







A New Vision for the 2 1st Century

HMM 21- High quality, More intelligent, Most preferred

HMM has adopted HMM21 which stands for High quality, More intelligent and Most preferred as its new management vision for the 21st century.

With this new vision, HMM has laid out an ambitious blueprint for becoming a top-ranked integrated logistics company giving satisfaction to its customers, creating optimism in its shareholders, and instilling pride in its employees.

To achieve this goal, HMM will continue to increase its fleet and to diversify its services. We will focus on profitability by maintaining a return on equity(ROE) of over 10% in all sectors, and will aim for sales figures of USD 12 billion and a fleet of 250 modern vessels within a decade.

Fleet 250ships

170ships

\$7,000,000

150ships

\$5,500,000

Business Forecast

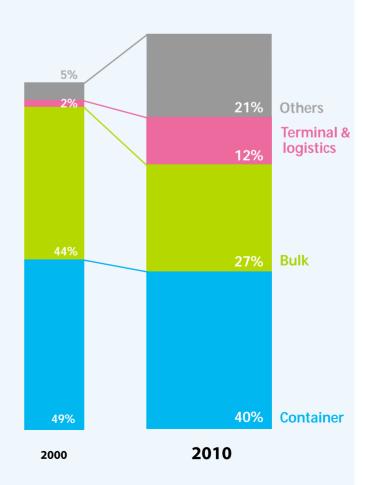
118ships

\$4,500,000

Sales Revenue (UNIT: USD 1,000)

\$12,000,000

Business Diversification



President's **Message**

"In line with the rapid changes in the business environment of the 21st century, HMM has started its transformation."

I feel highly honored to report to our customers throughout the world, Hyundai Merchant Marine's business performance in the year 2000 and our business plans for 2001. In short, encouraged by customer's support, HMM was able to achieve sales revenues of USD 4.5 billion in spite of difficult circumstances in the year 2000. This year, HMM will make every effort to develop its technology, with a view to further improving service quality, competitiveness and profitability. The sales revenue target for the year 2001 is set at USD 4.76 billion, a 15.5% increase over the previous year. HMM will focus on increasing profit in each of its division. The objectives of each division are as follows:

First, in the container division, HMM plans to strengthen cooperation with partner companies as well as raising market share on main routes through the deployment of five 6,500 TEU class vessels. In addition, HMM plans to concentrate on strengthening business competitiveness in China, the Mediterranean and the Atlantic - and in Africa and South America, areas which we identify as having potential for growth.

Second, the terminal and logistics division will improve terminal facilities by way of strengthening sales to foreign shipping companies, and will also participate in new terminal development business.

Third, the car carrier division plans to develop service-routes among the third-world nations and attract high value-added heavy-duty cargoes.

At the beginning of 2000, HMM outlined the company vision for the 21st century. It is a vision of becoming a



leading player in the world shipping industry, with a return on equity ratio of over 10% and sales revenues of USD 12 billion by the year 2010.

Moreover, in step with rapid changes in the business environment of the 21st century, HMM has established knowledge based management systems for the first time in the shipping industry and plans to raise productivity by introducing e-Business to all sections of the company.

By doing so, HMM will be transformed into a high value-added, first-class company that can maximize shareholder profits and customer satisfaction, and develop self confidence and pride in all its employees.

I would like to cordially call upon you to render continued interest and support, and I wish you success in all your endeavors.

Thank you very much.

President & CEO CHOONG SHIK KIM

Major Achievements of 2000

Based on the valuable achievements in the year 2000, HMM started new transformation to serve our clients.



New Management Vision for the 21st Century

HMM proclaimed a new management vision for the 21st century at the beginning of the year 2000. 'HMM 21' was adopted as a new slogan for the 21st century. The initials of Hyundai Merchant Marine also stands for 'High Quality', 'More Intelligent', and 'Most Preferred'. HMM also adopted the slogan-'Satisfaction Management', which implies optimism for shareholders, satisfaction for customers and pride for employees.

2. President Kim Received Gold Tower Industrial Medal

HMM President & CEO, CHOONG SHIK KIM, was awarded a Gold Tower Industrial Medal. The award was given at a ceremony celebrating the nation's Fifth Ocean Day. President Kim made many significant contributions to Korean shipping industry. He developed HMM into the 6th largest integrated logistics company in the world. He was instrumental in developing business and operational quality by promoting business diversification, establishing new overseas terminal and logistics facilities, and promoting guidelines aimed at environmental protection and safe operation of ocean-going vessels.





3. HMM Participated in Construction of a Shipping Portal Site

HMM expanded its investment to the internet related business through its joint participation in the construction of a shipping portal site. HMM collaborated to form a special company with 12 other world major shipping companies (APL, CP Ships, K-Line, MOL, Senator, Yang Ming, ZIM, Crowley, WanHai, CSAV and Hanjin) and an American software company (Tradiant). It develops an integrated logistics transaction system, a shipping portal site to serve the customers who need transportations to be settled at once. The service is scheduled to start in 2001.

