EXHIBIT A

Amended Fee Protocol

Fee Committee

By order, dated May <u>_____26</u>, 2009 (the "<u>Fee Committee Order</u>"), the United States Bankruptcy Court for the Southern District of New York (the "<u>Court</u>") appointed a fee committee (the "<u>Fee Committee</u>") and approved <u>thisa fee</u> protocol (the "<u>Fee Protocol</u>") in the chapter 11 cases (the "<u>Chapter 11 Cases</u>") of Lehman Brothers Holdings Inc. and its affiliated debtors in possession (the "<u>Debtors</u>"). The Fee Committee <u>iswas</u> authorized to perform the duties described in <u>this the Fee Protocol</u>. By order dated <u>the Court approved this</u> <u>Amended</u> Fee Protocol (the "Amended Fee Protocol"), which supersedes the Fee Protocol in its entirety.

All capitalized terms not defined herein shall have the meanings ascribed to them in the Court's <u>SecondThird</u> Amended Order Pursuant to Sections 105(a) and 331 of the Bankruptcy Code and Bankruptcy Rule 2016(a) Establishing Procedures For Interim Monthly Compensation And Reimbursement Of Expenses Of Professionals (Docket No. <u>3012) (4165) (as</u> further revised and amended from time to time, the "Interim Compensation Order").

Purposes of the Fee Committee

The Fee Committee shall have the following purposes:

1. Implementing procedures to effectively monitor the fees of Monitoring, reviewing and, where appropriate, objecting to applications for fees and expenses filed by professionals approved retained (whether pursuant to sections 105, 327, <u>328</u> or 363 of the Bankruptcy Code) by the Court in the Chapter 11 Cases (the "<u>Retained Professionals</u>").

2. Reduce inefficiency by establishing measures to avoid duplication of effort, overstaffing, the rendering of unnecessary services, and the incurrence of excessive or inappropriate expenses by Retained Professionals. Establishing measures to help the Court ensure that compensation and expenses paid by the Estate are reasonable, actual, and necessary under the Bankruptcy Code and the related precedent described in paragraph 3 below.

3. ReviewReviewing all fee statements and Monthly Statements, interim, and final fee applications, whenever filed, submitted by Retained Professionals, since the inception of the Chapter 11 Cases and until otherwise ordered by the Court, for conformity. The purpose of the Fee Committee's review is to help the Court ensure compliance with (i) 11 U.S.C. §§ 328 and 328, 330, and 331 as applicable (the "Code"); (ii) Rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Rules"); and (iii) the Guidelines for Fees and Disbursements for Professionals in Southern District of New York Bankruptcy Cases, the Amended Guidelines for Fees and Disbursements for Professionals in Southern District of New York Bankruptcy Cases, and the United States Trustee Guidelines for Reviewing Applications for Compensation and

Reimbursement of Expenses Filed Under 11 U.S.C. § 330 and the Interim Compensation Order (the "<u>Guidelines</u>"). Notwithstanding this paragraph, the Fee Committee shall not seek to amend or vacate any negotiated quantitative adjustments or agreements made by the Committee with any Retained Professionals prior to the execution of this Amended Fee Protocol related to applications for compensation for the first through fourth interim fee periods that were previously approved and allowed as interim compensation and reimbursement of expenses by orders of the Bankruptcy Court. This provision does not apply to issues on which the Fee Committee has reserved the right to object, if any.

Authority of the Fee Committee

<u>The Fee Protocol supplements and does not supersede the Interim Compensation Order.</u> <u>The Fee Committee shall have standing to participate in any proceeding involving the fees and expenses of Retained Professionals, including any applications to authorize new Retained Professionals.</u>

In addition to any authority the Fee Committee has under the Interim Compensation Order, the Fee Committee shall have the following authority:

<u>4.</u> <u>Interpose objections to, and be heard in any hearing or other proceedings to</u> <u>consider, interim and final applications for fees and reimbursement of expenses that may be filed</u> <u>by Retained Professionals to the extent permitted by the Bankruptcy Court.</u>

5. <u>Serve objections to Monthly Statements, in whole or in part, precluding the</u> payment of the amount questioned.

