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8
9 **UNITED STATES BANKRUPTCY COURT**
10 **DISTRICT OF NEVADA**

11 In re:
12 HORIZON VILLAGE SQUARE LLC,
13 Debtor.

In Proceedings Under Chapter 11
Case No. 11-21034-mkn

**WELLS FARGO BANK, N.A.’S POST-
TRIAL BRIEF IN OPPOSITION TO
CONFIRMATION OF DEBTOR’S
PLAN AND IN SUPPORT OF STAY
RELIEF OR DISMISSAL**

Hearing Date: April 28, 2015

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18 Wells Fargo Bank, N.A. (“Wells Fargo”) hereby submits its post-trial brief in opposition to
19 confirmation of *Debtor’s Amended Plan of Reorganization* [Docket No. 403] (the “Plan”) and in
20 support of *Wells Fargo Bank, N.A.’s (i) Renewed Motion for Relief from the Automatic Stay With*
21 *Respect to Debtor’s Property Located In Henderson, Nevada, or, In the Alternative, (ii) Motion to*
22 *Dismiss* [Docket No. 371] (the “Stay Relief/Dismissal Motion”). The Court held an evidentiary
23 hearing regarding the Plan and the Stay Relief/Dismissal Motion on April 28, 2015 (the
24 “Hearing”). This brief supplements Wells Fargo’s objection to confirmation of the Plan [Docket
25 No. 409] and the Stay Relief/Dismissal Motion, which are incorporated herein by reference.

26 **I. INTRODUCTION.**

27 This chapter 11 case has been pending for nearly four years. The Debtor has already failed
28 to confirm one plan in that time, and the current Plan is an over-reaching attempt to saddle Wells

1 Fargo with inordinate risk, deprive it of standard loan protections, benefit insiders, and improperly
 2 shield non-debtor third parties from their guaranty obligations to the bank. Like the prior plan,
 3 this Plan cannot be confirmed. Yet, neither should the Debtor be permitted to languish in chapter
 4 11 indefinitely. Accordingly, as it indicated it likely would do, the Court should grant the Stay
 5 Relief/Dismissal Motion and finally resolve this case through stay relief or dismissal.

6 **II. BACKGROUND.**

7 On July 31, 2011, the Debtor filed its voluntary chapter 11 petition. The Debtor owns and
 8 operates a retail shopping center located at 25 through 75 East Horizon Ridge Parkway in
 9 Henderson, Nevada (the "Property"). [Ex. 8 at 12]¹

10 **The Three-Year Term Loan**

11 On February 13, 2008, Wells Fargo, as successor-by-merger to Wachovia Bank, National
 12 Association, made a short-term "bridge" loan to the Debtor in the principal amount of \$11.35
 13 million (the "Loan"). [Ex. 3 ¶¶ 5-7; Exs. 25-32] The Loan is secured by a first-position lien on
 14 the Property and all rents and other personal property related to the Property [Ex. 21 at 3-4; Ex. 25
 15 at 1; Ex. 27 at 1-3; Ex. 29], and is guaranteed by Todd, RYANNE, Michael, and Margaret Nigro
 16 (collectively, the "Guarantors") [Ex. 2 ¶ 30; Ex. 31]. The Loan had a three-year term with two
 17 extension options. [Ex. 26 at 2-3]

18 The Debtor's ability to obtain the Loan was subject to certain conditions, including that the
 19 Property have an appraised value of at least \$14,187,500 and that the Debtor contribute at least
 20 20% of the appraised value (totaling at least \$2,837,500) through its own funds or existing equity
 21 in the Property. [Ex. 3 ¶ 19; Ex. 25 §§ 2.1, 2.2(b)] The Loan requires the Debtor to maintain its
 22 20% equity contribution at all times (the "Equity Covenant"). [Ex. 3 ¶ 19; Ex. 25 § 2.1] The
 23 Loan also requires the Debtor to comply with certain other covenants, including:

- 24 (i) that the Debtor comply with the terms of its leases of the Property and enter
 25 into new leases on pre-approved terms or with Wells Fargo's consent (which consent
 26 expressly cannot unreasonably be withheld) (the "Lease Covenant") [Ex. 25 § 7.4];

27 _____
 28 ¹ Trial exhibits are cited to as "[Ex.]," and the Hearing transcript is cited to as "[Tr.]" The
 Court admitted exhibits 1-35. [Tr. at 6:1-10] The Hearing transcript is attached as Appendix A.

1 (ii) that neither the Debtor nor its majority owner default on any of their
2 respective obligations owing to Wells Fargo (the “Cross-Default Covenant”) [*id.* § 7.7];

3 (iii) that the unpaid balance of the Loan not exceed 80% of the value of the
4 Property (the “LTV Covenant”) [*id.* § 7.13]; and

5 (iv) that the prospect for repayment or performance of the Debtor’s obligations
6 under the Loan not become materially impaired and that no material adverse change occur
7 in the business or prospects of the Debtor (the “MAC Clause”) [Ex. 26 § 16(f)].