4. Six LNG Carriers Deployment Completed

The addition of three LNG carriers to HMM's fleet in 2000 boosted the number of LNG carriers to six. This made HMM's fleet the largest in Korea. The fleet will earn a combined fixed income of USD 230 million annually - thus providing HMM with a safe cash flow. The scale of operation allows HMM to maximize operational efficiency and reduce the costs - the benefits of 'economy of scale'.





5. Washington United Terminal Won Safety Awards

Washington United Terminal(WUT) received the first place in safety award in the 52nd annual Safety Awards Banquet for the Washington area, in the USA. There were a total of six area awards for the lowest lost time injury rate, and WUT was selected as one of the container companies for the lowest time lost rate of Group 'B'. As a start up company with many unpredictable risks in terminal operation, winning the coastal award has special meaning to WUT.



Service Introduction

Specialized, integrated services-HMM is ready for you



013 Container Transport Service

015 Service Route

017 Terminal & Logistics

019 Car Carrier Service

021 Iron Ore/Coal Transport Service

023 LNG Transport Service

025 Tanker Service

027 Bulk Carrier Service



"Global service network-more than 40 sea routes and over 100 ports of call-enables HMM to cooperate more strategically with the world major shipping companies."

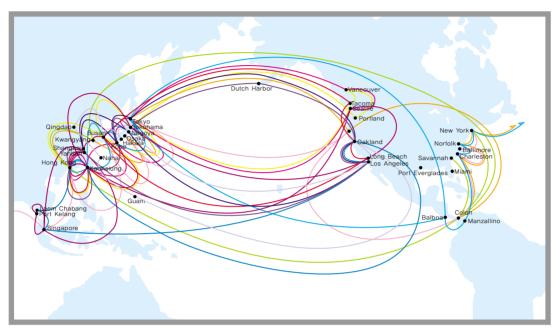
HMM is currently one of the top 5 Trans-Pacific service carriers and one of the top 10 carriers in the global shipping industry with various sizes of vessels plying the Trans-Pacific, Asia-Europe, Trans-Atlantic and Intra-Asia trade routes.

As a member of The New World Alliance (TNWA) since 1998, HMM has allied with the American President Line (APL) and Mitsui OSK Line (MOL) to form what is now the best carrier group in the world, providing customers with a wider range of services and access to 86 container vessels on 13 routes worldwide.

HMM has extended its container service to niche markets in Northern China and South East Asia. Other exciting accomplishments include: the expansion of the inland live reefer service; an improvement in the capability of the Regional Customer Service Center (RCSC) in the USA; an upgrade of web-environment access to booking, documentation, sailing schedules, and cargo tracking & tracing.

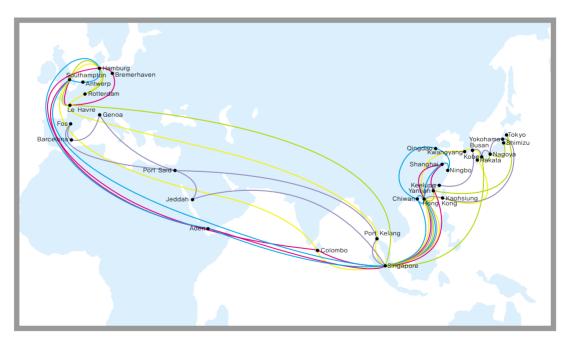


Service Route



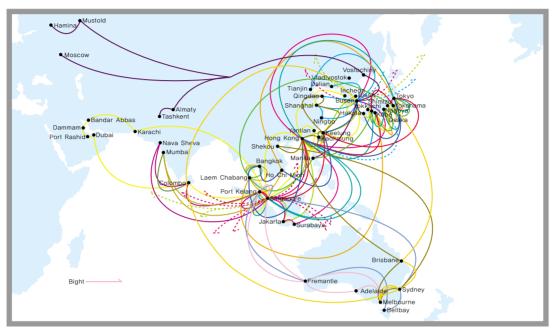
Trans-Pacific Service

Trans-Pacific Service transports the largest amount of traffic volumes. As a proud member of The New World Alliance, we now offer our customers incomparable service with 54 vessels dedicated to the Trans-Pacific trade. Five Pacific-Southwest Services(PSW, SAX, PS2, PS3, GCX), Three Pacific-Northwest Services(PS1, PNW, PNX), Three East Coast(All Water)Services(APX, KJE, AWE)