<u>6.</u> Subject to Court approval, retain attorneys ("Fee Committee Counsel"), other professionals, and consultants, including but not limited to fee auditors, to assist the Fee Committee in discharging its duties. Such professionals and consultants retained by the Fee Committee shall be entitled to be compensated by the Debtors for actual, reasonable, and necessary services and for expenses, subject to Court approval and compliance with the statutory provisions, rules and guidelines set forth at page 1, ¶ 3 hereof.¹ The Independent Member (as defined below) and the Fee Committee Counsel shall, whether or not paid prospectively as a flat fee, file interim and final fee applications pursuant to 11 U.S.C. §§ 330 and 331 requiring U.S. Bankruptcy Court approval; provided, however, that their fees shall be, in the aggregate, §250,000 per month (subject to amendment by further order of the Court), to be paid on the first day of each calendar month (pro-rated for any partial month's services). This amount shall not include:

<u>A.</u> <u>The reasonable, actual and necessary expenses incurred by the Fee</u> <u>Committee Counsel or the Independent Member or any other consultants or auditors retained by</u> the Fee Committee, the payment of which shall be subject to Court approval;

¹ In the event of any conflict between the requirements of the Interim Compensation Order and the express terms of the Order Approving Fee Committee's Recommendation of Appointment of Successor Independent Member [Docket No. 14117] ("Order Appointing Independent Member") or the order approving the employment and retention of Fee Committee Counsel ("Fee Committee Counsel Retention Order"), the Order Appointing Independent Member and the Fee Committee Counsel Retention Order shall govern.

<u>B.</u> <u>The reasonable, actual and necessary fees and expenses incurred in</u> <u>connection with:</u>

<u>i.</u> the appointment of the new Independent Member and the Fee Committee's Counsel that may have been incurred by the new Independent Member or the Fee Committee's professionals, subject to application therefor compliant with the statutory provisions, rules and guidelines set forth at page 1, ¶ 3 hereof;

<u>ii.</u> resolution of unresolved issues related to the applications for interim compensation and reimbursement of expenses filed subsequent to the Petition Date that were resolved or rejected, in whole or in part, prior to the entry of the Fourth Amended Interim Compensation Order, subject to application therefor compliant with the statutory provisions, rules and guidelines set forth at page 1, ¶ 3 hereof; and

 $\underline{iii.}$ <u>time related to meetings with the former Independent Member and</u> <u>his staff, subject to application therefor compliant with the statutory provisions, rules and</u> <u>guidelines set forth at page 1, ¶ 3 hereof;</u>

iv. time related to a review of the prior work generated by the Fee Committee and its professionals prior to January 24, 2011, to the extent reasonable, actual and necessary and subject to application therefor compliant with the statutory provisions, rules and guidelines set forth at page 1, ¶ 3 hereof.

7. <u>Conduct discovery in the event of a contested matter between the Fee Committee</u> and any Retained Professional.

<u>8.</u> 4. Question discrepancies from the Code, Rules and Guidelines and, where appropriate, Negotiate with the Retained Professionals regarding objections to interim and final fee applications and Monthly Statements and consensually resolve such discrepancies objections where possible.

<u>9.</u> <u>5.</u> Present reports, <u>on a timely basis</u>, to the <u>CourtRetained Professionals</u> with respect to the Fee Committee's review of interim and final fee applications <u>before filing an</u> <u>objection to applications for compensation</u>.

<u>10.</u> <u>Periodically, in the Fee Committee's discretion, file summary reports with the Court on the Retained Professionals' applications.</u>

<u>11.</u> Establish guidelines and requirements for the preparation and submission to the Fee Committee of non-binding budgets for Retained Professionals.

<u>12.</u> 6.—Other than as specified in the Fee Dispute section of this <u>Amended</u> Fee Protocol, the Fee Committee shall not have the purpose or authorization to (i) formally object to any fees or expenses; (ii) appear in Court with respect to fee applications, or (iii) direct the activities of any Retained Professional (other than directing the Debtors' attorneys to disseminate materials as specified herein), which shall remain the prerogative of the Retained Professionals' clients.