8 In May 2010, two years into the Loan term, the Debtor breached the LTV Covenant and
9 failed to make the pay down required by the loan documents to cure the default. [Ex. 8 at 13; Tr.
10 at 28:4-7] Nevertheless, Wells Fargo took no enforcement action due to this default. [Tr. at 42:6-
11 43:12] Rather, Wells Fargo negotiated with the Debtor for more than a year after this default
12 without resolution. [*Id.* at 29:12-23, 42:6-43:12]

13 On February 13, 2011, the Loan matured. [Ex. 3 ¶ 9; Ex. 26 at 2] The Debtor did not
14 qualify for or seek to exercise the maturity extensions under the Loan. [Ex. 3 ¶ 8; Tr. at 21:12-24]
15 Wells Fargo notified the Debtor and the Guarantors of the maturity default, made demand for
16 payment, and continued to negotiate with the Debtor regarding the Loan. [Ex. 3 ¶¶ 9-10; Tr. at
17 42:6-43:12] Neither the Debtor nor the Guarantors repaid the Loan. [Ex. 3 ¶ 10] As of the
18 petition date, the Debtor owed not less than \$11,225,639.40² under the Loan. [Ex. 1 ¶ 2.3]

19 Insider Management

20 The Debtor is a limited liability company managed by Nigro Development, LLC (“Nigro
21 Development”). [Ex. 2 ¶ 2] Nigro Development also holds the largest ownership interest
22 (42.97%) in the Debtor. [Ex. 22 at 29; Tr. at 9:7-10:5] As such, Nigro Development has total
23 control over the Debtor. [Tr. at 9:3-6] In turn, Nigro Development was founded by, and is co-
24 managed and co-owned exclusively by, Todd and Michael Nigro. [Ex. 2 ¶ 12; Tr. at 8:19-9:2]
25 Accordingly, Todd and Michael Nigro exclusively control the Debtor.

26 _____
27 ² This amount does not include certain professionals’ fees or default interest and other
28 charges claimed by Wells Fargo, and the bank’s entitlement to such amounts will be adjudicated
in the claims allowance process and not in connection with the Plan. [Ex. 1 ¶¶ 2.3, 2.7]

1 The 1990 Nigro Trust holds the second largest ownership interest (39.73%) in the Debtor.
 2 [Ex. 22 at 29] An entity known as Omega Industries also holds an ownership interest (3.85%) in
 3 the Debtor. [Tr. at 12:7-12] Edward Nigro, the father of Todd and Michael Nigro, set up the 1990
 4 Nigro Trust and also owns Omega Industries. [*Id.* at 10:12-13, 11:18-12:9] And Todd Nigro may
 5 ultimately be a beneficiary of the 1990 Nigro Trust. [*Id.* at 12:4-6] Accordingly, more than 86%
 6 of the ownership interest in the Debtor is held by entities and trusts in which Todd, Michael, and
 7 Edward Nigro hold ownership and/or beneficiary interests.

8 Furthermore, Nigro Management LLC (“Nigro Management”) is an affiliate of the Debtor
 9 that was also founded by, and is also co-managed and co-owned by, Todd and Michael Nigro.
 10 [Ex. 2 ¶ 12; Tr. at 10:22-11:6] Nigro Management provides property management and leasing
 11 services to the Debtor. [Ex. 2 ¶¶ 17, 22; Tr. at 10:22-11:6]

The Bankruptcy Case And Plan

13 The Debtor filed this chapter 11 case in July 2011. Wells Fargo is the Debtor’s only
 14 secured creditor, and the bank’s lien encumbers all or substantially all of the Debtor’s property.³
 15 [Ex. 8 at 4] General unsecured claims total \$16,500 or less in the aggregate. [*Id.* at 4-5] The
 16 Debtor has no other creditors. [*Id.*]

17 In December 2011, the Debtor filed a chapter 11 plan that would allow the Debtor to retain
 18 the Property, allow equity holders to retain their interests, extend maturity of the Loan to March
 19 2017, and otherwise treat Wells Fargo’s claims in a manner that the bank opposed. [Ex. 20;
 20 Docket No. 105] Wells Fargo sought relief from the automatic stay with respect to the Property
 21 and its other collateral. [Docket No. 114] In January 2012, the Court held a multi-day evidentiary
 22 hearing on the plan and Wells Fargo’s stay relief motion. [Docket Nos. 169, 175, 178-79]

23 On November 13, 2014, the Court entered an order denying confirmation of the initial plan
 24 [Ex. 12], entered a corresponding memorandum decision (the “Memorandum Decision”) [Ex. 11],
 25 and entered an order conditioning the automatic stay on the Debtor filing an amended plan by
 26 December 29, 2014 [Ex. 34 at 2]. In the Memorandum Decision, the Court found that the value of

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 28 ³ The Debtor disputes that Wells Fargo has a lien on certain of the Debtor’s cash assets.
 This issue is before the Court on a separate motion.

1 the Property as of the January 2012 confirmation hearings was \$10,845,000 and that an interest
2 rate of at least 4.25% had to be applied to Wells Fargo's secured claim. [Ex. 11 at 16, 23]

3 On December 24, 2014, the Debtor filed an amended plan that incorporated certain of the
4 Court's findings in the Memorandum Decision. [Ex. 7] The amended plan, however, retained
5 many of the provisions regarding treatment of Wells Fargo's secured claim that Wells Fargo
6 opposed. [*Id.* at 11-13] On December 31, 2014, Wells Fargo filed a chapter 11 plan as an
7 alternative to the Debtor's amended plan. [Docket No. 321]

8 On February 6, 2015, the Court entered an order (i) permitting the Debtor to move forward
9 with its amended plan, (ii) indicating that the Court would likely grant stay relief or dismiss this
10 case if the Debtor does not confirm its amended plan, and (iii) setting a combined hearing on plan
11 confirmation and any stay relief or dismissal motion that the bank would file. [Ex. 10 at 3-5]

12 On March 27, 2015, Wells Fargo filed the Stay Relief/Dismissal Motion requesting that the
13 Court grant stay relief with respect to the Property and the bank's other collateral or dismiss this
14 case in the event the Debtor again fails to confirm a plan.

