

Invensys plc

Overview of operations

Revenue and operating profit/(loss) <sup>2</sup>		Revenue			
profit/(loss)		£m			
		Q1 05/06	Q1 04/05	FY 04/05	Q1 05/06
Q1 04/05	FY 04/05				
Controls <sup>5</sup>		201	219	883	15
18	94				
Process Systems <sup>5</sup>		160	153	655	12
3	43				
Rail Systems		98	104	412	10
15	61				
APV		90	82	360	1
(8)	5				
Eurotherm		28	28	122	3
3	17				
Corporate costs		-	-	-	
(9)	(14)	(46)			
Continuing operations <sup>3</sup>		577	586	2,432	32
17	174				

Revenue from continuing businesses was £577 million (Q1 04/05: £586 million), down 2% at CER. Operating profit was £32 million (Q1 04/05: £17 million), with significant improvements at Process Systems and APV and a further reduction in corporate costs partly offset by anticipated weaker performances from Rail Systems and Controls. Q1 operating margin after corporate costs improved to 5.5% (Q1 04/05: 2.9%).

Operating cash flow for the Group (before payment of legacy liabilities) was an outflow of £7 million (Q1 04/05: £8 million outflow). An improved operating profit performance was offset by increased inventory levels, predominately in Lambda (a discontinued operation), and expected outflows driven by the timing of annual disbursements.

Free cash outflow from operations (before the payment of legacy liabilities) reduced to £22 million (Q1 04/05: £29 million outflow). Legacy liability payments amounted to £13 million (Q1 04/05: £50 million). Net debt increased in the quarter by £72 million to £874 million at 30 June 2005, as a result mainly

of these cash flows together with negative currency movements of £24 million on foreign currency denominated debt.

#### Outlook

We remain confident that the restructuring programmes within our businesses will improve their performance and benefit the Group's earnings during the remainder of this financial year. We continue to expect that the results for the year will remain in line with expectations.

#### Controls

	Q1 05/06	Q1 04/05
FY 04/05		
Revenue (£m)	201	219
883		
Operating profit (£m)	15	18
94		
Operating margin (%)	7.5	8.2
10.6		
Orders received (£m)	209	223
867		

Controls had a weaker first quarter than last year due primarily to the effects of previously identified manufacturing problems in North America and the changing competitive environment in the white goods sector.

Orders for the first quarter were down 7% at CER at £209 million, with weaknesses in Asia Pacific, North American and European markets and price pressures from appliance OEM customers. Revenue followed a similar trend to orders with Q1 revenue down 9% at CER at £201 million. Operating profit at £15 million was down 20% at CER, with an operating margin of 7.5% compared to 8.2% last year.

Controls has made good early progress with the performance improvement programme described in May. The same external assistance is being used as was successful in similar programmes at Process Systems and APV. We are confident that this initiative will lead to growth and improved profitability.

In addition, Controls has formed Remote Diagnostics, bringing together businesses that provide data management products and services to the utilities market. IMServ, formerly part of Process Systems, is now part of Remote Diagnostics and its results are therefore reported within Controls, with comparatives restated accordingly. In Q1 05/06, IMServ contributed revenue of £12 million (Q1 04/05: £14 million) and operating profit of £3 million (Q1 04/05: £1 million).

Controls is in the process of voluntarily recalling around 170,000 gas valves due to the recent discovery of a potential fault with a bought-in component. As this matter has been identified quickly and remedial actions are already underway, Invensys does not expect, based upon current information, that this recall will lead to additional one-off costs or materially impact the Group's expectations for the year.

#### Process Systems

	Q1 05/06	Q1 04/05
FY 04/05		
Revenue (£m)	160	153
655		
Operating profit (£m)	12	3
43		
Operating margin (%)	7.5	2.0
6.6		
Orders received (£m)	176	167
675		

Process Systems achieved a good result in the quarter with an increase in profitability as the benefits of its performance improvement programme continue to come through. It was also partly attributable to a further reduction in the volatility of its quarter-on-quarter performance.

Orders for the first quarter of £176 million were up 5% at CER, primarily driven by growth in the global solutions, measurement and instrumentation and Wonderware businesses. In the seven global key accounts, orders rose by 43% compared to the same period last year. Orders in the Asia Pacific region were

strong, particularly in the Chinese power generation market, although this was partially offset by lower order bookings in the North American and EMEA businesses. In the quarter, major orders were received from JSC Orenburggazprom Russia, ExxonMobil and Urengoigazprom Russia.