Composition of the Fee Committee

The Fee Committee will consist of four members (the "<u>Fee Committee</u> <u>members</u>"): (i) one member appointed by and representative of the Debtors; (ii) one member appointed by and representative of the Official Committee of Unsecured Creditors appointed in the Chapter 11 Cases (the "<u>Committee</u>"); (iii) one member appointed by and representative of the Office of the United States Trustee for the Southern District of New York<u>Region 2</u> (the "<u>United</u> <u>States Trustee</u>"); and (iv) one member that is an independent party, acceptable to the Debtors, the Committee, the United States Trustee and the examiner appointed in the Chapter 11 Cases, otherwise unaffiliated with the parties to the Chapter 11 Cases, and <u>appointed approved</u> by the Court (the "<u>Independent Member</u>") <u>upon the recommendation of a designated successor</u> Independent Member by majority vote of the three other Fee Committee Members.

Each Fee Committee Member will have one vote on all Fee Committee matters. <u>In the</u> event of a tie, the vote of the Independent Member controls, and the Fee Committee shall act in accordance with the Independent Member's vote.

No Retained Professional, other than any employee of Alvarez & Marsal North America, LLC serving as the Fee Committee Member appointed by and representative of the Debtors, shall serve on or advise the Fee Committee in any capacity; <u>provided</u>, <u>however</u>, that any Fee Committee Member shall be free to consult, in connection with his or her service on the Fee Committee, with either attorneys to the constituent group that he or she represents or his or her own attorneys; <u>provided</u>, <u>further</u>, <u>however</u>, that the Debtors and their estates <u>mayshall</u> reimburse a Fee Committee Member for <u>reasonable fees and</u> expenses incurred as a result of consultation with his or her own (as opposed to his or her own constituent group's) attorneys, for good cause shownsubject to approval by the Court upon application.

Fee Committee Members will make every effort, absent extraordinary circumstances, to attend meetings in person or teleconferences. In the event a Member cannot attend a meeting (in person or by teleconference), he or she may designate another person, other than an attorney from or for his or her entity or constituency, to represent that constituency. A quorum of three (3) Fee Committee Members (present either in person or by teleconference) is necessary to conduct a meeting of the Fee Committee The United States Trustee, however, may designate an attorney as her designee. Three members are required for a quorum, one of whom must be the Independent Member; provided, however, that if the Independent Member becomes unable to perform his duties, a quorum may be found without the chair.

Within seven (7) calendar days of entry of the Fee Committee Order, each constituent group identified above shall advise the Debtors' attorneys, Weil Gotshal & Manges LLP ("<u>WGM</u>"), of the identity of and contact information for its appointee to the Fee Committee and the designated contact person for each of such constituent group's Retained Professionals. Not later than fourteen (14) calendar days after entry of the Fee Committee Order, the Debtors' attorneys will provide each Fee Committee Member with: (i) a list of all appointees to the Fee Committee, including their contact information; (ii) a list of all designated contact persons for each of the Retained Professionals, including their contact information, (iii) a copy of each Retained Professional's retention application and Court order approving same; and (iv) fee statements and interim fee applications filed by each Retained Professional, as applicable.

The Independent Member shall serve as chairperson of the Fee Committee (the "<u>Chairperson</u>") and shall be responsible for, among other things, scheduling meetings, and overseeing collection—and, distribution, and review of fee statementsMonthly Statements, applications for compensation, and other information needed by the Fee Committee. The Chairperson may, as well as serving objections to Monthly Statements and filing and serving objections to applications for compensation. The Independent Member, with or without counsel, shall represent the Fee Committee's consent and Court approval, retain additional professionals to assist the Fee Committee Members in the fulfillment of their duties hereunderinterests in any Court proceeding.

In the event that a Fee Committee Member resigns, (i) the constituent group represented by that resigning Member may designate a successor Member, or (ii) in the case of the Independent Member, the remaining Fee Committee Members may, by majority vote, recommend the Court appointapprove a designated successor member. Each constituent group may at any time name an individual other than its initial appointee as its designee to the Fee Committee and/or rotate the individuals that serve in this role on a periodic basis. The Chairperson will be responsible for distributing contact information for the successor member.