15 On April 7, 2015, Wells Fargo and the Debtor filed a stipulation (the "Stipulation")
16 agreeing that: (i) Wells Fargo's allowed claim includes the amount of \$11,225,639.40, and that the
17 bank's entitlement to certain pre- and post-petition professionals' fees, default interest, and other
18 charges will be deferred and not decided in connection with plan confirmation; and (ii) for
19 purposes of the Hearing only, (a) an interest rate of 4.25% with respect to Wells Fargo's secured
20 claim satisfies section 1129(b)(2)(A)(i) as provided in the Memorandum Decision, (b) the as-is,
21 fair market value of the Property and improvements as of the confirmation date of the Debtor's
22 plan remains no less than \$10,845,000 as provided in the Memorandum Decision, (c) Wells Fargo
23 is an oversecured creditor without a deficiency claim, and (d) Wells Fargo will not challenge
24 feasibility (section 1129(a)(11)) or good faith (section 1129(a)(3)) with respect to the plan. [Ex. 1]
25 The Court approved the Stipulation. [Docket No. 417]

26 On April 15, 2015, the Debtor filed the Plan (intended to amend the December 24, 2014
27 plan consistent with the Stipulation). With respect to Wells Fargo's secured claim, the Plan
28 proposes to: (i) repay more than \$11.2 million in debt based on a 30-year amortization period with

1 a five-year term [Ex. 4 §§ 4.1.1(d), (e)]; (ii) make a modest effective date pay down of \$585,000
 2 while the Debtor currently holds cash on hand of more than \$1.8 million [*Id.* § 4.1.1(d); Ex. 2 ¶ 8;
 3 Tr. at 24:13-26:5]; (iii) include no restrictions on the Debtor’s ability to use its remaining cash in
 4 which the bank holds a lien [Ex. 4; Tr. at 26:23-27:9]; and (iv) eliminate the Lease Covenant, the
 5 Cross Default Covenant, the LTV Covenant, and the MAC Clause [Ex. 4 § 4.1.1(h); Ex. 2 ¶ 62].

6 The Plan also purports to “cure” any defaults under the Loan existing prior to the effective
 7 date of the Plan and render the Debtor “current and in good standing” under the Loan. [Ex. 4 §
 8 4.1.3] The Debtor’s articulated understanding of this provision with respect to the liability of the
 9 Guarantors “is that the [L]oan is in good standing, and so if a loan is in good standing, I would
 10 assume that the guarantees are in good standing, as well, and there’s no default . . . and there
 11 would be no guarantee exposure at that time.” [HQ Tr. at 81:17-82:14]⁴ In other words, the
 12 Debtor’s intent is to bring the currently-defaulted guaranties into “good standing” and prohibit
 13 Wells Fargo from bringing guaranty claims against the Guarantors absent a future default under
 14 the Loan.

15 Finally, equity retains its interests and puts no new cash into the Debtor. [Tr. at 12:19-24]

16 Wells Fargo voted its claim to reject the Plan [Ex. 5 at 2] and filed an opposition to
 17 confirmation of the Plan [Docket No. 409].

18 **The Debtor’s Decision Not To Pursue A Sale Of The Property**

19 On or about June 6, 2014, and during the pendency of this case, the Debtor received a letter
 20 of intent to purchase the Property for \$14.9 million. [Ex. 2 ¶ 56; Ex. 33; Tr. at 35:16-36:8] The
 21 \$14.9 million purchase price would have been sufficient to repay all amounts then due and owing
 22 under the Loan, plus leave a significant return for equity. [Tr. at 40:18-41:19]

23 ⁴ At the Hearing, Wells Fargo’s counsel questioned Todd Nigro regarding this “cure”
 24 provision. [Tr. at 14:19-17:2] While he tried to parry counsel’s questioning, Mr. Nigro ultimately
 25 testified that his understanding of this provision is the same as the understanding that he testified
 26 to at the hearing held by the Court a day earlier, on April 27, 2015, in the companion case of *In re*
 27 *Nigro HQ LLC*, Case No. 11-21034-mkn, regarding the same “cure” provision set forth in the plan
 28 offered in that case. [*Id.* at 16:7-17:2] Thus, Mr. Nigro incorporated his prior testimony, which is
 relevant and admissible here. *See* Fed. R. Evid. 401, 402, 801(d)(2). Accordingly, Wells Fargo
 cites herein to Mr. Nigro’s testimony at the April 27 hearing regarding this issue. The April 27
 hearing transcript is cited to as “[HQ Tr.],” and that transcript is attached as Appendix B.

1 At the time, however, Todd Nigro, on behalf of the Debtor, informed Wells Fargo that the
 2 Debtor had received the purchase offer but refused to share the letter of intent with Wells Fargo,
 3 refused to disclose the purchase price to Wells Fargo, and informed Wells Fargo that the Debtor
 4 would only pursue the sale of the Property if the bank would take a discounted payoff on the
 5 amounts due under the Loan (apparently requiring that Wells Fargo waive all accrued default
 6 interest and possibly other accrued amounts).⁵ [Ex. 2 ¶ 56 n.6; Tr. at 36:9-40:17] Absent full
 7 disclosure from the Debtor regarding the terms of the purchase offer, Wells Fargo declined to
 8 accept repayment of less than all amounts due under the Loan and the Debtor therefore refused to
 9 pursue the sale of the Property. [Ex. 2 ¶ 56 n.6; Tr. at 41:20-42:5]

10 **III. LEGAL ARGUMENT.**

11 The Plan cannot be confirmed because it fails to satisfy the “cram down” requirement that
 12 the treatment of Wells Fargo’s claim is fair and equitable, post-confirmation management of the
 13 Debtor is not consistent with the best interests of creditors or with public policy, and the Plan’s
 14 “cure” provision is effectively an impermissible third-party injunction. Because the Plan cannot
 15 be confirmed, the Court should grant the Stay Relief/Dismissal Motion.

