# UNITED STATES BANKRUPTCY COURT DISTRICT OF DELAWARE

In re: **Buffets Restaurants Holdings, Inc. et al**Case No. 12-10237:12-10252

Reporting Period: February 2012

### Operating Report/Period for February 2012

File with Court and submit copy to United States Trustee within 30 days after end of month.

Submit copy of report to any official committee appointed in the case.

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		Document	Explanation	Affidavit/Supplement
REQUIRED DOCUMENTS	Form No.	Attached	Attached	Attached
Schedule of Cash Receipts and Disbursements	MOR-1	Yes	N/A	N/A
Bank Reconciliation (or copies of debtor's bank reconciliations)	MOR-1a	Yes	N/A	N/A
Schedule of Professional Fees Paid	MOR-1b	Yes	N/A	N/A
Copies of bank statements		N/A	N/A	N/A
Cash disbursements journals		N/A	N/A	N/A
Statement of Operations	MOR-2	Yes	N/A	N/A
Balance Sheet	MOR-3	Yes	N/A	N/A
Status of Postpetition Taxes	MOR-4	Yes	N/A	N/A
Copies of IRS Form 6123 or payment receipt		N/A	N/A	N/A
Copies of tax returns filed during reporting period		N/A	N/A	N/A
Summary of Unpaid Postpetition Debts	MOR-4	Yes	N/A	N/A
Listing of aged accounts payable	MOR-4	Yes	N/A	N/A
Accounts Receivable Reconciliation and Aging	MOR-5	Yes	N/A	N/A
Debtor Questionnaire	MOR-5	Yes	N/A	N/A

I declare under penalty of perjury (28 U.S.C. Section 1746) that this report and the attached documents are true and correct to the best of my knowledge and belief.

	4/6/2012
Signature of Authorized Individual*	Date
A. Keith Wall	CFO
Printed Name of Authorized Individual	Title of Authorized Individual

<sup>\*</sup>Authorized individual must be an officer, director or shareholder if debtor is a corporation; a partner if debtor is a partnership; a manager or member if debtor is a limited liability company.

## SCHEDULE OF CASH RECEIPTS AND DISBURSEMENTS (MOR-1)

Case No. 12-10237:12-10252 Reporting Period: February 2012

Per agreement with the U.S. Trustee, the Debtor has provided weekly cash flow information, on a consolidated basis.

### Cash Flow (\$000)

	V	Veek 1 Ended	V	Veek 2 Ended	Week 3 Ended	Weel	κ 4 Ended	Total
		<u>15-Feb</u>		<u>22-Feb</u>	<u>29-Feb</u>		7-Mar	Period 9
Cash Receipts (inc Sales tax)								
Cash Receipts	\$	11,482	\$	11,378	\$ 11,308	\$	12,157	\$46,325
Credit Card		9,519		10,401	9,927		10,211	40,058
		\$21,001		21,779	21,235		22,368	86,383
Receipts								
(Gift Card Usage)		-		-	-		-	-
Rebates, Other		3,076		101	142		313	3,632
Total Cash Receipts		24,077		21,880	21,377		22,681	90,015
Operating Disbursements A/P								
		2 774		747	785		162	5,468
Prepetition A/P Post petition A/P		3,774 8,315		8,675	9,154		9,629	35,773
Change in Trade Terms		6,515			9,134 -		9,029	-
Payroll		4,476		6,570	4,823		6,363	22,232
Rent (Cash Occupancy)		-		-	6,803		450	7,253
Sales Tax		333		2,169	2,730		213	5,445
Other Operating		-		-	-		-	-
Total Operating Disbursements		16,898		18,161	24,295		16,817	76,171
Net Operating Cash Flows		7,179		3,719	(2,918)	)	5,864	13,844
Non-Operating Disb/(Receipts)								
Income Tax		-		-	-		-	-
Total CapEx		225		85	54		59	423
Professional Fees, inc. Holdbacks		-		10	151		-	161
Closed Restaurant Costs		-		-	-		-	-
Deposits (Utility) Other		-		-	-		-	-
Cash (Proceeds) from Asset Sales		-		-	-		-	-
Total Non-Operating Disbursements		225		95	205		59	584
Financing Payments								
Interest Expense		-		-	-		-	-
Interest (Income)		-		-	-		-	-
Severance		718		-	18		-	736
Exit Fees		-		-	-		-	-
<b>Total Financing Disbursements</b>		718		-	18		-	736
<b>Total Net Disbursements</b>		17,841		18,256	24,518		16,876	77,491
Net Cash Receipts (Disbursements)		6,236		3,624	(\$3,141)	)	\$5,805	\$12,524

### THE FOLLOWING SECTION MUST BE COMPLETED

### DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES:

Per agreement with the U.S. Trustee, the Debtor will calculate the Trustee Fee on a per legal entity basis by allocating consolidated disbursements above, based on the percentage of total expenses per the Income Statement applicable to each legal entity.

			BUFFETS			
			RESTAURANTS	BUFFETS		
	BUFFETS INC.	BUFFETS LEASING	HOLDINGS. INC.	HOLDINGS	OCB REST CO	OCB REST LEASING
	Case #12-10239	Case #12-10244	Case #12-10237	Case #12-10238	Case #12-10242	Case #12-10248
Allocation %	11.84%	0.03%	0.02%	-0.01%	33.20%	0.17%
Total Disbursements	9,175,005	19,722	11,742	(4,220)	25,728,082	131,692
			RYAN'S			
			RESTAURANT		FIRE MTN	
	HOMETOWN BUFFET	HTB LEASING CO	GROUP	RYAN'S LEASING	RESTAURANTS	FIRE MTN LEASING
	Case #12-10240	Case #12-10247	Case #12-10245	Case #12-10246	Case #12-10249	Case #12-10250
Allocation %	12.68%	0.09%	-5.70%	0.00%	45.12%	0.00%
Total Disbursements	9,828,862	66,741	(4,416,835)	-	34,960,675	-
				BUFFETS		
	TAHOE JOE'S	THJ LEASING	OCB PURCHASING	FRANCHISE	CONSOLIDATED	
	Case #12-10251	Case #12-10252	Case #12-10241	Case #12-10243		
Allocation %	2.75%	0.02%	-0.20%	0.00%	100.00%	•
Total Disbursements	2,129,460	16,830	(156,757)	-	77,491,000	