Q1 revenue at £160 million was up 4% at CER compared with Q1 04/05, and operating profit improved to £12 million (Q1 04/05: £3 million). This resulted in an operating margin of 7.5%, compared to a margin of 2.0% last year. Overheads were lower as the external implementation costs of the 70-week performance improvement programme came to an end.

#### Rail Systems

	Q1 05/06	Q1 04/05
FY 04/05		
Revenue (£m)	98	104
412		
Operating profit (£m)	10	15
61		
Operating margin (%)	10.2	14.4
14.8		
Orders received (£m)	116	111
454		

Rail Systems had, as expected, a weaker quarter mainly due to the deferral of orders by Network Rail in prior periods. Since the end of the quarter, it has received orders from Network Rail totalling around £30 million and continues to work with Network Rail as they implement their more rigorous procurement process.

In the USA, the Transportation Bill was enacted in early August. This contains provisions for federal funding of rail crossings and mass transit schemes, which should benefit Safetran over the next several years.

Despite the deferral of Network Rail orders, Rail Systems achieved a good order inflow with overall orders for the first quarter up 3% at CER at £116 million. All businesses showed improvements apart from IRS Australia.

Q1 revenue at £98 million was down 7% at CER compared with Q1 04/05, primarily

due to the deferral of orders by Network Rail in prior periods and significant commissioning work on the West Coast upgrade for Network Rail in Q1 last year.

The rest of the business experienced a small overall increase in revenue.

Operating profit was £10 million and operating margin was 10.2%.

#### APV

	Q1 05/06	Q1 04/05
FY 04/05		
Revenue (£m)	90	82
360		
Operating profit (£m)	1	(8)
5		
Operating margin (%)	1.1	(9.8)
1.4		
Orders received (£m)	111	85
390		

APV continued its recovery in the first quarter with a significant increase in orders and improved profitability. It benefited from the results of its 50-week performance improvement programme including significant overhead reductions and increased focus upon product sales. During the remainder of this financial year, APV will continue to concentrate on achieving greater operational efficiencies and a further reduction in volatility of earnings between quarters.

Orders for the first quarter of £111 million were up 27% at CER and revenue was up 9% at CER at £90 million compared with Q1 04/05, reflecting growth primarily in EMEA and Asia Pacific regions. Operating profit was £1 million (Q1 04/05: £8 million loss including a £4 million adverse accounting adjustment).

#### Eurotherm

	Q1 05/06	Q1 04/05
FY 04/05		
Revenue (£m)	28	28
122		
Operating profit (£m)	3	3
17		
Operating margin (%)	10.7	10.7
13.9		

Orders received (£m)	30	31
122		

Eurotherm produced a steady performance with Q1 revenue of £28 million and operating profit at £3 million, both in line with the first quarter last year. Orders for the first quarter of £30 million were 4% lower at CER than last year.

#### Operating exceptional items and goodwill impairment

Operating exceptional items for continuing operations amounted to £3 million (Q1 04/05: £12 million) and related to cash restructuring costs in the current quarter. The prior period comprised £8 million of restructuring costs and £4 million of transition costs. There was no impairment in the current period but the comparative period included a £28 million impairment of goodwill.

#### Foreign exchange gains and losses

The foreign exchange loss of £16 million arose on the element of currency borrowings which exceeds the net investment in its foreign operations. The exchange differences largely arose on dollar borrowings in sterling reporting entities.

#### Net finance costs

Finance costs, net of finance income, in the quarter were £32 million (Q1 04/05: £37 million), similar to recent quarters and lower than the corresponding period last year which included the write-off of £5 million of fees on the repayment of the Term A loan.

#### Taxation

The tax charge for the quarter was £5 million (Q1 04/05: £4 million) and was based upon an allocation of the estimated tax charge for the full year.

#### Earnings

The loss for the quarter from continuing operations was £29 million (Q1 04/05: £73 million loss). The improved result reflects a better trading performance and the absence of any impairment charges (Q1 04/05: £28 million).