Compensation of Fee Committee Members

The Fee Committee Member appointed by the United States Trustee or the U.S. <u>Trustee's designee</u> will receive no compensation for its service on the Fee Committee or time expended on Fee Committee matters. All other Fee Committee Members, the Fee Committee <u>Counsel</u>, and any other consultants, shall receive such reasonable hourly or other form of compensation, or in the alternative, a flat monthly amount pursuant to 11 U.S.C. § 328(a), for their services as shall be mutually agreed upon by the Fee Committee Members or, if there is no such agreement, as determined and approved by the Court. All Fee Committee Members (other than the Fee Committee Member appointed by the United States Trustee) and the Fee Committee Counsel also shall be entitled to reimbursement from the Debtors' estates for their reasonable, documented out-of _pocket costs and expenses in connection with the Fee Committee, which may include travel and lodging expenses for attendance at Fee Committee meetings, also subject to Court approval upon application. Service on the Fee Committee will not entitle any member thereof to compensation under section 503(b) of the Bankruptcy Code, and any right to such claim is expressly waived.

Work performed by Retained Professionals to assist the Fee Committee in the performance of its duties, such as assembling information provided by Retained Professionals and preparing it for review, shall be compensable. in accordance with the standards of 11 U.S.C. $\S 330$.

All Fee Committee Members, the Fee Committee's Counsel, and any other consultants, shall submit detailed fee statements and requests for reimbursement of reasonable, actual, and necessary expenses, which shall be reviewed by the other Fee Committee Members; provided, however, that each Fee Committee Member shall recuse himself or herself from review of his or

her own fee statements and requests for reimbursement-<u>of reasonable</u>, actual, and necessary expenses. In addition, any such statements and requests for reimbursement of reasonable, actual, and necessary expenses shall be subject to application, review and payment under Section 330 of the Bankruptcy Code.

Budgets

The Fee Protocol may be amended at the discretion of the Fee Committee to establish appropriate guidelines and requirements for the preparation and submission to the Fee Committee of budgets for Retained Professionals.

Fee Disputes

If the Fee Committee has any concerns or objections (as determined by a majority vote of the Fee Committee Members) with respect to any interim or final fee application of a Retained Professional, it shall, prior to the applicable objection deadlines for interim and final fee applications pursuant to the Interim Compensation Order, prepare and distribute a confidential letter or written report ("Fee Committee Report") to that Retained Professional, with a copy to the Debtors, the Committee, and the United States Trustee, describing such concernsor objections in accordance with the schedule set forth below. If the Fee Committee Report is not unanimously approved by the Fee Committee, any Fee Committee Member who wishes to do so may prepare a written dissent, which shall be transmitted along with the Fee Committee Report. The Fee Committee and the Retained Professional served with such Fee Committee Report shall thereafter endeavor to reach a mutually acceptable resolution of the issues raised by the Fee Committee Report. In the event that the Fee Committee and the Retained Professional cannot reach a resolution with respect to any issue(s) raised by the Fee Committee Report (a "Fee Dispute") prior to the hearing on the relevant fee application, (i) the Fee Committee may file with the Court and serve (through the claims agent appointed in the Chapter 11 Cases) on the relevant Retained Professional and those parties on a shortened service list approved by the Court for this purpose the Fee Committee Report (and any dissent thereto), as modified to reflect any discussions with the Retained Professional and to redact any references to previously identified privileged, confidential, or sensitive materials; and (ii) the Retained Professional may file a response to the Fee Committee Report and request that the Court resolve the Fee Dispute at such hearing; provided, however, that, to the extent that the Fee Committee and a relevant Retained Professional desire to continue to seek a mutually acceptable resolution of a Fee Dispute, they may do so for a period of up to 120 days, but, to the extent that such Fee Dispute remains unresolved at the end of the next succeeding Interim Fee Period, it shall be submitted to the Court for resolution, within 30 days after transmittal, the Fee Committee may publicly file its objection in accordance with the schedule below. Pending resolution of any Fee Dispute, the Debtors shall compensate such Retained Professional for any amount otherwise due and payable under the Interim Compensation Order that is not the subject of the Fee Committee ReportDispute or an unresolved objection to a Monthly Statement. Resolution of disputes related to interim or final applications for compensation remain subject to Court approval.