Debtor

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#### BANK RECONCILIATIONS (MOR-1a)

				Buffets	OCB	OCB					Buffets		Ryan's		Fire		
		Buffets	Buffets	Rest-	Restaurant	Leasing		Hometown		Tahoe Joes	Franchise	Ryan's	Restaurant	Fire	Mountain	OCB	
		Leasing	Holdings,	aurants	Company,	Company,	Hometown	Leasing	Tahoe	Leasing	Holdings,	Restaurant	Leasing	Mountain	Leasing	Purchasing	
	<b>Buffets</b> , Inc.	Com-pany	Inc.	Holdings	LLC	LLC	Buffet, Inc.	Company	Joe's, Inc.	Company	LLC	Group, Inc.	Company	Restaurants	Company	Co	Total
CASH ON HAND - DRAWER	53,500	-	_	_	491,327	_	232,152	-	28,900	-	-	35,356	-	683,874	-	-	1,525,109
TOTAL DEPOSITORY ACCOUNT	2,649,925	-	-	-	8,726	-	-	-	57,852	-	-	-	-	23,070	-	-	2,739,573
1022600 DEPOSITORY - WELLS FARGO - THJ	-	-	-	-	-	-	-	-	57,852	-	-	-	-	-	-	-	57,852
1023400 DEPOSITORY - KEY BANK	-	-	-	-	8,726	-	-	-	-	-	-	-	-	-	-	-	8,726
1024500 DEPOSITORY - FIFTH THIRD (BRINKS)	2,649,925	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,649,925
1026220 DEPOSITORY - REGIONS	-	-	-	-	-	-	-	-	-	-	-	-	-	15,532	-	-	15,532
1026255 DEPOSITORY - JPMORGAN	-	-	-	-	-	-	-	-	-	-	-	-	-	7,538	-	-	7,538
CASH	28,040,757	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	28,040,757
1070100 CASH - WELLS FARGO - MAIN	29,801,275	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	29,801,275
1070350 CASH - WELLS FARGO - A/P	(571,244)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(571,244)
1075100 CASH - WELLS FARGO - PAYROLL	(1,191,662)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,191,662)
1076500 CASH - FIFTH THIRD BANK - NSF	2,387	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,387
TOTAL CASH & CASH EQUIVALENTS	30,744,182	-	-		500,053		232,152	-	86,752	-	-	35,356	-	706,944		-	32,305,439
RESTRICTED CASH	3,758,381	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,758,381
1550100 RESTRICTED CASH - DEPOSITS	2,334,975	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,334,975
1550310 RESTRICTED CASH - BONY INTEREST RESERVE	1,423,406	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,423,406

Certain of the cash accounts indicate negative balances because such accounts are controlled disbursement accounts and are not funded until checks are presented for payment.

I hereby certify that the cash accounts of the debtor and all affiliated debtors are reconciled on a regular and timely basis.

A. Keith Wall, CFC

Debtor

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### SCHEDULE OF PROFESSIONAL FEES AND EXPENSES PAID (MOR 1-b)

This schedule is to include all retained professional payments from case inception to current month.

			Period	Amount			heck		Amount Paid	
Payee	Service Received	Retained by	Covered	Approved	Payor	Number	Date	Fees	Expenses	Total
Huntley Mullaney Spargo & Sullivan, LLC	Advisor - Real Estate Matters	Buffets Inc	2/1/12-2/29/12		Buffets Inc	30254363	02/17/12	10 000 00	193 18	10 193 18

Note 1: Buffets, Inc. is the Payor for all payments listed above.

Note 2: The amount approved is zero as this invoice was inadvertently paid without going through the formal process. Huntley Mullaney Spargo & Sullivan, LLC is a retained professional and a motion is being filed with the court for interim compensation. If there are no objections, Buffets, Inc. can pay 80% of the fees and 100% of the expenses. To remediate this, Buffets, Inc. will withhold an additional 20% in the next payment.

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# Buffets Restaurants Holdings, Inc. PERIOD: 9-12 ENDING: 3/7/2012

