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7 **UNITED STATES BANKRUPTCY COURT**
NORTHERN DISTRICT OF CALIFORNIA
8 **SAN FRANCISCO DIVISION**

9 In re:)
10 AgeSong Genesis, LLC,) Case No. 17-30175 HLB
11) Chapter 11
12) **SECOND REPORT OF THE**
13 Alleged Debtor) **PATIENT CARE OMBUDSMAN**
(No Hearing Required)

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15 Pursuant to the order directing the appointment of a Patient
16 Care Ombudsman entered by this court on March 2, 2017, Tracy Hope
17 Davis, the United States Trustee, duly appointed Joseph Rodrigues as
18 the Patient Care Ombudsman in this case.

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20 In compliance with the notice of appointment, the Patient Care
21 Ombudsman is submitting his second 60-day report.

22
23 May 22, 2017

Respectfully submitted,

24
25 /s/Joseph Rodrigues
26 Joseph Rodrigues
State Long-Term Care Ombudsman
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1 Ombudsman representatives, observations about staffing, the general
2 status of the residents, communication between and among staff and
3 residents of the facility, and any complaints made by or on behalf
4 of residents to the LTC Ombudsman Program. Benson Nadell, Ombudsman
5 Program Coordinator and Melanie Carroll, Ombudsman representative
6 conducted these visits to the facility.
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9 The licensed capacity of the facility is 74, with a current
10 occupancy of 63. Most of those admitted have been short term
11 placements for respite by Kaiser. While these admissions may be
12 characterized as short term, some stay longer. As against that
13 number there are long term residents. The short term Kaiser
14 residents are medically complex. There are not too many long term
15 admissions. Presently there are 10 short term respite residents.
16 The remaining 53 are long term residents. There have been four
17 residents who expired. One was 104 years of age. Their passing was
18 in keeping with their care.
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21 One person who was evicted for assault of another resident was
22 admitted to another assisted living facility. The LTC Ombudsman
23 Program heard he expired somewhat unexpectedly.
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26 Of the Kaiser related admissions, most have neurological
27 problems with cognitive deficits. The AgeSong philosophy in
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1 conjunction with interns from the AgeSong non-profit arm, the
2 Pacific Institute, has always touted admission for the
3 neurologically challenged. The interns work in therapeutic dyads
4 with each impaired person. This is considered an enrichment of the
5 placement. During the summers however, the interns are not
6 available and these intense interactions fall back on activity
7 personnel.
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10 These Kaiser placements are challenging to the caregivers who
11 work on the floor. It is not clear if the number of caregivers from
12 the last report has increased. The caregivers during this
13 observational period seem to work hard and the Ombudsman
14 representative has not witnessed any supervisory huddles or care
15 meetings to discuss progress or regress. The Kaiser short term
16 residents do have external care coordination with the Kaiser team,
17 who do visit their members.
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20 One the May 4, 2017 visit, Ombudsman Melanie Carroll reported
21 that the television service was down and remained down for a week.
22 The Ombudsman representative received different explanations. The
23 receptionist said a cable was missing to connect to the box in the
24 resident's room. The maintenance staff said that he could not find
25 cables to connect to boxes. Another source said that the bill for
26 the television service was not paid for a week. Numerous residents
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1 complained that week to Ombudsman Nadell about the television
2 outage. Since all residents were getting television before, the
3 attribution to a cable shortage appears, in the opinion of the
4 Ombudsman representative, to be a deflection.
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7 This same maintenance staff alleges that the Trustee was not
8 paying bills on janitorial supplies, including toilet paper, garbage
9 bags and soap.
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11 On an April 21, 2017 visit, the maintenance staff told
12 Ombudsman Carroll that the heating system needed an overhaul. This
13 old building relies on radiators in each room. The maintenance
14 staff said the boiler in the basement needs replacement. Yet on a
15 subsequent Ombudsman visit on April 28, the heaters were on but
16 inconsistently. The maintenance staff may be misleading the
17 Ombudsman in estimates.
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20 During the May 12, 2017 Ombudsman visit, a licensed vocational
21 nurse (LVN) reported to Ombudsman Nadell that there were a total of
22 seven LVNs, with two as full time employees. The full time LVN who
23 is the Wellness Nurse recently gave notice that she is leaving her
24 position. The nurse is taking another position in a different
25 assisted living facility.
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1 Also on the May 12 visit, Ombudsman Nadell observed a pendant
2 specialist setting up a new system and checking it. The pendants
3 are used by residents to call for assistance when they need it.
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6 On May 20, 2017, an LVN told Ombudsman Nadell that the pendant
7 specialist was brought in to review the present pendant system, not
8 replace it. She concurred that persons with cognitive impairments
9 do not benefit from a call system. She stated the old University
10 Mound had a pull cord system, which was replaced by the pendant
11 system. She said some of those residents who can use the pendant
12 system have misplaced it. She said there are pendants assigned to
13 each room number. The pendants go to the computer, which is often
14 unattended; and to pagers that the staff carries. The LVN
15 discovered that the caregivers do not always have the pagers with
16 them. They are in a box. Some lack battery replacements; others
17 just do not work, which is why the pendant specialist was reviewing
18 them on May 12. The LVN said that at other communities she worked
19 at, there was a sub-contractor who came and reviewed pendants at
20 least quarterly. Ombudsman Nadell suggested that just as glucose
21 monitoring devices have a log for testing accuracy, there could be a
22 log to review the pendant and pager system on a regular basis. As