16 **A. The Plan Fails To Comply With Section 1129 And Cannot Be Confirmed.**

17 A bankruptcy court may only confirm a chapter 11 plan that complies with each of the
 18 requirements set out in section 1129(a) of the Bankruptcy Code. 11 U.S.C. § 1129(a). In addition,
 19 if all impaired creditor classes do not accept the plan as required by section 1129(a)(8), then the
 20 debtor must satisfy the section 1129(b) “cram down” requirements. *Id.* § 1129(b). The debtor
 21 bears the burden of proving that its plan meets these requirements, and the failure of proof on any
 22 single requirement precludes confirmation. *In re Perez*, 30 F.3d 1209, 1214 n.5 (9th Cir. 1994).
 23 The Plan does not satisfy the section 1129(a) and (b) requirements as discussed below.

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 26
 27 ⁵ In fact, the Debtor refused to disclose the letter of intent or the proposed purchase price to
 28 Wells Fargo until compelled to do so in discovery commenced in connection with confirmation of
 the Plan. [Tr. at 36:9-18]

1 **1. The Plan Does Not Comply With Section 1129(b)'s "Cram Down"**
 2 **Requirements and Prohibition Against Unfair Discrimination.**

3 Wells Fargo voted to reject the Plan on account of its secured claim, which is impaired.
 4 Accordingly, the Debtor must proceed to "cram down" and prove that the Plan does not
 5 discriminate unfairly, and is fair and equitable, with respect to Wells Fargo. 11 U.S.C. § 1129(b).
 6 The Plan's treatment of the bank's claim is unfairly discriminatory and is not fair and equitable,
 7 which precludes confirmation.

8 Separate and apart from the specific requirements of section 1129(b)(2)(A), the general
 9 "fair and equitable" test requires a plan proponent to show that the plan meets the "implicit"
 10 fairness standard under section 1129(b)(1). *See, e.g., In re D & F Const., Inc.*, 865 F.2d 673, 675
 11 (5th Cir. 1989); *In re Monarch Beach Venture, Ltd.*, 166 B.R. 428, 436 (C.D. Cal. 1993); *In re*
 12 *Prussia Assoc.*, 322 B.R. 572, 605 (Bankr. E.D. Pa. 2005); *In re Tri Growth Centre City, Ltd.*, 136
 13 B.R. 848, 852 (Bankr. S.D. Cal. 1992). The implicit fairness test focuses on broad notions of
 14 fairness and whether a plan unreasonably shifts risk to the party subject to cram down. *See, e.g.,*
 15 *Monarch Beach*, 166 B.R. at 436; *see also* Jack Friedman, *What Courts Do to Secured Creditors*
 16 *in Chapter 11 Cram Down*, 14 Cardozo L. Rev. 1495 (1993). The Plan treats Wells Fargo's claim
 17 unfairly and shifts virtually all of the risk to the bank for the following reasons:

18 Repayment Terms: The Plan proposes to repay the Loan based on a five-year term and 30-
 19 year amortization period while the Debtor retains approximately \$1.1-1.3 million cash after
 20 effective date payments. [Ex. 2 ¶ 75; Tr. at 25:21-26:22] Other than an effective date pay down
 21 of \$585,000, the Plan does not provide for any other payments from excess cash to the bank or any
 22 restrictions on the Debtor's ability to use or distribute cash on which the bank holds a lien. [Tr. at
 23 13:16-14:12] And the Debtor projects to accumulate more than \$2.7 million cash by the end of
 24 the Plan term. [Ex. 2 ¶ 52; Ex. 13]

25 The only justification offered at the Hearing for the Debtor to accumulate so much cash is
 26 to give the Debtor "needed flexibility" for tenant improvements, maintenance, and repairs. [Ex. 2
 27 ¶ 75] But that justification is belied by the facts. The Debtor's projections disclose a total of only
 28 \$151,000 in anticipated tenant improvements over the Plan term. [Ex. 13] The projections also

1 disclose a total of only \$22,680 in anticipated leasing commissions over the Plan term. [*Id.*]
2 Event when accounting for these amounts and all projected maintenance and repairs set out in the
3 Debtor's projections, the Debtor still projects accumulated cash by the end of the Plan term of
4 more than \$2.7 million. In other words, there is no valid operational or business justification for
5 the Debtor to accumulate more than \$2.7 million over the course of the Plan term; it is merely the
6 improper protection of equity interests over those of a secured creditor. Absent restrictions on the
7 use of that cash, the Plan unduly shifts risk to the bank that its collateral may be diminished and
8 unavailable at the end of the Plan term to repay the Loan.

9 Furthermore, the Debtor's interpretation of its rights under the Plan with respect to its cash
10 is inconsistent with the Equity Covenant, which requires the Debtor's members to maintain no less
11 than \$2,837,500 in equity in the Debtor at all times. At the Hearing, Todd Nigro specifically
12 stated that the Plan would *not* remove the Equity Covenant. [Tr. at 45:19-24] Yet, Todd Nigro
13 testified that Nigro Development (controlled by Todd and Michael Nigro) can make equity
14 distributions in its sole discretion. [*Id.* at 13:16-14:12] The Plan cannot provide a right that is at
15 odds with a financial covenant expressly retained under the Loan.