	ELIMINATIONS	BUFFETS INC.	BUFFETS LEASING	BRHI	ВНІ	OCB REST CO	OCB REST LEASING	HOMETOWN BUFFET	HTB LEASING CO	RYAN'S ELIM
TOTAL SALES	_	2,679,745	_	_	_	30,344,963	_	15,387,287	_	_
TOTAL FOOD COST	<u>-</u>	992,099	-	-	_	11,337,915	_	5,909,971	_	_
TOTAL LABOR	-	752,055	_	-	_	8,039,000	_	4,073,203	_	_
OPERATING COSTS	-	322,788	-	-	-	3,677,987	1,313		(8)	-
OCCUPANCY COSTS	-	54,192	40,298	-	-	3,804,232	411,366	1,556,455	198,491	-
TOTAL DIR & O/C		376,980	40,298	=		7,482,219	412,678	3,114,764	198,483	-
TOTAL RESTAURANT COSTS	-	2,121,134	40,298	-	-	26,859,134	412,678	13,097,938	198,483	-
RESTAURANT PROFIT (LEVEL 4)	-	558,610	(40,298)	-	-	3,485,829	(412,678)	2,289,349	(198,483)	=
TOTAL SG&A EXPENSE	(50,500)	2,563,153	24,567	-	-	841,965	1,400	-	-	-
RESTRUCTURE EXPENSE		22,418								
RECONCEPTING EXPENSE	-	22,418 591	-	-	-	(750)	-	-	-	-
STOCK COMPENSATION EXPENSE	-	72,781	-	-	-	(730)	-	-	-	-
RSU ISSUED TO BOARD	-	12,701	-	16,696	-	-	-	-	-	-
CLOSED RESTAURANT COSTS	_	2,430	_	10,070	_	90,402	170	(65,927)		_
EARNINGS FROM OPERATIONS	50,500	(2,102,763)	(64,865)	(16,696)		2,554,212	(414,248)		(198,483)	
EARWINGS FROM OFERATIONS	30,300	(2,102,703)	(04,003)	(10,070)	_	2,334,212	(414,240)	2,000,270	(170,405)	_
OTHER INCOME (EXPENSE)										
FRANCHISE INCOME	-	4,154	-	-	-	-	-	5,740	-	-
INTEREST INCOME	-	22,044	-	-	-	-	-	-	-	-
INTEREST EXPENSE	-	(5,094,943)	-	-	-	-	-	-	-	-
OTHER INCOME (EXPENSE)	(50,500)	51,473	-	-	-	-	-	(5,740)	-	-
REORGANIZATION COSTS	-	(227,628)	-	-	-	(5,042,683)	-	(390,258)	-	-
NET WORTH TAX	-	4,367	-	-	-	-	-	-	-	-
INTERCOMPANY		4,625,867	36,821			(3,749,340)	226,991	352,986	103,582	
TOTAL OTHER INCOME (EXPENSE)	(50,500)	(614,668)	36,821	-	-	(8,792,023)	226,991	(37,272)	103,582	-
EARNINGS BEFORE TAX	-	(2,717,431)	(28,044)	(16,696)		(6,237,811)	(187,257)	2,318,003	(94,901)	-
INCOME TAXES	-	7,567,000	<u>-</u>	-	(6,000)	-	-	835,000	-	_
NET EARNINGS (LOSS)		(10,284,431)	(28,044)	(16,696)	6,000	(6,237,811)	(187,257)	1,483,003	(94,901)	
		(22,223,102)	(==,,,,,)	(-2,276)		(5,-2.,011)	(-27,207)		(-1,701)	
Expense, gross	-	13,046,212	28,044	16,696	(6,000)	36,583,523	187,257	13,975,951	94,901	-
Expense Allocation (1)	-	11.84%	0.03%	0.02%	-0.01%	33.20%			0.09%	0.00%
•										

<sup>(1)</sup> Expense Allocation has been calculated by applying the expenses by debtor as a percent of total expenses listed to the disbursements by debtor set forth on MOR 1 (Schedule of Cash Receipts and Disbursements)

	RYAN'S INC.	RYAN'S LEASING	FIRE MTN INC.	FIRE MTN LEASING	TAHOE JOE'S	THJ LEASING	OCB PURCHASING	BUFFETS FRANCHISE	CONSOLIDATED
TOTAL SALES	1,511,904	_	28,674,253	-	3,298,270	_	<u>-</u>	-	81,896,422
TOTAL FOOD COST	574,905	_	10,838,469	_	1,047,993	_	(795,980)	_	29,905,372
TOTAL LABOR	450,030	=	7,383,058	-	1,069,312	_	=	-	21,766,658
OPERATING COSTS	177,976	-	3,640,615	-	393,209	-	(49,726)	-	9,722,464
OCCUPANCY COSTS	205,811		3,958,699	<u> </u>	217,942	35,798			10,483,282
TOTAL DIR & O/C	383,786	-	7,599,314	-	611,151	35,798	(49,726)	-	20,205,747
TOTAL RESTAURANT COSTS	1,408,721		25,820,841		2,728,456	35,798	(845,705)		71,877,776
RESTAURANT PROFIT (LEVEL 4)	103,183	-	2,853,412	-	569,815	(35,798)	845,705	-	10,018,646
TOTAL SG&A EXPENSE	65,924	-	430,487	-	158,014	81	76,613	-	4,111,703
RESTRUCTURE EXPENSE	-	_	-	-	_	-	-	-	22,418
RECONCEPTING EXPENSE	_	-	-	_	-	_	_	-	(159)
STOCK COMPENSATION EXPENSE	-	-	-	-	-	-	-	-	72,781
RSU ISSUED TO BOARD	-	-	-	-	-	-	-	-	16,696
CLOSED RESTAURANT COSTS	2,837		59,586						89,499
EARNINGS FROM OPERATIONS	34,423	-	2,363,339	-	411,800	(35,879)	769,093	-	5,705,708
OTHER INCOME (EXPENSE)									
FRANCHISE INCOME	-	=	-	-	=	-	-	=	9,894
INTEREST INCOME	-	-	-	-	-	-	-	-	22,044
INTEREST EXPENSE	-	-	-	-	-	-	-	-	(5,094,943)
OTHER INCOME (EXPENSE)	21	-	77,000	-	-	-	-	-	72,254
REORGANIZATION COSTS	(571,430)	-	(21,587,476)	-	-	-	-	-	(27,819,475)
NET WORTH TAX	(745.660)	-	(1.012.222)	-	7.520	- 11.040	042.510	=	4,367
INTERCOMPANY	(745,660)		(1,813,232)		7,528	11,948	942,510		·
TOTAL OTHER INCOME (EXPENSE)	(1,317,069)	-	(23,323,708)	-	7,528	11,948	942,510	-	(32,805,859)
EARNINGS BEFORE TAX	(1,282,646)	-	(20,960,369)	-	419,328	(23,931)	1,711,603	-	(27,100,151)
INCOME TAXES	(9,075,000)	-	-	-	149,000	-	643,000	_	113,000
NET EARNINGS (LOSS)	7,792,354		(20,960,369)		270,328	(23,931)	1,068,603		(27,213,151)
Expense, gross	(6,280,428)	-	49,711,622	-	3,027,942	23,931	(222,897)	-	110,186,754
Expense Allocation (1)	-5.70%	0.00%	45.12%	0.00%	2.75%	0.02%	-0.20%	0.00%	100.00%

<sup>(1)</sup> Expense Allocation has been calculated by applying the expenses by debtor as a percent of total expenses listed to the disbursements by debtor set forth on MOR 1 (Schedule of Cash Receipts and Disbursements)