Upon request of the Court, the Fee Committee or a designated Fee Committee Member shall appear in Court and be heard with respect to (i) any Fee Committee Report issued in

relation to the Fee Dispute; (ii) any objection to such Fee Committee Report; (iii) the fee applications or statements implicated thereby; and (iv) any questions propounded by the Court and parties in interest. If there is no Fee Dispute, the Chairperson, on behalf of the Fee Committee, shall authorize the Retained Professional to so state in its Fee Application.

Nothing contained herein shall affect the right of any party in interest, including Members of the Fee Committee, to object or otherwise respond to any monthly statement to any Monthly Statement or interim or final fee application. Likewise, nothing contained herein shall affect the right of any Retained Professional to respond to any objection to its Monthly Statement or interim or final fee application. Similarly, nothing herein shall affect the rights or obligations of any party in interest, including the Fee Committee, under the Interim Compensation Order.

Schedule on Fee Applications

<u>EVENT</u>	DEADLINE
End of 120 day interim compensation period	<u>Day 0</u>
Interim Fee Applications Due	<u>Day 75</u>
Fee Committee Report to Retained Professionals	<u>Day 135</u>
End of Negotiation Period between Retained Professionals and Fee	<u>Day 165</u>
Committee on Report	
Objection Deadline for Fee Committee or any member thereof	<u>Day 180</u>
Hearing on Objections	Scheduled by the Court

<u>13.</u> <u>A separate schedule shall be established for the filing and adjudication of final fee</u> applications. In addition, the Fee Committee shall have the right to review and, if appropriate, object to any fee application submitted before the date of this Amended Fee Protocol, subject to the limitation in paragraph 3 on page one above. Notwithstanding this paragraph, the Fee Committee shall not seek to amend or vacate any negotiated quantitative adjustments or agreements made by the Committee with any Retained Professionals prior to the execution of this Amended Fee Protocol related to applications for compensation for the first through fourth interim fee periods that were previously approved and allowed as interim compensation and reimbursement of expenses by orders of the Bankruptcy Court. This provision does not apply to issues on which the Fee Committee has reserved the right to object, if any.

Subsequent Retentions

Any professional retained by order of the Court in these Chapter 11 cases subsequent to the date of the Fee Committee Order shall be bound by the Fee Committee Order and shall immediately contact the <u>Independent Member of the</u> Fee Committee to <u>establishdiscuss</u> the procedures for submission of fee statements or fee applications<u>the professional must follow</u> under the Amended Fee Protocol and Interim Compensation Order.

Committee Exculpation And Indemnification

The Fee Committee and each Fee Committee Member are hereby appointed officers of the Court with respect to the performance of their duties on the Fee Committee and provided the maximum immunity permitted by law from civil actions for all acts taken or omitted in the performance of their duties and powers on the Fee Committee. No person or entity shall commence an action against the Fee Committee or any <u>memberMember</u> thereof in connection with Fee Committee matters except in this Court.

The Fee Committee and each member thereof are hereby indemnified by the Debtors' estates for losses or costs of defense incurred as a result of acts taken or omitted, in each case in good faith, in the performance of their duties as a member of the Fee Committee. Nothing herein shall be deemed to limit the application of any immunities to which any party are is entitled to under statute or other law, including but not limited to any sovereign immunity and quasi-judicial immunity such parties may have.

Any and all claims or causes of action not instituted against the Fee Committee or any Fee Committee Member thereof (solely in its capacity as a member of the Fee Committee) prior to the tenth calendar day after entry of an order determining the fee application as to which such claims or causes of action relate shall be barred forever and discharged, and all persons and entities shall be enjoined from prosecuting such claims in any manner thereafter.

<u>EachAny</u> Retained Professional may seek an Order on appropriate notice seeking relief from any of the provisions of the Fee Committee Order.

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