

SHS , LLC
12 Week Cash Flow Projections

	WE 4-Feb	WE 11-Feb	WE 18-Feb	WE 25-Feb	WE 4-Mar	WE 11-Mar	WE 18-Mar	WE 25-Mar	WE 1-Apr	WE 8-Apr	WE 15-Apr	WE 22-Apr	Total	Total
Cash Receipts														
Rooms	36,132	77,055	87,637	81,709	95,606	104,924	132,845	127,922	128,953	70,334	175,091	107,634	1,225,842	299,180
Food	27,248	20,553	25,231	40,973	30,877	38,437	39,672	61,105	65,060	58,804	43,898	61,325	513,183	376,731
Beverage	8,382	8,241	9,498	7,311	11,446	9,403	11,970	11,328	11,340	14,776	14,024	21,621	139,340	136,590
Telephone	50	50	50	50	50	50	50	50	50	50	50	50	600	1,562
Spa	40,320	42,833	62,753	40,172	37,468	43,662	43,527	46,021	44,238	50,580	33,999	43,827	529,400	430,150
Fitness & Memberships	15,000	15,000	5,000	5,000	15,000	15,000	5,000	5,000	15,000	15,000	5,000	5,000	120,000	139,600
Gift Cards and Other Pre-paid	10,000	35,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	145,000	1,545,425
Other	500	500	500	500	500	500	500	500	500	500	500	500	6,000	105,433
Receivables	10,000	5,000	5,000	204,672	25,000	84,375	72,816	25,000	25,000	9,500	11,000	24,500	501,863	
Total Cash Receipts	147,632	204,232	205,669	390,387	225,947	306,351	316,380	286,926	300,141	229,544	293,562	274,457	3,181,228	3,034,671
				947,920				1,135,604				1,097,704		
Cash Operating Expenses														
Alcohol	2,347	2,307	2,659	2,047	3,205	2,633	3,352	3,172	3,175	4,137	3,927	6,054	39,015	35,513
Food	12,262	9,249	11,354	18,438	13,895	17,297	17,852	27,497	29,277	26,462	19,754	27,596	230,932	273,228
Spa & Fitness	16,596	17,350	20,326	13,552	15,740	17,599	14,558	15,306	17,771	19,674	11,700	14,648	194,820	119,846
Maintenance & Repairs	5,167	7,148	7,198	13,664	7,908	10,722	11,073	10,042	10,505	8,034	10,275	9,606	111,343	105,000
Marketing & Promotion	5,610	7,761	7,815	14,835	8,586	11,641	12,022	10,903	11,405	8,723	11,155	10,429	120,887	58,500
Licenses & Permits													-	2,500
Payroll	175,000		175,000		195,000		195,000		175,000		175,000		1,090,000	1,020,000
Payroll Taxes & Employee Benefits	39,000		39,000		39,000		39,000		39,000		39,000		234,000	0
Contract Labor	2,600				2,600				2,600				7,800	18,350
Commissions	250	250	250	250	250	250	250	250	250	250	250	250	3,000	4,500
Linen & Laundry	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000		3,000	36,000	36,000
Cleaning Supplies & Other	500	500	500	500	500	500	500	500	500	500	500	500	6,000	22,998
Credit Card	5,500	5,500	5,500	5,500	6,250	6,250	6,250	6,250	5,000	5,000	5,000	5,000	67,000	81,950
E-commerce	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	15,000
Travel & Entertainment													-	5,200
Telephone	3,700				3,700				3,700				11,100	7,500
Internet, Music & Media	250	250	250	250	250	250	250	250	250	250	250	250	3,000	13,000
Electricity	49,000				45,000				48,000				142,000	195,780
Gas	20,000				20,000				20,000				60,000	32,630
Water/Sewage	15,000				15,000				15,000				45,000	48,945
Property Tax													-	387,000
Insurance - Property	62,000				62,000				62,000				186,000	97,074
Olympia Management Fee	26,480				25,969				35,943				88,391	126,300
Reserve for Renovations & Repairs 5%		44,133				43,281				59,905			147,319	
Reserve for Cash Normalization		30,000				30,000				30,000				
Rooms	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000	48,286
Total Cash Operating Expenses	448,261	131,448	276,853	76,035	471,853	147,423	307,108	81,171	486,377	169,935	283,811	81,334	2,961,607	2,952,851
Cash From Operations	(300,629)	72,784	(71,184)	314,352	(245,906)	158,928	9,272	205,755	(186,236)	59,609	9,751	193,123	219,621	81,820
Bankruptcy Related Fees & Expenses												219,621		0
Legal														0
Financial & Accounting														0
Other Professional		16,000											16,000	0
US Trustee														0
Total Bankruptcy Related Fees & Expenses	-	16,000	-	-	-	-	-	-	-	-	-	-	16,000	0
Cash Generated (Needed)	(300,629)	56,784	(71,184)	314,352	(245,906)	158,928	9,272	205,755	(186,236)	59,609	9,751	193,123		
Cumulative Cash Generated (Needed)	(300,629)	(243,845)	(315,029)	(677)	(246,583)	(87,655)	(78,383)	127,372	(58,863)	746	10,498	203,621		
				(677)				128,049				76,249		
Transient Rooms														
Total Rooms														
Food per Trans Room														
Bev per Trans Room														
Rooms Exp														
Spa Services														
Avr Service														
Spa Exp														
Utilities														
Elec.	6.20	8.11	9.08	10.74	11.31	11.16	11.44							
Gas	3.57	3.93	3.07	2.36	1.85	1.91	1.64							
Water	1.97	2.57	2.59	2.24	3.17	5.45	0.80							
Food Rev														
Bev Rev														