Debtor

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Debtor	Reporting Period:	February 2012															<b>T</b> 00	
																	Buffets	
	Eliminations	Buffets Inc.	Buffets Leasing	BRHI	ВНІ	OCB Rest Co	OCB Rest Leasing	Hometown Buffet	HTB Leasing Co	Ryan's Inc.	Ryan's Leasing	Fire Mtn Inc.	Fire Mtn Leasing	Tahoe Joe's	THJ Leasing	OCB Purchasing	Fran- chise	Consolidated
	2	2 ngjens inc.	Deasing	21111	2	0 02 11057 00	zensing	Dujjet	zenomg co	ryun s river	zenomg	1 11 0 11 11 11 11 11 11	Zenomg	1	zeusing	1 in chaising	csc	consonanca
<u>ASSETS</u>																		
Current Assets Cash On Hand - Drawer		53,500				- 491,327		232,152		35,356		683,874		28,900				1,525,109
Total Depository Account	-	2,649,925	-	-		- 8,726	-	232,132	_	33,330		23,070	-	57,852	-	-	-	2,739,573
Cash	-	28,040,757	-	-			-	-	-	-		,	_		-	-	-	28,040,757
Total Cash & Cash Equivalents	-	30,744,182	-	-		- 500,053	-	232,152	-	35,356	-	706,944	-	86,752	-	-	-	32,305,439
Receivables - Landlord	-	_	_	_			_	218,000	-	_			-	-	-	-	-	218,000
Credit Card Receivables	-	33,073	-	-		- 318,517	-	484,811	-	16,108		308,784	-	68,513	-	-	-	1,229,806
Total Rebates Receivable	-	109,653	-	-			-	-	-	754,773		-	-	59,148	-	1,202,483	-	2,126,057
Accounts Receivable		424,368				- 25,165		91,838		3,140	. <u> </u>	143,270	<del>-</del>	125,807				813,588
Total Receivables	-	567,095	-	-		- 343,682	-	794,650	-	774,020	-	452,054	-	253,468	-	1,202,483	-	4,387,450
Inventory	-	219,200	-	-		- 2,414,852	-	1,180,963	-	144,878	-	2,491,312	-	324,372	-	-	-	6,775,578
Inventory-Smallwares		830,277				- 8,934,323		4,099,217	·	337,958			·	363,554				20,697,102
Total Inventories	-	1,049,477	-	-		- 11,349,175	-	5,280,180	-	482,836	-	8,623,086	-	687,926	-	-	-	27,472,680
Restricted Cash	-	3,758,381	-	-		-	-	-	-	-	-	-	-	-	-	-	-	3,758,381
Employee Advances	-	2,959	-	-			-	-	-	-			-	-	-	-	-	2,959
Escrow Deposits - Short Term	-	575,000	-	-			-	-	-	-			-	-	-	-	-	575,000
Deposits - Prefunded Lc - Current	-	262,500	-	-			-	-	-	-		-	-	-	-	-	-	262,500
Interest Rate Derivative - Current	-	692	-	-			-	-	-	-		-	-	-	-	-	-	692
Prepaid Car Leases Prepaid Insurance	-	132 1,050,686	-	-		- 2,081	-	-	-	-	-	-	-	-	-	-	-	2,213 1,050,686
Prepaid Rent	-	30,037	-	-		- 1,611,237	-	805,420	-	109,489		2,251,347	-	97,874	-	-	-	4,905,405
Prepaid Other	-	1,572,130	-	-		- 549,924	_	99,575	-	3,351		296,014	_	171,273	_	11,580	-	2,703,845
Prepaid Advertising	-	1,327,998	-	-			-	-	-	-			_	-	_	-	-	1,327,998
Prepaid Rent Escrow	-	12,468	-	-		- 323,566	-	145,745	-	-		2,444	-	11,959	-	-	-	496,182
Notes Receivable - Short Term		144,574				<u> </u>						<u> </u>						144,574
<b>Total Prepaid Expenses And Other Assets</b>	-	4,979,177	-	-		- 2,486,807	-	1,050,739	-	112,840	-	2,549,805	-	281,106	-	11,580	-	11,472,054
Assets Held For Sale	-	-	-	-		-	-	-	-	-	-	500,500	-	-	-	-	-	500,500
Deferred Income Taxes - Current	-	11,898,579	-	-		_	-	-	_	-	-		_	-	_	-	_	11,898,579
Deferred Tax Valuation Allowance - Current	-	(5,073,000)	-	-			-	-	-	-			-	-	-	-	-	(5,073,000)
<b>Total Deferred Income Taxes - Current</b>	-	6,825,579	-	-		-	-	-	-	-	-	-	-	-	-	-	-	6,825,579
<b>Total Current Assets</b>		47,923,891				- 14,679,717		7,357,720		1,405,052		12,832,389		1,309,252		1,214,062		86,722,084
Cabinat Pinining Insurators						C 102 000												C 102 000
Cabinet Division Inventory Corporate Inventory	-	44,379	-	-		- 6,103,090 - 494,891	-	-	-	-			-	-	-	188,467	-	6,103,090 727,738
Proceeds Of Sale Clearing Account	-	(8,933)	-	_		- (9,920)	_	_	_	_		(400)	_	_	_	100,407	-	(19,253)
Cip	_	(0,755)	_	_		- 137,763	_	_	_	_			_	_	_	-	-	137,763
Land	-	-	-	-		- 74,000	-	-	-	1,625,025		5,310,000	-	-	-	-	-	7,009,025
Building	-	-	-	-		- 1,049,977	-	-	-	2,070,236	-	4,905,293	-	-	-	-	-	8,025,506
Accumulated Depreciation - Building	-	-	-	-		- (117,936)	-	-	-	(476,773)		(685,141)	-	-	-	-	-	(1,279,850)
Leasehold Improvements	-	237,928	5,584	-		- 55,952,844	67,292	21,131,729		583,460	-	11,866,727	-	6,925,567	92,198	-	-	96,892,931
Accumulated Amortization	-	(36,818)	(288)	-		- (30,283,994)	(4,673)	(9,098,211)		(123,796)		(1,640,268)	-	(2,027,336)	(1,655)	-	-	(43,217,438)
Equipment Accumulated Depreciation - Equipment	-	5,506,686 (4,086,600)	5,144,355 (2,528,034)	-		- 34,875,208 - (29,495,339)	33,294,179	14,390,851 (12,791,253	16,186,802	3,377,792 (1,897,274)		33,461,666	-	1,756,976 (1,568,841)	2,334,401 (858,977)	-	-	150,328,916 (92,570,022)
Accumulated Depreciation - Equipment Automobile		15,000	(2,528,034)	_		- (29,495,339)	(15,670,098)	(12,/91,255)	(6,664,067)	(1,897,274)		(17,009,539)	, -	(1,368,841)	(858,977)	_	-	(92,570,022) 45,800
Accumulated Depreciation - Auto	_	(10,766)	_	_		- (24,143)	_	-	_	4		. 6	-	_	_	_	-	(34,898)
Assets To Be Sold - Pp&E	-		-	-			-	-	-	900,000		1,329,433	-	-	-	-	-	2,229,433
Accumulated Depreciation - Assets To Be Sold	-	-	-	-			-	-	-	-		(115,726)	-	-	-	-	-	(115,726)
Automobile Leased Costs	-	286,889	-	-		- 1,646,843	-	-	-	-			-	-	-	-	-	1,933,732
Accumulated Depreciation - Auto Leased		(109,728)				(671,605)			<u> </u>	. <u></u>		<u> </u>	<u> </u>			. <u></u>		(781,334)
Total Property, Plant & Equipment, Net	-	1,838,037	2,621,618	-		- 39,762,479	17,686,700	13,633,115	9,551,938	6,058,673	-	37,422,052	-	5,086,365	1,565,967	188,467	-	135,415,411
Goodwill		179,528,015				<u> </u>						<u> </u>		<u>-</u> _				179,528,015
Total Goodwill	-	179,528,015	-	-			-	-	-	-	-		-	-	-	-	-	179,528,015