16 Wells Fargo again submits that, to the extent the Plan would otherwise be confirmed, the
17 Debtor's cash in excess of an appropriate reserve for improvements and repairs should be used to
18 increase the effective date pay down on the Loan or, at minimum, to fund a debt service escrow to
19 be used only for the repayment of the Loan. But permitting the Debtor unfettered discretion to use
20 more than \$2.7 million of cash during the Plan term shifts too much risk to the bank.

21 Finally, the proposed five-year cram down Plan term is unfair and inequitable in light of
22 the Debtor's refusal to pursue a sale of the Property for an amount (\$14.9 million) that would have
23 exceeded all amounts due under the Loan by more than \$1 million, conservatively. [Tr. at 41:10-
24 42:5] Indeed, the Loan could have been repaid in full with a return to equity nearly a year ago.
25 Gluttony, however, led the Debtor's principals to refuse to pursue the sale after Wells Fargo
26 unsurprisingly declined to take a discounted payoff that, it turns out, would have resulted in a
27 significant windfall directly to the Debtor's equity—primarily Todd, Michael, and Edward Nigro.
28 Given that the Debtor could have sold the Property and repaid, and presumably still could sell the

1 Property and repay,⁶ the Loan in full immediately, it should not now be permitted to term the bank
2 out for another five years simply because the Debtor refuses to pay default interest.

3 Financial Covenants: The Plan also proposes to eliminate the Lease Covenant, the Cross
4 Default Covenant, the LTV Covenant, and the MAC Clause. [Ex. 4 § 4.1.1(h); Ex. 2 ¶ 62] These
5 covenants provide important, customary, and bargained-for mechanisms that allow the bank to
6 monitor its collateral and protect its rights. [Ex. 3 ¶¶ 15-17] Elimination of these financial
7 covenants further increases the risk unduly shifted to the bank. *See In re P.J. Keating Co.*, 168
8 B.R. 464, 473 (Bankr. D. Mass. 1994) (stating that stripping of loan covenant was not fair and
9 equitable); *In re Kellogg Square P'ship*, 160 B.R. 343, 368 (Bankr. D. Minn. 1993) (“In exchange
10 for the forced entry into that loan, the creditor is entitled to demand both pecuniary and
11 nonpecuniary terms that are sufficient to shelter it from the risks inherent in the Debtor’s
12 proposal.”). At the Hearing, Todd Nigro testified that these covenants must be removed “because
13 they will jeopardize Debtor’s ability to successfully reorganize.” [Ex. 2 ¶ 62] This is meritless.

14 First, Todd Nigro asserts that the Lease Covenant must be eliminated because it requires
15 Wells Fargo’s approval of lease terms “that are not reflective of the current commercial leasing
16 market,” the Debtor never previously complied with its obligation to obtain the bank’s consent,
17 and the concept of “commercially reasonable terms” is “open to wide interpretation” and “ripe for
18 disagreement.” [*Id.* ¶¶ 62(i), 63-66] The Debtor’s understanding of this provision is flawed.

19 As an initial matter, the Lease Covenant requires the Debtor to comply with the terms and
20 conditions of all of its leases. [Ex. 25 § 7.4] Even if the Debtor’s other concerns regarding this
21 provision were valid (which they are not), there is no justification for eliminating the requirement
22 that the Debtor comply with its lease obligations. Furthermore, the Lease Covenant only requires
23 Wells Fargo’s consent for leases over 5,000 square feet or that do not comply with the pre-
24 approved terms set out in that provision. [*Id.*] While all leases that do not satisfy the pre-
25 approved terms must be approved by Wells Fargo, there is an express limitation that prohibits the
26 bank from unreasonably withholding, conditioning, or delaying its consent to a lease. [*Id.*] The

27 _____
28 ⁶ Todd Nigro testified at the Hearing that, based on the \$14.9 million letter of intent, there
may be a 20% equity cushion in the Property today. [Tr. at 33:3-34:16]

1 Debtor's suggestion that this provision gives Wells Fargo too much discretion is misplaced, as it
2 places contractual requirements on Wells Fargo to ensure commercial reasonableness. The Debtor
3 offers no valid explanation as to why this provision was acceptable pre-petition but would be
4 problematic post-confirmation.

5 The Debtor's argument that its prior failure to comply with the Lease Covenant and obtain
6 Wells Fargo's consent also is no justification for eliminating this provision. Nor is the
7 unsurprising fact that terms of art such as "commercially reasonable terms" may become subject to
8 dispute a reason to eliminate this covenant. All contracts are subject to interpretation, but rarely
9 are they litigated. Here, the elimination of "commercially reasonable terms" gives the Debtor
10 carte blanche to enter into new leases without any oversight or approval, which shifts substantial
11 risk to the bank that the cash flow supporting the Debtor's ability to service the Loan may be
12 impaired and that the bank's real property collateral could be leased on terms that impair the
13 overall value of the real estate.

14 Todd Nigro also asserts that the Lease Covenant must be eliminated, otherwise the current
15 leases for which the Debtor never received the bank's consent would constitute an event of
16 default. [Ex. 2 ¶ 63] Wells Fargo affirms that if the Court confirms the Plan without removal of
17 the Lease Covenant, the Debtor's prior failures to obtain the bank's consent to existing leases will
18 not constitute an event of default. Accordingly, this cannot justify elimination of this covenant.