## Update on disposals

An agreement was signed with Schneider Electric SA on 8 June 2005 for the sale of the majority of the ABS EMEA operations for a gross cash consideration of US\$150 million (£85 million). The transaction was completed on 29 July 2005.

On 19 July 2005, an agreement was signed with TDK Corporation for the sale of Lambda, which comprises the Group's 58.2% interest in Densai-Lambda KK of Japan and wholly-owned operations in Europe and North America. The gross cash consideration is US\$235 million (£134 million) and completion is expected to take place around the end of September 2005.

We have now completed the significant disposals announced at the time of the refinancing last year. Some small disposals such as Baker remain.

Invensys plc  
Consolidated income statement (unaudited)

For the quarter ended 30 June 2005

Quarter ended	Quarter ended	Year ended	
30 June	30 June	31 March	
2005	2004	2005	Notes
£m	£m	£m	
Continuing operations			
Revenue			1
577	586	2,432	
Operating expenses			
(545)	(569)	(2,258)	
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Operating profit before exceptional items and goodwill impairment			1
32	17	174	
Operating exceptional items			3
(3)	(12)	(158)	
Goodwill impairment			
-	(28)	(28)	

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Total operating profit/(loss)			2
29	(23)	(12)	
Loss on sale of property, plant and equipment			
-	-	(3)	
Loss on disposal of operations			
(3)	-	-	
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Profit/(loss) before finance costs and taxation			
26	(23)	(15)	
Foreign exchange (losses)/gains			5
(16)	(5)	16	
Finance costs			
(38)	(40)	(156)	
Finance income			
6	3	19	
Other finance charges - IAS 19			
(2)	(4)	(15)	
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Loss before taxation			
(24)	(69)	(151)	
Taxation			6
(5)	(4)	21	
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Loss for the period from continuing operations			
(29)	(73)	(130)	
Profit for the period from discontinued operations			4
3	31	24	
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Loss for the period			
(26)	(42)	(106)	
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Attributable to:			
Equity holders of the parent			
(28)	(43)	(95)	
Minority interests			
2	1	(11)	
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(26)	(42)	(106)	



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(Loss)/earnings per share			
Continuing operations			
Loss per share (basic and diluted)			7
(0.5)p	(1.3)p	(2.1)p	
(Loss)/earnings per share*			7
(0.1)p	(0.5)p	0.2 p	
Total Group			
Loss per share (basic and diluted)			7
(0.5)p	(0.8)p	(1.7)p	
(Loss)/earnings per share*			7
(0.1)p	(0.5)p	0.3 p	
Discontinued operations			
Earnings per share (basic and diluted)			7
- p	0.5 p	0.4 p	
Earnings per share*			7
- p	- p	0.1 p	

\* Before exceptional items, goodwill impairment and foreign exchange gains and losses.

Invensys plc  
Consolidated balance sheet (unaudited)

As at 30 June 2005

30 June	30 June	31 March	
2005	2004	2005	Notes
£m	£m	£m	

ASSETS

Non-current assets		
Property, plant and equipment		
381	515	434
Intangible assets - goodwill		
226	319	310
Intangible assets - other		
78	77	83
Investments in associates		
1	1	1
Deferred income tax assets		
10	10	10
Other financial assets		
11	16	16

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707	938	854
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Current assets

Inventories

232	293	257
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Amounts due from contract customers

170	214	185
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Trade and other receivables

653	784	735
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Cash and cash equivalents

574	954	638
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8

Derivative financial instruments

8	-	-
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1,637	2,245	1,815
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Assets held for resale

9

227	-	-
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TOTAL ASSETS

2,571	3,183	2,669
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LIABILITIES

Non-current liabilities

Borrowings

(1,455)	(1,620)	(1,410)
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Provisions

(79)	(95)	(78)
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Deferred income tax liabilities

(20)	(20)	(21)
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Pension liability

(570)	(582)	(574)
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(2,124)	(2,317)	(2,083)
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Current liabilities

Trade and other payables

(605)	(717)	(680)
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Amounts due to contract customers

(142)	(141)	(138)
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Borrowings

(4)	(58)	(30)
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Derivative financial instruments