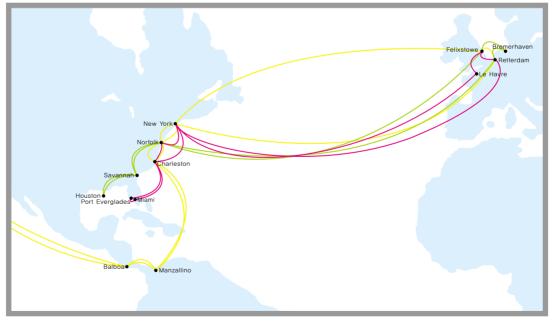
Asia-Europe Service

HMM, a member of TNWA is now offering our customers an expanded and improved range of services in Asia-Europe trade with 40 vessels in five different routes for the connection of ports in Asia and Europe. Four Asia-Europe Services(AEX, JEX, CEX,NEX) and a Mediterranean Service(MED)



Intra-Asia Service

HMM is providing comprehensive services in the Intra-Asia region, where demand for container traffic is rapidly growing, by continuous development of various routes and deployment of the most competitive vessels to meet the various requirements of the customers. Korea-Middle East Service(KMS), Korea-China Service(KCS), Australia-Asia Services(AAS, FAS), Korea-Russia Service(KRS), South East Asia Services(KIS, KIS I, KPS, JTS, JMS), Singapore-Mumbai Service(SMS)



Atlantic Service

Through joint operation in three routes, HMM is providing quality services with rapid transits to/from the major port pairings in the Atlantic. (APX, ATS, ATN)





"New terminals & logistics in the world's major cities are being prepared as new profit sources for HMM."

HMM established Hyundai Intermodal Inc.(HII) in the USA in 1990 to provide more reliable international services for all cargoes going in and out of the country.

HMM also opened exclusive container terminals at Kaohsiung, Taiwan in 1996, and at Gamman and Kwangyang, Korea in 1998. In the States, HMM constructed another exclusive terminal at the port of Tacoma in 1999, and acquired 100% management rights for the California United Terminal at Long Beach. In addition, HMM took over Hyundai Busan Container Terminal(HBCT) through international bidding in 1999. Recently HMM, as a leading member of a consortium, secured Kwangyang Phase#2 Terminal, which will start operating in 2002. HMM will continue to develop exclusive terminals both in overseas and domestic ports, to cope with keen competition in the ocean trade market, and to create more convenience for inland customers.

Car carrier Service

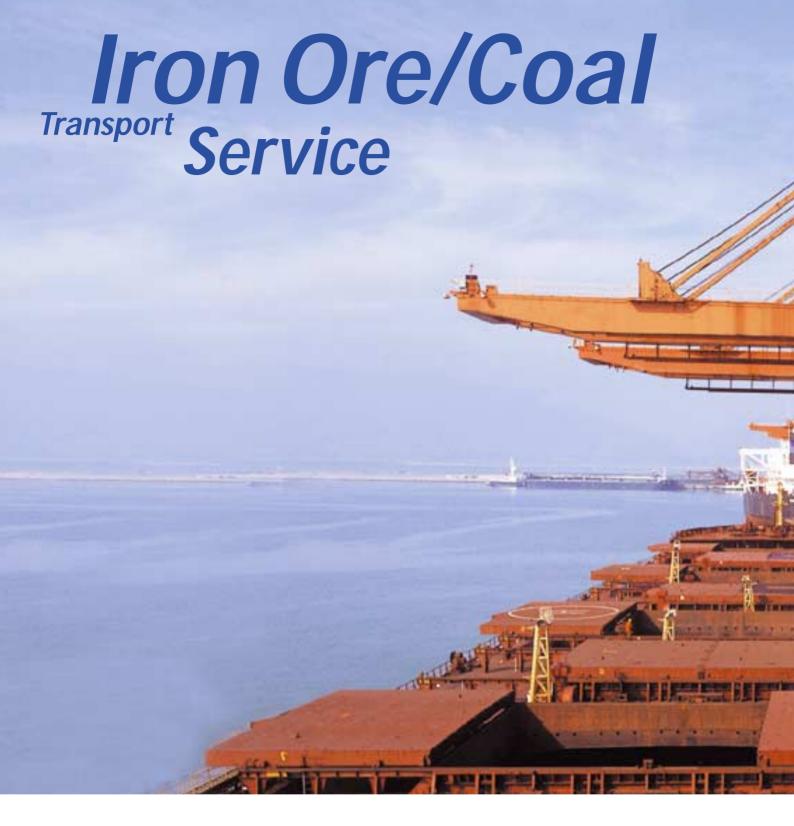
"HMM is expanding its fleet to become the world's top car carrier in high value-added fields such as heavy construction equipment and project cargoes."