19 Second, Todd Nigro asserts that the Cross Default Covenant must be eliminated because it
20 "unduly impairs Debtor's ability to reorganize as it places Debtor at risk of a default even if it is
21 fully performing in accordance with the terms of its Plan." [Ex. 2 ¶ 67] The Cross Default
22 Covenant simply requires the Debtor and its majority owner not to default on their respective
23 obligations to Wells Fargo. [Ex. 25 § 7.7] This is a standard covenant that protects the bank from
24 the Debtor and its majority owner defaulting on other debt obligations they may have owing to
25 Wells Fargo, and incentivizes those parties to perform on their obligations to the bank.
26 Furthermore, the Debtor does not propose to eliminate the financial covenant that requires the
27 Debtor not to default on monetary obligations owing to parties other than the bank. [*Id.* § 7.8; Ex.
28 2 ¶ 71] Eliminating the Cross Default Covenant would have the anomalous effect of allowing the

1 Debtor to default on its other obligations to Wells Fargo without triggering a default under the
 2 Loan, but a default on the Debtor's obligations to third parties *would* trigger a default under the
 3 Loan. The justification for eliminating this covenant is unfairly discriminatory and meritless.

4 Third, Todd Nigro asserts that the LTV Covenant must be eliminated because the "Debtor
 5 could arguably be placed in default immediately after the Effective Date." [Ex. 2 ¶ 68] The
 6 Debtor has provided no evidence that it would not be in compliance with the LTV Covenant if the
 7 Plan is confirmed. In fact, as discussed above, Todd Nigro testified at the Hearing that there may
 8 be as much as a 20% equity cushion in the Property based on the June 2014 letter of intent to
 9 purchase the Property for \$14.9 million. [Tr. at 33:3-34:16] Conjecture on this issue does not
 10 satisfy the Debtor's burden of proving that eliminating this covenant is fair and equitable to the
 11 bank—particularly in light of the Debtor's assertion of value of the Property based on the \$14.9
 12 million letter of intent. Furthermore, the Debtor's gratuitous suggestion that Wells Fargo would
 13 seek to locate an appraiser that would be willing to value the Property at an amount that would trip
 14 the LTV Covenant is absurd. As the Court may recall from the hearing in the companion *In re*
 15 *Nigro HQ LLC* case, Wells Fargo's representative, Kevin Haley, discussed the process that the
 16 bank uses to employ an appraiser in matters such as this. [HQ Tr. at 117:5-118:2]⁷ Through this
 17 process, an appraiser is selected based on a blind quote obtained through an independent arm of
 18 the bank. [*Id.* at 117:15-118:1] Accordingly, the Debtor's concocted rationale for eliminating this
 19 covenant is without merit.

20 Fourth, Todd Nigro asserts that the MAC Clause must be eliminated because it allows
 21 Wells Fargo to declare a default in its discretion if it believes its prospects for repayment are
 22 materially impaired. [Ex. 2 ¶ 69] This too is a standard loan covenant that provides the bank with
 23 protection in the event the Debtor should experience a truly material adverse change to its business

24 ⁷ After submitting him to cross-examination at the April 27 hearing in the companion case
 25 of *In re Nigro HQ LLC*, Debtor's counsel strategically opted not to cross-examine Mr. Haley at
 26 the Hearing the next day. [Tr. at 52:7-18] Because all witnesses submitted direct examination
 27 simultaneously by declaration, Mr. Haley had no opportunity other than on re-direct to address
 28 Todd Nigro's contentions regarding this appraiser issue. And because Debtor's counsel declined
 to call Mr. Haley, there was no re-direct of Mr. Haley. Had Mr. Haley had an opportunity to
 discuss this issue on re-direct, he would have provided the same testimony as cited herein.

1 or property. Todd Nigro cites to Wells Fargo's opposition to confirmation of the Plan as the only
2 evidence of the bank's purported belief that the Debtor is in violation of the MAC Clause. [*Id.*]
3 This is absurd. The Plan has nothing to do with whether there has been a material adverse change
4 to the Debtor's business or property, nor has Wells Fargo suggested this. Elimination of this
5 covenant, particularly when coupled with the proposed elimination of other covenants, would put
6 the bank in the precarious position of having no ability to declare a "financial" default except in
7 the event the Debtor fails to make payments, because these are the covenants that permit the bank
8 to react to declines in collateral value and other adverse events affecting a borrower. This would
9 literally handicap Wells Fargo's ability to protect itself and its collateral in the event of a calamity.

10 Elimination of these covenants shifts substantial risk to Wells Fargo, is not fair and
11 equitable to the bank, and should not be permitted.

12 Debtor's Fair and Equitable Justifications: Finally, Todd Nigro offers a number of
13 irrelevant reasons that the Plan treats Wells Fargo's claim fairly and equitably. [Ex. 2 ¶ 61] One
14 reason proffered is that the Debtor timely tendered every payment due under the Loan prior to
15 maturity. [*Id.*] Without conceding whether that is true, the Debtor's prepetition loan payments
16 have no bearing on whether the terms of the Plan going forward are fair and equitable with respect
17 to the bank's claim. Another reason is the Debtor's revisionist view that it had to file this case
18 solely because the bank refused to extend the maturity of the Loan. [*Id.*] Although the evidence
19 established that Wells Fargo worked with Todd Nigro, exercised patience in negotiations pre-
20 petition, and negotiated for resolution various times thereafter, the asserted reason for filing this
21 case (though incorrect) also has no bearing on the fair and equitable analysis. Furthermore, it fails
22 to take into consideration that the Loan was a short-term bridge loan. Todd Nigro very well
23 knows that the Loan was never intended to be a long-term loan, and it is patently unfair and
24 inequitable for the Debtor to attempt to impose a plan on Wells Fargo that would repay the vast
25 majority of the debt more than *12 years* after the making of the three-year Loan. Another
26 proffered reason is that the Debtor has made a number of adequate protection payments to the
27 bank during this case. [*Id.*] Again, the Debtor's compliance with its agreed-upon cash collateral
28 arrangement is to be expected—it is not a rationale to justify cram down. The Debtor has failed to

1 cite any legal authority that its proffered justifications are relevant to the fair and equitable
 2 standard. What is relevant to this analysis is how the Plan proposes to treat the bank's claim going
 3 forward, and that treatment does not comply with the relevant legal standards cited herein.