(4)	-	-
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Current tax payable

(70)	(169)	(83)
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Provisions			
(113)	(143)	(131)	
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(938)	(1,228)	(1,062)	
TOTAL LIABILITIES			
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(3,062)	(3,545)	(3,145)	
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NET LIABILITIES			
(491)	(362)	(476)	
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#### EQUITY

Equity attributable to equity holders of the parent

Issued share capital			
57	897	57	
Share premium			
440	440	440	
Capital redemption reserve			
923	83	923	
Capital reserve			
2,509	2,505	2,509	
Foreign exchange reserve			
-	1	1	
Retained earnings			
(4,559)	(4,449)	(4,539)	
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Shareholders' deficit - equity			
(630)	(523)	(609)	
Minority interests			
139	161	133	
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TOTAL EQUITY			
(491)	(362)	(476)	
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Invensys plc  
Consolidated cash flow statement (unaudited)

For the quarter ended 30 June 2005

Quarter ended	Quarter ended	Year ended
30 June	30 June	31 March
2005	2004	2005
£m	£m	£m

Notes

## Operating activities

Total operating profit/(loss)			2
33	(26)	(12)	
Depreciation of property, plant and equipment			
13	21	69	
Non-cash charge for share option schemes			
1	-	2	
Amortisation of intangible assets - other			
4	2	13	
Provision for impairment charged to operating profit/(loss)			
-	28	91	
(Increase)/decrease in working capital			
(56)	(43)	30	
Movement in pensions			
(1)	(28)	(83)	
Income taxes paid			
(3)	(13)	(76)	
Interest paid			
(18)	(12)	(131)	
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Cash flows from operating activities			
(27)	(71)	(97)	
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## Investing activities

Interest received			
6	3	18	
Purchase of property, plant and equipment			
(8)	(15)	(58)	
Expenditure on intangible assets - other			
(7)	(5)	(18)	
Sale of property, plant and equipment			
1	-	2	
Purchase of subsidiaries			
-	-	(1)	
Sale of subsidiaries			
(8)	395	381	
Net cash disposed of on sale of subsidiaries			
-	(18)	(18)	
Purchase of minority interests			
-	-	(1)	
Dividends paid to minority interests			
(3)	-	(14)	
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Cash flows from investing activities			
(19)	360	291	
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## Financing activities

Increase in short-term borrowings	-	2	-
Repayment of short-term borrowings	(24)	-	(52)
Increase in long-term borrowings	22	101	226
Repayment of long-term borrowings	-	-	(284)
Capital element of finance lease repayments	(1)	-	(1)
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Cash flows from financing activities	(3)	103	(111)
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Net (decrease)/increase in cash equivalents	(49)	392	83
Cash and cash equivalents at beginning of period	638	562	562
Net foreign exchange difference	12	-	(7)
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Cash and cash equivalents at end of period	601	954	638

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Invensys plc  
Consolidated statement of recognised income and expense  
(unaudited)

For the quarter ended 30 June 2005

Quarter ended	Quarter ended	Year ended	
30 June	30 June	31 March	
2005	2004	2005	
£m	£m	£m	
Gains on revaluation of available-for-sale investments	1	-	-
Exchange differences on translation of foreign operations	-	(22)	(8)
Foreign exchange loss transferred on disposal of operations	-	2	3
Actuarial loss recognised on defined benefit pension schemes	-	-	(50)
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Net income/(expense) recognised directly in equity

1	(20)	(55)
Loss for the period		
(26)	(42)	(106)

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Total recognised expense for the period		
(25)	(62)	(161)

Attributable to:

Equity holders of the parent		
(30)	(58)	(144)
Minority interests		
5	(4)	(17)

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(25)	(62)	(161)

Impact of IAS 39

Increase in total equity		
10	-	-

Attributable to:

Equity holders of the parent		
9	-	-
Minority interests		
1	-	-

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10	-	-

Invensys plc

Notes (unaudited)

### 1 Segmental analysis

Operating Revenue	Operating profit/(loss)*	Operating Revenue	Operating Revenue	
2004/05	Q1 2005/06	profit/(loss)*	profit/(loss)*	FY
		Q1 2005/06	Q1 2004/05	Q1 2004/05
				FY 2004/05
£m	£m	£m	£m	£m
Business Controls			201	219
883	15	18		94