Since launching its car carrier service in the early 1980s, HMM has played a major role in this specialized shipping field. This success is due to the ability to satisfy the ever-growing demands for roll on/roll off cargo transportation. Currently, HMM is operating about 70 modern pure car carriers (PCCs) and pure car & truck carriers(PCTCs). These deliver worldwide services to approximately 220 ports in Europe, and North and South America, and to the Middle East, Africa, Asia and the Pacific. HMM carried in the region of 1.8 million units of passenger cars, commercial vehicles, rolling stock, and construction and agricultural equipment in 2000.

In 2001, HMM expects to carry 2 million units in total. With the increasing level of demand for car carrier service in the worldwide ro/ro market, HMM plans to expand its fleet to about 80 PCCs and PCTCs by 2005, making it the world's top car carrier in all areas of vehicle transportation.







"HMM is enlarging business field by diversification of cargo transportation."

From the first operation of its iron ore and coal carrier business in 1981, HMM has been growing as the largest shipping company for chartered vessels by committing 9 carriers to Pohang Iron & Steel Co. and 4 carriers to Korea Electric Power Corp. HMM also transports iron ore and coal from Australia to Europe under a long-term contract with BHP of Australia. HMM aims to secure consignors in domestic and overseas market through a diversified business strategy.

LNG Transport Service Transport Service Transport Transport Service

"HMM is actively participating in the world LNG market in cooperation with the world's leading LNG carriers and consignors."



HMM has sharpened its competitive edge in LNG transportation business in an effort to meet the increasing demand for clean energy. Since beginning its operation of LNG carriers, HMM has firmly maintained its position as the largest Korean shipping company for LNG transportation. HMM is operating 7 LNG vessels consisting of 6 of its own vessels and 1 chartered vessel, and is currently expanding its service routes to Southeast Asia, the Middle East and North America.

HMM has stabilized its business base by signing a long-term transportation agreement for 20~25 years with Korea Gas Corporation. With the technology and operation know-how for transportation of cryogenic cargoes, HMM







HMM operates 9 VLCCs and 3 Aframax tankers to transport crude oil around the world, especially from the Middle East to the Far East. The VLCCs are operated under long-term contracts with stable companies such as Hyundai Oil Refinery Company & S-Oil. To develop its competitive power, HMM also operates under spot contract arrangements. This service offers a diversified, efficient transportation system which delivers a wide range of petroleum and petrochemical products by means of an 80,000 ton class product carrier.



"HMM is developing its competitive power in promoting the effective use and distribution of commodities by offering both tramp and regular bulk cargo services, as well as a tug service."

HMM's bulk service offers a flexible, reliable and professional fleet that efficiently accommodates a wide range of customer needs. HMM transports basic commodities such as iron ore, coal, grain and carries 'minor' bulk cargoes such as alumina, fertilizer and raw sugar all over the world, through a network of self-owned ships and chartered ships. As a result, customers get their cargoes delivered quickly and reliably.

HMM also has the organizational skills, equipment and manpower to transport worldwide product cargoes such as steel and plywood and general cargo as well as break bulk cargo





"HMM will actualize e-Business system operation through the digital revolution."



e-Business at HMM

HMM, which has made remarkable progress by finding opportunity in crisis situations over the last 25 years, is making the best use of internet diffusion in the rapidly changing business environment. Today, shipping companies are rapidly transforming themselves into integrated logistics companies in the interests of efficiency and customer service. Following this trend, HMM plans to become a world's top integrated logistics company through developing its shipping related e-Business as well as providing a high quality logistics service. Therefore, HMM has adopted e-Business systems to all parts of the company and is focussed on developing its logistics related e-Business. HMM plans to raise sales in its e-Business section to USD 1.2 billion in 2010 by developing e-Business to handle cargo transactions, vessel trade, and chartering. HMM is promoting e-Business to raise productivity and effectiveness in existing business sections and to develop new business.

I. Establishment of e-Business system in all sections

Through its close connection with branches and liaison offices in major cities and ports, HMM is establishing e-Business systems to extensively promote productivity and efficiency.

1. Cyber CSC

HMM has established a 'Cyber Customer Service Center' and this manages all container import/export cargo transportation business through the internet by April, 2001. Customers are able to handle the whole process of cargo transportation 24 hours a day; They are able to check schedules, issue bills of lading, track & trace cargo and get arrival and VIP reports. By using the CSC Center, HMM's customers are offered the best quality service, on-line, without visiting HMM, in person, at any time.

2. Talk HMM (Service Upgrade)

HMM built a 'Service Upgrade System' in May, 2000 and has been receiving customers' feedback from all over the world through the internet, and has guaranteed a response within 48 hours. To operate this system, HMM formed a 'Service upgrade committee' and a 'Service upgrade administration subcommittee'. HMM utilizes the system to provide for customer needs in the fast changing shipping market. In doing so, HMM is sharpening its service quality which is improving HMM's competitive edge and paving the way for establishing HMM as a first class integrated logistics company.