Debtor

Debtoi	Reporting renou.	reditially 2012															D (C)	
	Eliminations	Buffets Inc.	Buffets Leasing	BRHI	ВНІ	OCB Rest Co	OCB Rest Leasing	Hometown Buffet	HTB Leasing Co	Ryan's Inc.	Ryan's Leasing	Fire Mtn Inc.	Fire Mtn Leasing	Tahoe Joe's	THJ Leasing	OCB Purchasing	Buffets Fran- chise	Consolidated
Deferred Income Taxes - Non-Current	_	_	_	_	5,632,000	_	_	_	_	_		_	_	_	_	_	_	5,632,000
Differed Tax Valuation Allowance - Non-Current	-	-	_	-	(6,251,000		_	-	-	-			-	-	-	_	-	(6,251,000)
Total Deferred Income Taxes - Non-Current	-		-		(619,000	-	-	-	-	-	-		-	-	-		-	(619,000)
Liquor Licenses	_	_	_	_	_	_	_	_	_	_	_	_	_	295,867	_	_	_	295,867
Leasehold Interest	_	_	_	_	_	14,581,158	_	3,956,631	_	191,918	_	9,641,712	_	269,478	_	_	_	28,640,897
Recipes	_	1,925,142	_	_	_	- 1,,,,,,,,,,	_	5,750,051	_	332,389	_	. ,,,,,,,,	_	105,352	_	_	_	2,362,883
Trademark	_	109,900,000	_	_	-	_	_	-	-	7,100,000			_	460,000	-	_		117,460,000
<b>Total Other Intangible Assets</b>		111,825,142	-		-	14,581,158	-	3,956,631	-	7,624,307		9,641,712	-	1,130,697	-	-		148,759,646
Intercompany	-	64,275,483	(199,664)	(249,381)	(16,847,031)	(28,762,798)	(374,414)	7,588,894	(285,001)	6,252,919		(38,520,302)	4	(216,666)	(739,430)	8,077,388	_	-
Investments in Subsidiaries	(94)	33	-	-	-	10	-	10	-	20	-	10	-	11	-	-	-	-
Prepaid - Lt Rent Deposits	-	-	-	-	-	16,900	-	-	-	-	-	268,265	-	7,000	-	-	-	292,165
Prepaid - Other Long-Term	-	183,823	-	-	-	-	-	-	-	-	-		-	-	-	-	-	183,823
Capitalized Lease Collateral	-	217,372	-	-	-	-	-	-	-	-	-		-	-	-	-	-	217,372
Landlord Contributions - Non-Current	-	-	-	-	-	-	-	630,236	-	-	-		-	-	-	-	-	630,236
Utility Deposits	-	1,040,147	-	-	-	1,168,543	-	316,911	-	42,244	-	1,158,412	-	13,053	-	-	-	3,739,309
Deposits - Other Long Term	-	113,121	-	-	37,585	-	-	-	-	-	-		-	-	-	-	-	150,706
Insurance Loss Deposits	-	157,186	-	-	-	-	-	-	-	22,141	-	129,756	-	-	-	-	-	309,083
Total Debt Issuance Costs	-	3,559,529	-	-	-	-	-	-	-	-	-		-	-	-	-	-	3,559,529
Total Accum Amortization Debt Issuance Costs	-	(676,899)	-	-	-	-	-	-	-	-	-		-	-	-	-	-	(676,899)
Notes Receivable From Subsidiaries	(70,000,000)	70,000,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Notes Receivable - Long Term	-	15,231	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,231
Split Dollar Life Ins Receivable	-	-	-	-	-	-	-	-	-	-	-	98,175	-	-	-	-	-	98,175
<b>Total Other Noncurrent Assets</b>	(70,000,000)	74,609,509	-	-	37,585	1,185,443	-	947,147	-	64,385	-	1,654,608	-	20,053	-	-	-	8,518,730
Total Assets	(70,000,094)	480,000,110	2,421,954	(249,381)	(17,428,446)	41,446,009	17,312,286	33,483,518	9,266,937	21,405,356		23,030,468	4	7,329,712	826,537	9,479,918		558,324,886