Process Systems			160	153	
655	12	3		43	
Rail Systems			98	104	
412	10	15		61	
APV			90	82	
360	1	(8)		5	
Eurotherm			28	28	
122	3	3		17	
Corporate costs			-	-	
-	(9)	(14)		(46)	
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Continuing operations			577	586	
2,432	32	17		174	
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Geographical analysis by origin

United Kingdom			71	86	
326	4	6		39	
Rest of Europe			161	166	
699	10	6		47	
North America			234	237	
984	20	16		108	
South America			22	15	
77	3	1		11	
Asia Pacific			74	71	
289	3	2		11	
Africa and Middle East			15	11	
57	1	-		4	
Corporate costs			-	-	
-	(9)	(14)		(46)	
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Continuing operations			577	586	
2,432	32	17		174	
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Geographical analysis of revenue by destination

United Kingdom		65	81	
315				
Rest of Europe		166	162	
689				
North America		220	235	
933				
South America		24	17	
86				
Asia Pacific		82	74	
319				
Africa and Middle East		20	17	
90				
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Continuing operations	577	586	
2,432	-----	-----	-----
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The above segmental groupings by business are consistent with the business groupings previously reported, with the following exceptions:

- (a) IMServ, formerly included in Process Systems, is now included in Controls following a change in management responsibility; and
- (b) ABS EMEA, formerly included in Controls, is now included in discontinued operations.

The comparatives have been restated accordingly.

\* Before exceptional items and goodwill impairment.

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Notes (unaudited)

2 Total operating profit/(loss)

Continuing operations	Continuing operations	Continuing operations	
2004/05	FY 2004/05	Q1 2005/06	Q1
£m	£m	£m	
Revenue		577	
586	2,432		
Cost of sales		(431)	
(444)	(1,769)		
-----	-----		
Gross profit		146	
142	663		
Distribution costs		(5)	
(4)	(17)		
Administrative costs		(109)	
(121)	(472)		
-----	-----		
Operating profit		32	
17	174		
Operating exceptional items		(3)	
(12)	(158)		
Goodwill impairment		-	
(28)	(28)		
-----	-----		
Total operating profit/(loss)		29	
(23)	(12)		



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Discontinued operations	Discontinued operations	Discontinued operations	
2004/05	FY 2004/05	Q1 2005/06	Q1
£m	£m	£m	
Revenue		84	
203	491		
Cost of sales		(61)	
(160)	(379)		
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Gross profit		23	
43	112		
Distribution costs		-	
(2)	(3)		
Administrative costs		(19)	
(42)	(99)		
-----	-----	-----	-----
Operating profit/(loss)		4	
(1)	10		
Operating exceptional items		-	
(2)	(10)		
-----	-----	-----	-----
Total operating profit/(loss)		4	
(3)	-		
-----	-----	-----	-----
Group	Total Group	Total Group	Total
2004/05	FY 2004/05	Q1 2005/06	Q1
£m	£m	£m	
Revenue		661	
789	2,923		
Cost of sales		(492)	
(604)	(2,148)		
-----	-----	-----	-----
Gross profit		169	
185	775		
Distribution costs		(5)	
(6)	(20)		
Administrative costs		(128)	
(163)	(571)		

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Operating profit		36	
16	184		
Operating exceptional items		(3)	
(14)	(168)		
Goodwill impairment		-	
(28)	(28)		
-----	-----	-----	-
Total operating profit/(loss)		33	
(26)	(12)		
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Operating exceptional items totalling £3 million (Q1 2004/05: £14 million; FY 2004/05: £168 million) together with goodwill impairment of £nil (Q1 2004/05: £28 million; FY 2004/05: £28 million) are classified as administrative costs, which therefore total £131 million (Q1 2004/05: £205 million; FY 2004/05: £767 million).

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Notes (unaudited)

### 3 Operating exceptional items

The Group's policy is to charge the following to operating exceptional items: costs of the Group's restructuring programme, including related impairment of property, plant and equipment and any other material non-recurring items.