3. Maintenance Management System

HMM originally established a pioneering 'Maintenance Management System' in August 2000, through which HMM could purchase vessel related parts through using the internet. The system

transmits information about items, quantity, distribution date and place from 120 seagoing vessels in touch with HMM's purchasing department PC. The personnel in charge check the requirement and transmit the data to participating companies for estimates, and final selection and implementation. HMM is able to efficiently control the whole procedure.

4. Cargo Tracing by Mobile phone

HMM started a 'Mobile Internet Service', which traces the export & import cargo location by mobile phone, from May 2001. Customers connect to the internet by phone, just by inputting 'm.hmm21.com' in domestic ('wml.hmm21.com' in abroad), and by selecting 'Track & Tracing' menu and input B/L No. or Container No. Then customers confirm all the itineraries such as cargo location, departure point, and final destination.

II. Expansion to new diverse business

HMM seeks to develop internet related business profitably through designing and developing new business models, as well as maximizing productivity and efficiency in the existing business field.

1. Shipping Portal Site-'GT Nexus'

On April 2001, HMM started to offer 'GT-Nexus' (www.gtnexus.com) service which is the first shipping portal site in the world. The site was created in collaboration with 12 world major shipping companies (HMM, APL, MOL, K-Line, Hanjin, Senator, ZIM, CP Ships, Crowley, WanHai, CSAV, YML) and a US Silicon Valley technology company named Tradiant. 'GT Nexus' is a new transportation service which provides 'One Stop Shopping'. Customers input their requirements such as place of delivery and transit time, then select the most efficient schedule from the services offered by the 12 companies. Following selection, freight negotiation, bookings, B/L issuing, cargo forecasting and shipment analysis are all done in 'on-line'.

2. Professional shipping information site: iloveshipping.com

HMM operates an internet site named 'iloveshipping.com', which provides professional analysis, views, and diverse data about shipping. Centering on reports from HMM's maritime research center, the site is expected to contribute to the development of the shipping industry-as well as HMM-by supplying major cargo freight details, international money rates, oil prices, etc. HMM plans to change this service to a charged site when operational know-how is accumulated.

HMM is navigating the Financial route more Clearly and Safely with its balanced structure and efficient organization management, providing trustworthy services to the clients.

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Report of Independent Accounts

To the Shareholders and Board of Directors

We have audited the accompanying balance sheets of Hyundai Merchant Marine Co., Ltd. as of December 31, 2000 and 1999, and the related statements of income, appropriations of retained earnings and cash flows for the years then ended, expressed in Korean Won. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the Republic of Korea. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statements presentation. We believe that our audits provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Hyundai Merchant Marine Co., Ltd. as of December 31, 2000 and 1999, and the results of its operations, the changes in its retained earnings and its cash flows for the years then ended in accordance with financial accounting standards generally accepted in the Republic of Korea.

The Company has entered into certain transactions with affiliated companies within the Hyundai Group of companies for the year ended December 31, 2000. The Company's total sales to and purchases from affiliated companies amount to \\ \psi 125,111\) million and \\ \psi 409,994\) million, respectively. Related accounts receivable and accounts payable as of December 31, 2000 are \\ \psi 47,260\) million and \\ \psi 36,109\) million, respectively.

The Company has filed a lawsuit against Korea Development Bank (the "Bank") regarding the use of proceeds from an insurance settlement for a sunk vessel. The Company deposited insurance proceeds of \(\pi\)11,426 million and a related amount of \(\pi\)464 million received for the disposal of the vessel with the Bank. The Bank arbitrarily offset the deposits against the Company's debt related to the vessel. The Company filed the lawsuit to obtain a refund of the deposits in Seoul High Court of Justice. On October 23, 1998, the court determined that the Bank should pay the deposits and related interest to the Company, but the Bank appealed to the Supreme Court of Justice. As of December 31, 2000, the litigation is pending in the Supreme Court of Justice and no adjustment is reflected in the accompanying financial statements due to uncertainty of the outcome.

The Company has been a member of the Transatlantic Conference Agreement (TACA) which was concluded between domestic and overseas shipowners to jointly use their ships, to agree their service contracts, and to settle same rates. In relation to this agreement, EURO 272,980 thousand of penalties was imposed on all members of TACA including the Company (EURO 18,560 thousand) for illegal cooperative action and a monopolistic position. As of December 31, 2000 the Company has offered a bank letter of guarantee issued by the KorAm Bank amounting to EURO 19,580 thousand. 4,578,740 shares of Hyundai Securities Co., Ltd. were pledged as collateral for the guarantee. On December 1998, all members of TACA including the Company filed a lawsuit against European Community (EC) regarding such penalties. As of December 31, 2000, the litigation is currently pending in the European Court of First Instance and no adjustment is reflected in the accompanying financial statements due to uncertainty of the outcome.

