aftertax operating income includes after-tax operating income from divested businesses, and excludes intangible amortization, stock-based compensation expense, restructuring and other charges. Net invested capital is defined as total assets less current liabilities and non-operating assets. Non-operating assets include cash and cash equivalents, short-term investments, notes receivable, deferred income tax assets, net hedging assets, and other non-operating assets.

We believe ROIC is a useful measure in providing investors with information regarding our performance. ROIC is a widely accepted measure of earnings efficiency in relation to total capital employed. We believe that increasing the return on total capital employed, as measured by ROIC, is an effective method to sustain and increase shareholder value. ROIC is not a measure of financial performance under generally accepted accounting principles in the U.S., and may not be defined and calculated by other companies in the same manner. ROIC should not be considered in isolation or as an alternative to net earnings as an indicator of performance.

The following table reconciles ROIC as calculated using non-GAAP after-tax operating income to the same performance measure calculated using the nearest GAAP measure, which is operating income from continuing operations:

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	Three Months Ended December 31,						
ROIC	2006	2005					
Non-GAAP	11.5%	10.3%					
Restructuring and other charges	-0.6%	-4.7%					
Discontinued operations	0.0%	-0.7%					
GAAP	10.9%	4.9%					