Quarter ended	Year ended	Quarter ended
30 June	31 March	30 June
2004	2005	2005
£m	£m	£m
Restructuring costs		(3)
(8)	(50)	
Transition costs*		-
(4)	(17)	
Impairment: property, plant and equipment		-
-	(61)	
Product recall costs*		-
-	(30)	
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(12)	(158)	(3)
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Restructuring costs by business

Controls		-
(5)	(25)	
Process Systems		(2)
(1)	(6)	
Rail Systems		-
-	(2)	
APV		(1)
(2)	(14)	
Corporate costs		-
-	(3)	
-----	-----	-----
(8)	(50)	(3)
-----	-----	-----

Impairment: property, plant and equipment by business

Controls		-
-	(58)	
Corporate costs		-
-	(3)	
-----	-----	-----
-	(61)	-
-----	-----	-----

\* Transition costs relate wholly to the Corporate sector.  
Product recall costs are  
attributable wholly to the Controls business.

4 Profit for the period from discontinued operations

Quarter ended	Quarter ended	Year ended
30 June	30 June	31 March
2005	2004	2005
£m	£m	£m

The Group's profit from discontinued operations comprises the following:

Operating profit/(loss)*			
4	(1)		10
Operating exceptional items			
-	(2)		(10)
Taxation			
(1)	(1)		(6)
-----	-----		-----
Total operating profit/(loss), after taxation			
3	(4)		(6)
-----	-----		-----
Profit on assets divested			
-	166		162
Charge of associated goodwill			
-	(131)		(137)
Settlements and curtailments credit - IAS 19			
-	2		8
Foreign exchange loss transferred on disposal of operations			
-	(2)		(3)
Profit on disposal of operations			
-	35		30
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Profit for the period from discontinued operations			
3	31		24

\* Before exceptional items and goodwill impairment.

#### 5 Foreign exchange gains and losses

Foreign exchange gains and losses reported within net finance costs relate to exchange movements on unhedged net debt.

#### 6 Taxation

Quarter ended	Quarter ended	Year ended
30 June	30 June	31 March
2005	2004	2005
£m	£m	£m
Taxation on ordinary activities		
(5)	(4)	(19)
Adjustments in respect of prior years		
-	-	41
Deferred tax		
-	-	(1)
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(5)	(4)	21
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Notes (unaudited)		
7 (Loss)/earnings per share		
Quarter ended	Quarter ended	Year ended
30 June	30 June	31 March
2005	2004	2005
(Loss)/earnings per share (pence)	Continuing operations	
	Basic and diluted	
(0.5)p	(1.3)p	(2.1)p
	Before exceptional items, goodwill impairment	
(0.1)p	(0.5)p	0.2 p
	and foreign exchange gains and losses	
-----	-----	-----
	Total Group	
	Basic and diluted	
(0.5)p	(0.8)p	(1.7)p
	Before exceptional items, goodwill impairment	
(0.1)p	(0.5)p	0.3 p
	and foreign exchange gains and losses	
-----	-----	-----
	Discontinued operations	
	Basic and diluted	
- p	0.5 p	0.4 p
	Before exceptional items, goodwill impairment	
-	- p	0.1 p
	and foreign exchange gains and losses	
-----	-----	-----
Average number of shares (million)		
	Basic	
5,687	5,687	5,687
-----	-----	-----
(Loss)/earnings (£m)	Continuing operations	
	Basic	
(31)	(74)	(119)
	Before exceptional items, goodwill impairment and foreign exchange gains and losses	
	Operating profit*	
32	17	174
	Finance costs	
(38)	(40)	(156)
	Finance income	
6	3	19

		Other finance charges - IAS 19	
(2)	(4)	(15)	
-----	-----	-----	
		Operating profit less finance costs	
(2)	(24)	22	
		Taxation on operating profit less finance costs	
(5)	(4)	(22)	
		Minority interests	
(1)	-	13	
-----	-----	-----	
(8)	(28)	13	
-----	-----	-----	
		Total Group	
		Basic	
(28)	(43)	(95)	
		Before exceptional items, goodwill impairment	
		and foreign exchange gains and losses	
		Operating profit*	
36	16	184	
		Finance costs	
(38)	(40)	(156)	
		Finance income	
6	3	19	
		Other finance charges - IAS 19	
(2)	(4)	(15)	
-----	-----	-----	
		Operating profit less finance costs	
2	(25)	32	
		Taxation on operating profit less finance costs	
(6)	(5)	(28)	
		Minority interests	
(2)	(1)	11	
-----	-----	-----	
(6)	(31)	15	
-----	-----	-----	
		Discontinued operations	
		Basic	
3	31	24	
		Before exceptional items, goodwill impairment	
		and foreign exchange gains and losses	
		Operating profit/(loss)*	
4	(1)	10	
		Taxation on operating profit	
(1)	(1)	(6)	
		Minority interests	
(1)	(1)	(2)	

-----	-----	-----
2	(3)	2
-----	-----	-----

\* Before exceptional items and goodwill impairment.