Under the government's market stabilization plan, the Company has been sellected as a company that is unable to revolve maturing bonds on its own because of its low credit rating by an organization which consists of the Korea Development Bank, the Korea Credit Guarantee Fund and 13 domestic banks. Under the plan, the organization is required to buy 80% of bonds from companies that are unable to revolve maturing bonds. Accordingly, the Company has issued \(\pmu232,000\) million of public and private bonds including \(\pmu132,000\) million of such bonds at a par value from January 5, 2001 to February 21, 2001.

In accordance with a resolution of the board of directors, the Company has been operating a fund for treasury stock amounting to \W150 billion since January 2000 for the purpose of keeping the stock price of the Company stable.

The Company sold 8 million shares of Hyundai Electronics Industries Co., Ltd. to the UBS AG, London Branch. In relation to this transaction, the Company made a call-spread option agreement with UBS AG, London Branch whereby the purchase price of the shares exceeds exercise price during the period as defined in the agreement.

The Company has entered into a bilateral agreement for transportation and fares with Pohang Iron & Steel Co., Ltd(POSCO). Based on the agreement, the Company issued \text{\$\pi\$155,812 million in Asset-Backed Securities(ABS)} with future shipping charges receivables from transportation services for POSCO. In relation to this transaction, the Company has entered into a specified money in trust agreement with Korea Development Bank and subsequently transferred its certificate of securities to the Special Purpose Company which will manage the ABS issuance.

Beginning in 1997, Korea and other countries in the Asia Pacific region experienced severe contraction in substantially all aspects of their economies. This situation is commonly referred to as the 1997 Asian financial crisis. In response to this situation, the Korean government and the private sector began implementing structural reforms to historical business practices. The Korean economy is currently experiencing additional difficulties, particularly in the areas of restructuring private enterprises and reforming the banking industry. The Korean government continues to apply pressure to Korean companies to restructure into more efficient and profitable firms. The banking industry is currently undergoing consolidations and significant uncertainty exists with regard to the availability of short-term financing during the coming year. The Company may be either directly or indirectly affected by the situation described above. The accompanying financial statements reflect management's current assessment of the impact to date of the economic situation on the financial position of the Company. Actual results may differ materially from management's current assessment.

The accompanying financial statements are not intended to present the financial position, results of operations and cash flows in accordance with accounting principles and practices generally accepted in countries and jurisdictions other than the Republic of Korea. The procedures and practices utilized to audit such financial statement may differ from those generally accepted and applied in other countries and jurisdictions. Accordingly, this report and the accompanying financial statements are not intended for use by those who are not informed about Korean accounting principles or auditing standards and their application in practice.

Seoul, Korea

March 14, 2001

Samil Accounting Corporation

Balance Sheets as of December 31, 2000 and 1999

	In Thousands of				
		Korean Won		U.S. Dollars	
	2000	1999	2000	1999	
ASSETS					
Current assets :					
Cash and cash equivalents	₩ 74,416,025	₩ 85,324,588	US\$ 59,074	US\$ 67,734	
Short-term financial instruments	194,565,257	89,114,637	154,454	70,743	
Marketable securities	61,687,609	166,589,108	48,970	132,245	
Trade receivables, less allowance for					
doubtful accounts of					
imes 11,487,107 thousand in 2000 and					
₩6,365,467 thousand in 1999	1,030,861,707	666,062,220	818,339	528,747	
Other accounts receivables, less allowance					
for doubtful accounts and other of					
₩ 12,431,715 thousand in 2000 and					
₩ 2,827,019 thousand in 1999	54,418,063	69,437,193	43,199	55,122	
Inventories	62,595,751	49,253,662	49,691	39,100	
Prepaid expenses	49,519,371	55,956,321	39,310	44,420	
Advance payment	112,517,602	168,393,909	89,321	133,678	
Other	60,429,142	54,992,268	47,971	43,655	
Total current assets	1,701,010,527	1,405,123,906	1,350,329	1,115,444	
Investments, including long-term					
accrued income	787,736,861	2,222,294,056	625,337	1,764,145	
Guarantee deposits	43,066,975	36,670,573	34,188	29,111	
Long-term financial instruments	58,778,200	8,580,500	46,660	6,812	
Property, vessels and equipment, net of					
accumulated depreciation	4,540,842,842	3,352,727,454	3,604,702	2,661,529	
Long-term other accounts receivables,					
less discount on present value and other					
of $\upsigma 647,707$ thousand in 2000 and					
₩2,706,003 thousand in 1999	8,395,473	16,545,983	6,665	13,135	
Intangible assets	66,160,604	58,286,635	52,521	46,270	
Deferred income tax assets	129,631,649	32,525,041	102,907	25,820	
Other	37,268,735	24,628,215	29,586	19,549	
Total assets	₩ 7,372,891,866	₩ 7,157,382,363	US\$ 5,852,895	US\$ 5,681,815	

The accompanying notes are an integral part of these statements.