Debtor

Debtor	Reporting Period:	February 2012																
			D 66 1				OCD D		rrmn.		ъ.		F1 16		<b></b>	o cp	Buffets	
	Eliminations	Buffets Inc.	Buffets Leasing	BRHI	BHI	OCB Rest Co	OCB Rest Leasing	Hometown Buffet	HTB Lagsing Co.	Ryan's Inc.	Ryan's	Fire Mtn Inc.	Fire Mtn	Tahoe Joe's	THJ Leasing	OCB Purchasing	Fran- chise	Consolidated
Liabilities & Shareholders' Equity	Liminuions	Dujjeis Inc.	Leasing	DAIN	DIII	OCD RESI CO	Leasing	Вијјег	Leusing Co	Ryun 3 Inc.	Leasing	The min me.	Leasing	Tunoc soc s	Leasing	Turchusing	CHISC	Consonutieu
Current Liabilities																		
Accounts Payable - Pre-Petition (Cash)	_	15,231,987	_	_			_	_	_	_	_		_	_	_	_	_	15,231,987
Accounts Payable - Pre-Petition (Equity)	_		_	41,652			_	_	_	_	-		_	_	_	_	_	41,652
Accounts Payable Accrual	_	_	_				-	-	_	_			_	_	_	_	_	
Accounts Payable - Post-Petition	_	22,829,227	_	_			_	_	_	_	-		_	_	_	_	_	22,829,227
Misc. Accruals - Utilities	_	143,652	_	_		- 2,102,077	_	1,054,080	) -	104,499		2,280,643	_	146,089	-	-	_	5,831,041
Misc. Accruals - Restaurant Level	_	2,950	_	_		- 3,513	_	(4,823				- 605	_	(6,926)	-	-	_	(4,681)
Misc. Accruals - Corp Level	_	807,221	_	_			_	_	´ -	_			_	13	-	-	_	807,234
Misc. Accruals - Ap	-	1,166,752	_	-			-	-	_	-			-	-	-	-	-	1,166,752
Misc. Accruals - Open Po	-	239,216	_	-		- (3,287)	-	-	_	-			-	_	-	-	-	235,929
Misc. Accruals - Ap/Prepaid Rcls	-	(1,359,014)	_	-		- ` -	-	-	_	-			-	_	-	-	-	(1,359,014)
Total Accounts Payable	-	39,061,991	-	41,652		- 2,102,303	-	1,049,258	-	104,499	-	2,281,248	-	139,176	-	-	-	44,780,127
Accrued 401(K)		690,067																690,067
Accrued Payroll	-	620,197	-	-		- 3,106,458	-	1,517,569		115,975	-	2,519,196	-	335,115	-	20,617	-	8,235,127
Accrued Fayron Accrued Bonus	-	137,370	-	-		- 3,100,436	-	387,112		307,695	-	2,319,190	-	26,475	-	20,017	-	858,653
Accrued Payroll Taxes	-	243,848	-	-		- 1,027,939	-	425,747		35,682	-	936,970	-	157,392	-	10,202	-	2,837,779
Accrued Vacation	-	5,144,659	-	-		- 1,027,939	-	423,747	-	671,907		- 930,970	-	137,392	-	10,202	-	5,816,566
		. <u> </u>											· ——-					
Total Accrued Compensation	-	6,836,141	-	-		- 4,134,397	-	2,330,428	-	1,131,258	-	3,456,166	-	518,982	-	30,819	-	18,438,191
Accrued Insurance - Auto	-	5,221	-	=			-	-	-	-			-	-	-	-	-	5,221
Workers Compensation Payable	-	13,544,556	-	-		- 53,729	-	17,510	-	5,266,614	-		-	-	-	-	-	18,882,408
Accrued Insurance - General Liability	-	3,203,897	-	-			-	-	-	3,014,011	-		-	-	-	-	-	6,217,909
Accrued Health_Dental_Life	-	1,445,683	-	-			-	-	-	-	-	761,320	-	-	-	-	-	2,207,003
Accrued Insurance - Other	-	263,493	-	-			-	-	-	-	-		-	-	-	-	-	263,493
<b>Total Accrued Insurance</b>	-	18,462,850	-			- 53,729	-	17,510	-	8,280,625	-	761,320	-		-	-	-	27,576,034
A come d Demonstrate Demo						20.752		46 570										05 222
Accrued Percentage Rent	-	15 200 776	-	-		- 38,753	-	46,579	-	-	-	-	-	-	-	-	-	85,333
Accrued Interest	-	15,200,776	-	-		1.022.026	-	440.242	_	- 	-	2.026.720	-	- 50 412	-	-	-	15,200,776
Accrued Property Taxes Accrued Litigation Reserve	-	35,624 195,917	-	-		- 1,923,836	-	440,243	-	514,168	-	3,036,739	-	58,413	-	-	-	6,009,022 195,917
Accrued Engation Reserve	-	78,944	-	-			-	-	-	-	-	-	-	-	-	-	-	
Accrued Postage	-	(2,290)	-	-		- 17,283	-	-	-	(536)	-	- (519)	-	-	-	-	-	78,944 13,938
Accrued Advertising	-	77,285	-	-		- 17,203	-	-	-	(330)	-	(319)	-	-	-	-	-	77,285
Accrued Liabilities - Other	-	931,517	-	-		- 276,301	-	171,801	-	2,483	-	- 124,785	- 4	11,626	-	-	-	1,518,518
Deferred Income - Current		256,499		_		- 270,301	_	171,001		2,403		124,765	7	11,020	_	_		256,499
Gift Certificates/Gift Cards		8,671,356	_	_		- (3,917,249)	-	(2,503,634		325,089		(54,680)		616,468		_		3,137,351
Lease Rejection Claims Reserve	_	29,771,860	_	_		(3,717,247)	_	(2,505,054	,	525,007	_	(54,000)	_	010,400	_	_	_	29,771,860
Sales/Use Tax Payable	_	301,623	2,872	_		- 2,047,352	17,625	1,378,071	8,053	76,202	_	2,498,470	_	310,563	1,124	. 5	_	6,641,959
Accrued Restaurant Closing Costs	_	301,023	2,072	_		- 124,285	17,025	1,570,071	0,055	70,202	_	- 8,087	_	510,505	1,124	_	_	132,373
residual residual cosmig costs							-			<u> </u>					-			
Total Accrued Liabilities	-	80,818,103	2,872	-		- 4,698,688	17,625	1,880,998	8,053	10,329,290	-	9,830,369	4	1,516,052	1,124	30,824	-	109,134,001
Income Taxes Payable	-	4,937	-	-			-	-	-	-		<u> </u>	-	_	-	-	-	4,937
Estimated Income Taxes	-	47,000	-	-			-	-	-	-	-		-	-	-	-	-	47,000
Income Tax Reserve - Current	-	337,000	-	-			-	-	-	-	-		-	-	-	-	-	337,000
<b>Total Income Taxes Payable</b>	-	388,937	-	-			-	-	-	-	-		-	-	-	-	-	388,937
Current Maturities Of Long-Term Debt	_	7,629,532	_	_		-	_	-	_	_		_	_	_	-	_	_	7,629,532
Ç		,,																
Capital Leases Equip - Short Term	-	-	-	-			-	-	-	-			-	-	-	-	-	
Capital Leases Auto - Short Term		<u> </u>				- 607,883		. <u> </u>		. <del></del>		<u> </u>	. <u> </u>					607,883
Total Capital Leases - Short Term	-	-	-	-		- 607,883	-	-	-	-	-	-	-	-	-	-	-	607,883
Short Term Borrowings - Dip	_	18,500,000	-	_		_	_	_	_	_		_	_	_	_	_	_	18,500,000
Short Term Borrowings - Dip Short Term Borrowings - Vendor Lc Draws	-	832,659	-	-			-	-	-	-		_	-	-	-	-	-	832,659
_	<del>_</del>			<del></del>		<del>-</del>		· ·		· <del></del>		- <del></del>	·	<u>-</u> _		- <del></del>	- —	
Total Short Term Borrowings	-	19,332,659	-	-		-	-	-	-	-	-	-	-	-	-	-	-	19,332,659
Total Current Liabilities	-	147,231,222	2,872	41,652		- 7,408,874	17,625	2,930,256	8,053	10,433,789	-	12,111,617	4	1,655,228	1,124	30,824		181,873,138