The basic loss per share for the quarter has been calculated using 5,687 million shares (Q1 2004/05: 5,687 million; FY 2004/05: 5,687 million), being the weighted average number of shares in issue during the quarter and the loss after taxation and minority interests for continuing operations, total Group and discontinued operations as shown above.

Earnings per share is also calculated by reference to earnings before exceptional items, goodwill impairment and foreign exchange gains and losses with an underlying tax charge of £5 million for continuing operations (Q1 2004/05: £4 million; FY 2004/05: £22 million), £6 million for total Group (Q1 2004/05: £5 million; FY 2004/05: £28 million) and £1 million for discontinued operations (Q1 2004/05: £1 million; FY 2004/05: £6 million), since the directors consider that this gives a useful additional indication of underlying performance.

The diluted loss per share has been calculated in accordance with IAS 33 Earnings per Share without reference to adjustments in respect of certain share options which are considered to be anti-dilutive.

Invensys plc  
Notes (unaudited)

#### 8 Analysis of changes to net debt

Cash flow	Other movements*	Exchange movement	At 30 June 2005	At 1 April 2005
£m	£m	£m	£m	£m
Cash at bank and in hand				513
(4)	-	8	517	
Overdrafts				(1)
1	-	-	-	

(3)

Debt due within one year				(27)
24	(3)	-	(6)	
Debt due after one year				(1,400)
(22)	1	(36)	(1,457)	
Finance leases				(13)
1	-	-	(12)	

3

Short-term deposits				126
(46)	-	4	84	
--	-----	-----	-----	-----
Total				(802)
(46)	(2)	(24)	(874)	
--	-----	-----	-----	-----

Cash at bank and in hand	513
517	
Overdrafts	(1)
-	
Short-term deposits	126
84	
-----	-----
Cash and cash equivalents	638
601	
-----	-----

Reconciliation of net debt to balance sheet presentation:

Net debt - continuing operations	(802)
(885)	
Classified within assets held for resale	-
11	
-----	-----
	(802)
(874)	
-----	-----

Reconciliation of cash and cash equivalents to balance sheet presentation:

Cash and cash equivalents - continuing operations	638
574	
Classified within assets held for resale	-
27	
-----	-----
	638
601	



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\* Other movements comprise £2 million of amortisation of facility fees within debt.

#### 9 Assets and liabilities held for resale

Following the adoption of IFRS 5 (described more fully in note 10), assets held for resale comprise Lambda, Baker and ABS EMEA, together with the Group's surplus freehold property portfolio.

Invensys plc  
Notes (unaudited)

#### 10 Basis of preparation

This is the Group's first quarterly report to be prepared under the Group's anticipated IFRS accounting policies for the year ending 31 March 2006. It includes financial information for the year ended 31 March 2005 that is derived from the statutory accounts for that period, which were originally prepared under UK GAAP. A summary of the main differences between UK GAAP and IFRS that affect the Group are set out in the Transition to International Financial Reporting Standards section of the Group's Annual report and accounts for the year ended 31 March 2005. Reconciliations between UK GAAP and IFRS for the year ended 31 March 2005 and the accounting policies used under IFRS are set out in the news release published on 19 May 2005, entitled 'Adoption of International Financial Reporting Standards ('IFRS'), Restatement of 2004/05 Financial Information' ('IFRS News Release'). The document is available from the Group's website at [www.invensys.com](http://www.invensys.com). It has been assumed that all IFRSs adopted by the Group for 2005/06 reporting will be endorsed by the European Union.