		In Thousands of			
		Korean Won		U.S. Dollars	
	2000	1999	2000	1999	
LIABILITIES AND SHAREHOLDERS'					
EQUITY					
Current liabilities :					
Trade payables	₩ 268,827,667	₩ 188,637,010	US\$ 213,406	US\$ 149,748	
Short-term borrowings	1,555,301,609	630,394,404	1,234,660	500,432	
Current portion of long-term debt	229,572,971	206,719,885	182,244	164,102	
Current portion of debentures and					
convertible bonds	848,999,664	153,434,859	673,970	121,803	
Advances from customers	47,876,831	1,441,431	38,007	1,144	
Accrued expenses	38,278,269	27,354,505	30,387	21,715	
Unearned income	66,367,250	102,818,044	52,685	81,621	
Income taxes payable	-	26,645,116	-	21,152	
Other	23,991,425	87,017,952	19,045	69,078	
Total current liabilities	3,079,215,686	1,424,463,206	2,444,404	1,130,795	
Debentures and convertible bonds, net of					
current maturities	481,228,319	1,043,144,578	382,018	828,090	
Long-term borrowings,					
net of current maturities	66,525,002	86,948,543	52,810	69,023	
Long-term other accounts payables, less discount or	1				
present value of ₩1,482,653,698 thousand					
in 2000 and ₩784,902,058 thousand in 1999	2,973,814,843	2,042,696,698	2,360,733	1,621,574	
Long-term advances from customers	80,010,880	-	63,516	-	
Accrued severance benefits, less transfer to					
National Pension Fund and other of \#46,812,118					
thousand in 2000 and $\forall\!$					
in 1999	14,751,290	17,931,173	11,710	14,234	
Total liabilities	6,695,546,020	4,615,184,198	5,315,191	3,663,716	

The accompanying notes are an integral part of these statements.

	In Thousands of			
	Korean Won		U.S. Dollars	
	2000	1999	2000	1999
LIABILITIES AND SHAREHOLDERS' EQUITY,				
Continued				
Commitments and contingencies				
Shareholders' equity:				
Common stock, par value ₩ 5,000				
300,000,000 shares authorized ; 103,073,229 shares is	ssued			
in 2000 and 103,046,806 shares issued in 1999				
18,970,050 shares held in treasury in 2000 and				
320,000 shares held in treasury in 1999	₩ 515,366,145	₩ 515,234,030	US\$ 409,118	US\$ 409,013
Capital surplus	858,876,087	858,212,236	681,810	681,283
Retained earnings Legal reserve	37,990,353	37,990,353	30,158	30,158
Other statutory reserves	73,555,170	81,926,851	58,391	65,038
Unappropriated retained earnings	151,725,880	457,146,492	120,446	362,901
	263,271,403	577,063,696	208,995	458,097
Capital adjustments	(960,167,789)	591,688,203	(762,219)	469,706
Total shareholders' equity	677,345,846	2,542,198,165	537,704	2,018,099
Total liabilities and shareholders' equity	₩ 7,372,891,866	₩ 7,157,382,363	US\$ 5,852,895	US\$ 5,681,815

The accompanying notes are an integral part of these statements.