4 Todd Nigro's remaining reasons for why the Plan treats Wells Fargo's claim fairly and
 5 equitably concern repayment terms and the cash the Debtor projects to accumulate. [*Id.*] Such
 6 rationale is circular—the payment terms are fair, *ergo* the payment terms are fair. And although
 7 Wells Fargo agreed in the Stipulation not to contest the interest rate to be applied to its secured
 8 claim, a plan's feasibility does not also satisfy the fair and equitable requirement.

9 **2. Debtor's Post-Confirmation Management Is Not Consistent With the**
 10 **Best Interests of Creditors and Public Policy Under Section 1129(a)(5).**

11 Section 1129(a)(5) of the Bankruptcy Code requires the plan proponent to disclose the
 12 identity and affiliations of any individuals expected to serve (or continue to serve) as a director,
 13 officer, or voting trustee of the reorganized debtor. Often taken for granted is the additional
 14 requirement that any such appointments (or proposed continuation of service) be “consistent with
 15 the interests of creditors and equity security holders and with public policy.” 11 U.S.C. §
 16 1129(a)(5)(A)(ii); *see also* 11 U.S.C. § 1123(a)(7) (plan must be consistent with best interest of
 17 creditors and public policy with respect to post-confirmation management).

18 Todd Nigro testified that he and Michael Nigro will continue to manage the Debtor post-
 19 effective date as the co-managers and co-owners of Nigro Development, and that Nigro
 20 Management will continue to provide administrative and leasing services to the Debtor. [Ex. 2 ¶¶
 21 22-24] Todd and Michael Nigro's continued management of the Debtor is not in the best interest
 22 of creditors or consistent with public policy.

23 As discussed above, the Debtor's proposed management (Nigro Development) is the single
 24 largest equity security holder, refuses to provide any reasonable safeguards for Wells Fargo's cash
 25 collateral, and would have unfettered discretion to make distributions to itself under the Plan.
 26 Indeed, and notwithstanding the Equity Covenant, Todd Nigro testified that nothing in the Plan
 27 would prohibit the Debtor's management from making a distribution of any amount to itself and
 28 the other equity security holders after confirmation. [Ex. 2 ¶ 76; Tr. at 13:16-14:12] And the

1 holders of the vast majority of the equity interests in the Debtor are entities and trusts owned and
2 controlled by Todd, Michael, and Edward Nigro. All the while, Wells Fargo is “termed out” on a
3 loan that naturally matured four years ago. A plan that permits insider management to reap such
4 undue benefits at the expense of a creditor (and in this case, effectively the sole non-insider
5 creditor) should not be confirmed. *E.g., In re Digerati Technologies, Inc.*, 2014 WL 2203895
6 (Bankr. S.D. Tex. May 27, 2014) (denying confirmation because insider management could
7 trigger lucrative benefits after confirmation).

8 Management’s inherent conflicts of interest also compromise its ability to pursue
9 avoidance actions against various insiders, all of whom are related to the Debtor’s proposed
10 management. *See In re WRN 1301, Inc.*, 2007 WL 1555812 (Bankr. E.D. Tex. May 24, 2007)
11 (continued service of existing president of debtor approved because court found he was
12 “disinterested person” under the Bankruptcy Code). At the Hearing, Todd Nigro confirmed this
13 fact, stating that while he has not undertaken “an exhaustive analysis,” he does not anticipate that
14 the Debtor will pursue any avoidance claims. [Ex. 2 ¶ 49] As an example, he confirmed that the
15 Debtor has no intention of seeking the return of a \$30,000 retainer that it paid to a law firm to
16 defend the Guarantors from a potential lawsuit by the bank, notwithstanding that no such lawsuit
17 has ever been brought. [Tr. at 19:11-20:18]

18 Management by an entrenched, self-dealing insider is not in the best interest of the
19 Debtor’s only meaningful creditor, Wells Fargo, and is not consistent with public policy. The
20 meaning of the term “public policy” in these provisions of the Bankruptcy Code can be traced to
21 the Senate Report accompanying the Chandler Act. That legislative history indicates that the
22 provision “directs the scrutiny of the court to the methods by which the management of the
23 reorganized corporation is to be chosen, so as to ensure, for example, adequate representation of
24 those whose investments are involved in the reorganization.” *In re Machne Menachem, Inc.*, 304
25 B.R. 140, 142 (Bankr. M.D. Pa. 2003). If the Plan were confirmed, Wells Fargo would have no
26 “representation” with respect to the Debtor’s post-confirmation management, no financial
27 covenant protection, and no safeguards against the diminution of the significant cash on hand, on
28 which Wells Fargo asserts a lien. There would also be no restrictions on Todd and Michael

1 Nigro's self-dealing. The purpose of chapter 11 is to allow the honest but unfortunate debtor to
 2 reorganize and emerge from bankruptcy; it is not to ensure a windfall to equity and insiders by
 3 shifting all the risk of reorganization to creditors.