The Group's accounting policies have been applied consistently to both the current year and the comparative period except for those relating to financial

instruments and non-current assets held for sale and discontinued operations. In accordance with IFRS 1, First-time Adoption of International Financial Reporting Standards, the Group has elected to apply IAS 32, Financial Instruments, Disclosure and Presentation, IAS 39, Financial Instruments, Recognition and Measurement, and IFRS 5, Non-current Assets Held for Sale and Discontinued Operations, prospectively from 1 April 2005. The implications of this are as follows:

#### Financial instruments

The Group has continued to apply UK GAAP to financial instruments for the comparative period. Both UK GAAP and IFRS accounting policies are set out in the IFRS News Release. If IAS 39 had been applied for the year to 31 March 2005, the market value of derivative financial instruments would have been recognised in the balance sheet with the changes in their value accounted for through the income statement or reserves. The effect on total equity at 1 April 2005 of implementing IAS 39 was an increase of £10 million.

#### Non-current assets held for sale and discontinued operations

IFRS 5 requires that assets classified as held for sale or included within a disposal group are carried at the lower of their carrying amount and fair value less costs to sell; are not depreciated; and are presented separately on the face of the balance sheet. IFRS 5 also requires the results of discontinued operations to be shown separately on the face of the income statement.

IFRS 5 has not been applied to the comparative information in the balance sheet.

The income statement for the comparative period has been re-presented to classify as discontinued all those operations that have been discontinued by 30 June 2005.

IFRS is continuing to evolve both through the issue and endorsement of new standards and interpretations and developing application by reporting entities. As a consequence, the financial information presented herein may change before it is presented in the Group's financial statements for the year ending 31 March

2006.

Invensys plc  
Notes (unaudited)

11 Reconciliations required under IFRS 1, First-time Adoption of IFRS

Further to note 10 additional reconciliations required under IFRS 1 relating to the quarter ended 30 June 2004 are given below.

11a Reconciliation of profit/(loss) for the quarter ended 30 June 2004

Operating

profit/(loss)*	Net loss
£m	£m
Profit/(loss) for the period under UK GAAP	
14	(360)
Adjustments:	
Reversal of goodwill amortisation (IFRS 3)	
-	8
Reversal of goodwill charged on sale of subsidiaries (IFRS 1)	
-	316
Capitalisation of development costs	
- additions	
4	4
- depreciation	
(1)	(1)
- net (IAS 38)	
3	3
Foreign exchange loss on net debt (IAS 21)	
-	(5)
Foreign exchange loss on sale of subsidiaries (IAS 21)	
-	(2)
Other	
(1)	(2)
Discontinued operations	
1	(31)
-----	-----
Profit/(loss) for the period under IFRS	
17	(73)
-----	-----

\* Before exceptional items and goodwill impairment.

11b Reconciliation of equity as at 30 June 2004  
Quarter ended

30 June

2004

£m

Equity - deficit under UK GAAP  
(371)

Adjustments:

Capitalisation of development costs (IAS 38)  
50

Goodwill (IFRS 3)  
6

Leases (IAS 17)  
(10)

Employee benefits (IAS 19)  
(22)

Taxation (IAS 12)  
(15)

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Equity - deficit under IFRS  
(362)

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12 Financial statements

These financial statements were approved by a duly appointed and authorised committee

of the Board of directors on 24 August 2005. They are not audited and do not comprise

the statutory accounts of the Group, as defined in section 240 of the Companies Act

1985.

The statutory accounts under UK GAAP of Invensys plc for the year ended 31 March 2005

have been delivered to the Registrar of Companies. The auditors, Ernst & Young LLP,

reported on those accounts and their report was unqualified and did not contain a

statement under section 237(2) or (3) of the Companies Act 1985.

Invensys plc

Notes (unaudited)

13 Events after the balance sheet date

On 8 June 2005, an agreement was signed with Schneider Electric SA for the sale of the majority of the ABS EMEA operations for a gross cash consideration of US\$150 million (£85 million). The transaction was completed on 29 July 2005.

On 19 July 2005, an agreement was signed with TDK Corporation for the sale of Lambda for a gross cash consideration of US\$235 million (£134 million).

#### 14 Exchange rates

Year ended		Quarter ended		Quarter ended	
		30 June 2005		30 June 2004	
31 March 2005		Average	Closing	Average	
Closing	Average	Closing			
US\$ to £1		1.85	1.79	1.82	1.81
1.85	1.89				
Euro to £1		1.47	1.48	1.50	1.49
1.47	1.45				
Yen to £1		199.59	198.49	196.78	197.88
197.84	202.10				