23 residents leave and new ones arrive, and occupy previously unused
24 rooms, they have to be set up with pendants.
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1 Again on the May 12 visit, the Ombudsman representative read a
2 document on the receptionist's desk which was the Wander Guard Log
3 Event Report. This system is able to identify most frequented exits
4 from which residents were able to leave. This device sets off a
5 warning which is logged, e.g., Bacon Street 143, Sunroom 79, and
6 Front Door 59. This Log was for a period of time from April 17 -
7 May 5, 2017. This log could be construed as data supporting more
8 supervision of residents is needed. The Bacon Street exit is the
9 least observable by staff. Ombudsman Nadell does not know the
10 number of identifiable wanderers. With the continuous admission of
11 Kaiser short term residents with neurological impairments, it is
12 understandable, some may try to leave. AgeSong University does not
13 focus on dementia care to the extent that there is a delayed egress
14 system in place. That system usually is in a segment of an assisted
15 living facility which has a memory care unit. To have an entire
16 building with delayed egress could create a potential fire safety
17 issue.
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21 On the May 20, 2017 Ombudsman visit, one female resident
22 summoned Ombudsman Nadell to her room. Her roommate was back from
23 the hospital said the air was cold. The radiator was cold. The day
24 was becoming hot in the front to the building. The Ombudsman
25 representative interviewed the Wellness Coordinator about a number
26 of issues. She said, in reference to the heating system, that there
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1 is no thermostat, but rather, a central on/off switch in the first
2 floor office. She also stated that the radiators are difficult to
3 turn on or off; one needs a plier to turn the switch on or off.
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6 According to the LVN responsible for staffing, six caregivers
7 are on the A side (including upstairs rooms) and six caregivers are
8 on the B side of first floor of the facility. They work until 5:00
9 p.m. Some staff work overtime. The LYN stated that despite using
10 agencies for staffing on the weekends (at a higher hourly rate),
11 some who work, decide not to return because of the high acuity of
12 residents. The LVN stated that 15 residents require two caregivers
13 for personal care, getting out of bed, etc. The LVN also stated one
14 resident requires four caregivers to assist with showers. The LYN
15 reported that when a pendant goes off, these caregivers often get
16 pulled away. In the evening, the staffing is reduced to three
17 caregivers for each wing of the building. As the LVN shared these
18 details, she opined that maybe the Trustee does not know the full
19 picture. She said there is a hiring freeze for May, and therefore
20 no new caregivers can be interviewed. The LYN stated Sunday is the
21 most difficult day. Fewer persons from agencies are willing to come
22 back to AgeSong University.
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26 The LVN also stated that she is worried about next month and
27 the summer and is worried about staffing. Some have families and
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1 will want to take time off. In the envelope with the last paycheck
2 (some get direct deposit) was a note to each employee explaining the
3 Trustee and his role. The caregivers know of the bankruptcy filing.
4 Some will be looking for other jobs because they have families to
5 support. They see the future as uncertain as AgeSong University.
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8 Some caregivers have worked at AgeSong University since the
9 University Mound period. Some remember the near-closing back then,
10 and have remained at the facility. One caregiver has worked in this
11 facility for 20 years. One laundry staff person has worked at the
12 facility thirty years.
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15 Ombudsman Nadell was informed on the May 20 visit that there
16 were only laundry supplies to last until the next day. Staff
17 informed the Ombudsman representative that the Wellness Director had
18 to buy detergent at the store. The vendor is owed money. The
19 laundry washes linen, towels, washcloths, as well as residents'
20 clothing.
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23 Based on random visits by the Ombudsman representatives, the
24 food elicits no complaints. There seems to be enough supplies. In
25 addition, there are supplies for adult diapers and incontinence
26 briefs and toilet paper.
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1 On May 20, 2017 Ombudsman Nadell interviewed a few residents.
2 One resident said he heard the facility is closing in July. The
3 resident also stated a few of the on the floor management staff are
4 leaving. The resident was concerned who would replace them. One
5 female resident complained about a male putting both hands down his
6 own pants. Another was worried about her family. A recently arrived
7 resident told the Ombudsman representative that he loves this place,
8 its spaciousness, the workers, and the outside grounds. It is very
9 nice. Upon leaving the facility, the Ombudsman representative came
10 away with a sense of uncertainty. Despite the concerns identified
11 during these visits, AgeSong University was functioning. Residents
12 were going about their routines. But there is an overarching
13 unfolding uncertainty among staff and caregivers. This next 60 day
14 period will be telling.
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18 The Patient Care Ombudsman has several recommendations:

19 1. Should the facility close, residents need to plan. Finding
20 similar placements in San Francisco is difficult.

21 2. There has to be a well thought out notification process.

22 3. AgeSong University is still holding on to its management
23 contact, but the Patient Care Ombudsman recommends that it is time
24 to bring on someone to talk to residents, families, and caregivers,
25 who is compassionate and supporting. The conflict has riven the
26 facility.
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1 4. Janitorial and laundry supplies need to be provided
2 immediately.

3 5. There has to be a staff deployment plan through the
4 summer.

5 6. The outgoing Wellness Coordinator needs to be replaced
6 with a skillful person, expert in care coordination, and working
7 with agencies, doctors and families. That person needs to have
8 compassion and strong care planning experience.
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13 May 22, 2017

/s/Joseph Rodrigues
Joseph Rodrigues
State Long-Term Care Ombudsman