4 **3. The Plan's "Cure" Provision Violates Section 1129(a)(1).**

5 Confirmation also is impermissible because the Plan violates section 524(e) of the
 6 Bankruptcy Code, and therefore section 1129(a)(1). It has been the law in this judicial circuit for
 7 more than 25 years that a chapter 11 plan cannot discharge or otherwise affect a non-debtor's
 8 obligations to a third party. Section 524(e) provides that "the discharge of a debt of the debtor
 9 does not affect the liability of any other third entity on, or the property of any other entity for such
 10 debt." 11 U.S.C. § 524(e). The Ninth Circuit has interpreted this statute to prohibit the permanent
 11 release, discharge, or injunction of non-debtors. *E.g., In re Lowenschuss*, 67 F.3d 1394, 1401 (9th
 12 Cir. 1995); *In re Am. Hardwoods, Inc.*, 885 F.2d 621, 626 (9th Cir. 1989).

13 Section 4.1.3 of the Plan purports to "cure" all pre-effective date defaults and make the
 14 Debtor "current and in good standing" under the Loan. [Ex. 4 § 4.1.3] Todd Nigro's testimony on
 15 this issue, while evasive, was ultimately clear and damning. Todd Nigro and the other Guarantors
 16 guaranteed the Loan. While Todd Nigro testified on leading questions that the Plan does not
 17 impose an injunction in favor of the Guarantors, it became clear on further cross-examination that
 18 Mr. Nigro intends to invoke section 4.1.3 of the Plan as a disguised, *de facto* injunction against
 19 any guaranty action brought against the Guarantors. His testimony was unequivocal:

20 Q. Your testimony a moment ago with Ms. Kozlowski is that if a default
 21 occurs under the plan, then Wells Fargo would be free to pursue the guarantors,
 correct?

22 A. Yes.

23 Q. What if no default occurs under the plan? Is it your position that Wells
 Fargo cannot pursue the guarantors as long as the plan is performing based on
 existing defaults?

24 . . .

25 A. My understanding is that the loan is in good standing, and so if a loan is in
 good standing, I would assume that the guarantees are in good standing, as well,
 and there's no default.

26 Q. Your understanding is that right now as we sit here, the loan is in good
 27 standing?

1 A. No. If the plan is confirmed, my understanding is that the loan would be
2 in good standing, and if then the loan is in good standing, then the guarantees
would remain in place and there would be no guarantee exposure at that time.

3 [HQ Tr. at 81:17-82:14] It is clear that the Debtor's decision-makers, who are Guarantors along
4 with their spouses, believe that the carefully-crafted plan language regarding "cure" of defaults
5 provides a preclusive argument in any action on their guarantees as long as the Debtor is
6 performing under the Plan.

7 Section 524(e) is not limited to *express* attempts to accomplish the proscribed. Courts
8 must look beyond labels and prohibit all forms of discharge or permanent injunction in favor of
9 non-debtors. *See Am. Hardwoods, Inc.*, 885 F.2d at 625 (examining effect of relief sought and
10 rejecting argument that injunction is distinguishable from discharge). The Debtor cannot make an
11 end-run around the law through subterfuge and cleverly drafted plan language. *Id.*

12 Furthermore, there is no policy justification for the Debtor's attempt to protect insiders and
13 management at Wells Fargo's expense. To the contrary, the rationale for the rule against non-
14 debtor injunctions illustrates the impropriety of the Plan. Pursuant to the Bankruptcy Code, a
15 debtor must disclose all of its assets and submit those assets to the bankruptcy court's control. In
16 exchange, the court can generally require creditors to accept a pro rata distribution and prevent
17 them from taking further action against the debtor through the Bankruptcy Code's discharge
18 provisions. Courts outside of bankruptcy have no power to force creditors to accept monetary
19 settlements. There is then no reason to allow a solvent insider to seize the benefits of bankruptcy
20 merely because of its relationship to the debtor—and force its creditors to accept less than their
21 state-law rights against the insider—when the insider does not have to accept the burdens and
22 duties imposed by the Bankruptcy Code. *See generally* Judith R. Starr, *Bankruptcy Court*
23 *Jurisdiction to Release Insiders from Creditor Claims in Corporate Reorganizations*, 9 Emory
24 *Bankr. Dev. J.* 485, 498 (1993). Permitting injunctive relief in favor of non-debtors would create a
25 serious moral hazard, as insiders would be incentivized to bring a company into bankruptcy to
26 avoid personal liability. *See id.*; *In re Cont'l Airlines*, 203 F.3d 203, 217 (3d Cir. 2000)
27 (“[G]ranting permanent injunctions to protect non-debtor parties on the basis of theoretical identity
28 of interest alone would turn bankruptcy principles on their head.”).

1 Accordingly, confirmation of the Plan must be denied as the impermissible “cure”
2 provision violates section 524(e), which in turn violates section 1129(a)(1). The Debtor’s attempt
3 to disguise the effect of this provision also further illustrates the problems with the Debtor’s
4 proposed post-confirmation management and how the Plan’s treatment of Wells Fargo’s claim is
5 not fair and equitable under section 1129(b).

6 **B. Stay Relief Or Dismissal Is Appropriate.**

7 For all of the reasons set forth herein, the Plan should not be confirmed. As such, and for
8 all the reasons set forth in the Stay Relief/Dismissal Motion, cause exists to lift the automatic stay
9 or dismiss this case due to the Debtor’s failure to confirm the Plan. This case must be resolved at
10 this juncture, and stay relief or dismissal is appropriate.

11 **IV. CONCLUSION.**

12 Based on the foregoing, Wells Fargo respectfully requests the Court enter an order denying
13 confirmation of the Plan, granting the Stay Relief/Dismissal Motion, and granting Wells Fargo
14 such other and further relief as the Court deems just and proper under the circumstances.

15 RESPECTFULLY SUBMITTED this 5th day of June, 2015.

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