Debtor

Debioi	Reporting Feriod.	redition 2012															Buffets	
			Buffets				OCB Rest	Hometown	HTB		Ryan's		Fire Mtn		THJ	ОСВ	Бијјеis Fran-	
	Eliminations	Buffets Inc.	Leasing	BRHI	BHI	OCB Rest Co	Leasing	Buffet	Leasing Co	Ryan's Inc.	Leasing	Fire Mtn Inc.	Leasing	Tahoe Joe's	Leasing	Purchasing	chise	Consolidated
Notes Payable To Parent	(70,000,000)	-	-	-			-	-		70,000,000	-	-	-	-	-	-	-	-
Lt Debt - Bank - 1St Lien	-	231,075,935	-	-			-	-	-	-	-	-	-	-	-	-	-	231,075,935
Lt Debt - Bank - 2Nd Lien Pflc Commit Pik	=	973,443	-	=			-	-	-	-	-	-	-	-	-	-	-	973,443
Lt Debt - Bank - 1St Lien Pflc Commit Pik	<u> </u>	7,871,304				<u>-</u>	<u> </u>	-	<u> </u>	-						-		7,871,304
Total Long-Term Debt	(70,000,000)	239,920,683	-	-		-	-	-	-	70,000,000	-	-	-	-	-	-	-	239,920,683
Capital Leases - Long-Term	_	_	-	_		- 524,012	-	-		-	-	_	_	-	-	-	-	524,012
Accrued Rent	-	584,174	-	-		- 4,081,374	-	3,519,702	-	379,889	-	10,459,892	-	207,067	-	-	-	19,232,098
Leasehold Interest-Provision For Loss	-	-	-	-		- 11,917,046	-	4,742,478	-	1,493,283	-	45,605,343	-	1,579,895	-	-	-	65,338,045
Deferred Income Taxes	-	18,335,000	-	-			-	-		-	-	-	-	-	-	-	-	18,335,000
Deferred Tax Valuation Allowance - Non-Current	-	23,859,000	-	-			-	-	-	-	-	-	-	-	-	-	-	23,859,000
<b>Total Deferred Income Taxes - Non-Current</b>	-	42,194,000	-	-		-	-	-	-	-	-	-	-	-	-	-	-	42,194,000
Income Tax Payable - Non-Current	-	17,386,000	-	-		-	-	-	-	-	-	-	-	-	-	-	-	17,386,000
Post Retirement Benefits Payable	-	(285)	-	-			-	-	. <u>-</u>	43,025	_	-	_	-	_	-	-	42,740
Total Deferred Income	-	7,692	-	-			-	-		-	-	-	-	-	-	-	-	7,692
Accrued Restaurant Closing Costs - Non-Current	<u> </u>					- 1,132,099	<u> </u>	-	·	-	-	-	<u> </u>			-	-	1,132,099
<b>Total Other Long-Term Liabilities</b>	-	7,408	-	-		- 1,132,099	-	-	-	43,025	-	-	-	-	-	-	-	1,182,532
<b>Total Non-Current Liabilities</b>	(70,000,000)	300,092,264	-	-		- 17,654,530	-	8,262,180	-	71,916,197	-	56,065,235	-	1,786,963	-	-	-	385,777,370
Total Liabilities	(70,000,000)	447,323,486	2,872	41,652		- 25,063,404	17,625	11,192,436	8,053	82,349,986	-	68,176,852	4	3,442,191	1,124	30,824	-	567,650,508

Debtor

Detroi	Eliminations	Buffets Inc.	Buffets Leasing	BRHI	ВНІ	OCB Rest Co	OCB Rest Leasing	Hometown Buffet	HTB Leasing Co	Ryan's Inc.	Ryan's Leasing	Fire Mtn Inc.	Fire Mtn Leasing	Tahoe Joe's	THJ Leasing	OCB Purchasing	Buffets Fran- chise	Consolidated
Shareholders' Equity Common Stock Additional Paid In Capital	(94)	1 288,474,064	10	126,111 (2,654,709)	-	10	10	1 -	10	1 -	10	10	10	1 -	10	1 -	10	126,112 285,819,355
Warrants Restricted Stock Units		-	-	2,487,147 9,726,220	-	- -	-	-	-	-	-	-	-	-	-	-	-	2,487,147 9,726,220
Equity (Interco Collapse) - Parent Co Equity (Interco Collapse) - Operating Subs	<del>-</del> -	12,380,000 (160,678,455)	4,032,358	1,065,745	(13,445,745)	139,001,532	31,986,435	3,229,765	14,406,988	(67,815,728)	4,052	42,722,560	3,192	2,205,284	1,511,255	(10,570,568)	(38,672)	- -
Contributed Capital Accum Other Comprehensive Income		7,918,285 (89,453)	-	(7,918,285)	-	-	-	-	-	-	-	-	-	-	-	-	-	(89,453)
Retained Earnings Level 8 Profit/Loss		(87,992,732) (27,335,087)	(1,325,834) (287,452)	(2,723,615) (399,646)	(3,976,660) (6,041)	(79,299,638) (43,319,300)	(9,942,972) (4,748,811)	15,049,560 4,011,755	(3,983,842) (1,164,273)	865,684 6,005,414	(4,062)	(59,717,647) (28,151,308)	(3,202)	1,081,225 601,011	(483,012) (202,840)	12,654,921 7,364,739	38,662	(219,763,164) (87,631,838)
Retained Earnings	-	(115,327,819)	(1,613,286)	(3,123,261)	(3,982,701)	(122,618,938)	(14,691,784)	19,061,316	(5,148,114)	6,871,098	(4,062)	(87,868,955)	(3,202)	1,682,236	(685,852)	20,019,661	38,662	(307,395,002)
<b>Total Shareholders' Equity</b>	(94)	32,676,624	2,419,082	(291,033)	(17,428,446)	16,382,604	17,294,661	22,291,082	9,258,884	(60,944,629)	-	(45,146,385)	-	3,887,521	825,413	9,449,093	-	(9,325,622)
Total Liabilities & S/E	(70,000,094)	480,000,110	2,421,954	(249,381)	(17,428,446)	41,446,009	17,312,286	33,483,518	9,266,937	21,405,356		23,030,468	4	7,329,712	826,537	9,479,918		558,324,886

In re: **Buffets Restaurants Holdings, Inc. et al**Debtor
Case No. 12-10237:12-10252
Reporting Period: February 2012

## STATUS OF POSTPETITION TAXES (MOR 4)

I hereby certify that the debtor and all affiliated debtors have paid all taxes due from January 18, 2012, the petition date, through March 7, 2012, the end of this accounting period.

A. Keith Wall, CFO

### **SUMMARY OF UNPAID DEBTS (MOR 4)**

### In thousands

	in thousands		Number of Days	Dogt Dug		
	~					
(in thousands)	Current	0-30	31-60	61-90	Over 90	Total
Accounts Payable	29,506					
Accrued Compensation	18,438					
Accrued Worker's Compensation	18,882					
Accrued Sales, Use and Property Taxes	12,651					
Accrued Insurance	8,694					
Accrued Interest	15,201					
Accrued Litigation Reserve	196					
Unearned revenue (gift cards/certificates)	3,137					
Accrued Legal and Consulting Fees	308					
Closed Restaurant Reserve - short term	132					
Accrued Percentage Rent	85					
Lease Rejection Claims Reserve	29,772					
Accrued Other	1,638					
Income Taxes Payable	47	•				
Total Debts	138,687	•				

### Explain how and when the Debtor intends to pay any past-due debts.

The Debtors intend to pay all valid postpetition obligations as they come due.

Debtor Reporting Period: February 2012

Case No. 12-10237:12-10252

### MOR 5

Accounts Receivable Aging	Amount					
0 - 30 days old	3,876,696					
31 - 60 days old	267,940 *					
61 - 90 days old	_ *					
91+ days old	242,814 *					
Total Accounts Receivable	4,387,450					
Amount considered uncollectible (Bad Debt)	-					
Accounts Receivable (Net)	4,387,450					

<sup>\*</sup>Aged receivables relate primarily to vendor rebates, vending machine income and landlord contributions. Vendor rebates are invoiced to the manufacturer in the period following quarter end with a due date of the following period. Vending machine (crane) is generally paid within 20 days after calendar month end and vending machine (bulk) is generally paid within 30 days after calendar month end. Landlord contributions related to reconcepting restaurants which have not yet occurred.

### **DEBTOR QUESTIONNAIRE**

Must be completed each month	Yes	No
1. Have any assets been sold or transferred outside the normal course of business		*7
this reporting period? If yes, provide an explanation below.		X
2. Have any funds been disbursed from any account other than a debtor in possession		
account this reporting period? If yes, provide an explanation below.		X
3. Have all postpetition tax returns been timely filed? If no, provide an explanation		
below.	X	
4. Are workers compensation, general liability and other necessary insurance		
coverages in effect? If no, provide an explanation below.	X	
5. Has any bank account been opened during the reporting period? If yes, provide		
documentation identifying the opened account(s). If an investment account has been opened		
provide the required documentation pursuant to the Delaware Local Rule 4001-3.		X