Income Statements

	In Thousands of					
		Korean Won		U.S. Dollars		
	2000	1999	2000	1999		
Sales	₩ 5,189,503,326	₩ 4,836,488,254	US\$ 4,119,634	US\$ 3,839,397		
Cost of sales	4,632,498,737	4,419,388,131	3,677,462	3,508,286		
Gross profit	557,004,589	417,100,123	442,172	331,111		
Selling and administrative expenses	99,190,571	76,941,979	78,741	61,080		
Operating income	457,814,018	340,158,144	363,431	270,031		
Non-operating income :						
Interest income	37,518,046	34,900,972	29,783	27,706		
Gain on foreign currency transactions	68,389,261	121,806,615	54,290	96,695		
Gain on foreign currency translation	88,340,899	206,375,112	70,129	163,829		
Gain on disposition of marketable securities	1,157,864	7,383,664	919	5,861		
Gain on disposition of investments	84,857,933	62,628,985	67,364	49,717		
Gain on disposition of tangible assets	55,797	15,781,898	44	12,528		
Other	6,988,760	15,633,984	5,548	12,411		
	287,308,560	464,511,230	228,077	368,747		
Non-operating expenses :						
Interest expense	454,707,279	329,351,298	360,965	261,452		
Loss on foreign currency transactions	70,790,877	86,699,731	56,197	68,826		
Loss on foreign currency translation	349,882,868	74,199,689	277,751	58,903		
Loss on impairment of investments securities	50,074,390	-	39,751	-		
Loss on disposition of tangible assets	30,900,811	112,687	24,530	89		
Loss on valuation of marketable securities	71,258,480	17,204,100	56,568	13,657		
Loss on disposition of investments	11,870,284	1,930,950	9,423	1,533		
Loss on valuation of investments using equity						
method of accounting	32,058,493	55,093,180	25,449	43,735		
Loss on valuation of a derivative instrument	33,403,002	-	26,517	-		
Other	46,270,498	28,876,984	36,731	22,924		
	1,151,216,982	593,468,619	913,882	471,119		
Ordinary income(loss)	(406,094,404)	211,200,755	(322,374)	167,659		
Extraordinary gain	₩	₩	US\$	US\$		
Extraordinary loss	-	-	-	-		
Income(loss) before income taxes	(406,094,404)	211,200,755	(322,374)	167,659		
Income tax benefit(expense)	95,626,823	(68,265,930)	75,912	(54,192)		
Net income(loss)	₩ (310,467,581)	₩ 142,934,825	US\$ (246,462)	US\$ 113,467		
Earnings(loss) per share						
(in Korean Won and U.S.Dollar)Basic	₩ (3,558)	₩ 2,132	US\$ (2.824)	US\$ 1.692		
Diluted	₩ (3,558)	₩ 2,110	US\$ (2.824)	US\$ 1.675		

Statements of Appropriations of Retained Earnings

for the years ended December 31, 2000 and 1999

	In Thousands of					
		Korean Won		U.S. Dollars		
	2000	1999	2000	1999		
Retained earnings before appropriations:						
Unappropriated retained earnings carried over						
from prior year	₩ 457,146,492	₩ 20,164,663	US\$ 362,901	US\$ 16,007		
Cumulative effect of accounting changes	-	363,774,473	-	288,778		
Equity method adjustments to investments (Note 6)	(3,324,711)	-	(2,639)	-		
Prior period error corrections	-	3,562,255	-	2,828		
Net income(loss)	(310,467,581)	142,934,825	(246,462)	113,467		
	143,354,200	530,436,216	113,800	421,080		
Transfers from voluntary reserves:						
Reserve for extraordinary depreciation	8,371,680	2,904,778	6,646	2,306		
Appropriations:						
Legal reserve	-	5,132,200	-	4,074		
Reserve for extraordinary depreciation	-	18,807,702	-	14,930		
Loss on disposition of treasury stock	-	932,597	-	740		
Dividends	-	51,322,003	-	40,741		
	-	76,194,502	-	60,485		
Unappropriated retained earnings to be						
carried over to the subsequent year	₩ 151,725,880	₩ 457,146,492	US\$ 120,446	US\$ 362,901		

The accompanying notes are an integral part of these statements.

Statements of Cash Flows

	In Thousands of					
		Korean Won		U.S. Dollars		
	2000	1999	2000	1999		
Cash flows from operating activities:						
Net income(loss)	₩ (310,467,581)	₩ 142,934,825	US\$ (246,462)	US\$ 113,467		
Transactions not involving operationg cash flow	S:					
Severance benefits	20,029,921	14,911,429	15,901	11,837		
Depreciation and amortization	190,342,089	143,151,951	151,101	113,640		
Bad debt expenses	5,121,640	-	4,066	-		
Loss on foreign currency translation	349,875,199	74,192,130	277,745	58,897		
Loss on valuation of marketable securities	71,258,480	17,204,100	56,568	13,657		
Loss on disposition of marketable securities	-	6,572,208	-	5,217		
Loss on disposition of investments	11,870,284	1,930,950	9,423	1,533		
Loss on impairment of investment securities	50,074,390	-	39,751	-		
Loss on disposition of tangible assets	30,900,811	112,687	24,530	89		
Interest expenses	198,449,979	149,950,803	157,537	119,037		
Loss on valuation of investments using						
the equity method of accounting	32,058,493	55,093,180	25,449	43,735		
Loss on valuation of a derivative instrument	33,403,002	-	26,517	-		
Gain on disposition of marketable securities	(1,157,864)	(7,383,664)	(919)	(5,861)		
Gain on foreign currency translation	(88,307,974)	(206,374,383)	(70,102)	(163,828)		
Gain of disposal of investments	(84,857,933)	(62,628,985)	(67,364)	(49,717)		
Gain of disposal of tangible assets	(55,797)	(15,781,898)	(44)	(12,528)		
Interest income	(6,450,914)	(8,326,441)	(5,121)	(6,610)		
Other	14,616,959	1,269,112	11,603	1,007		
	827,170,765	163,893,179	656,641	130,105		
Changes in operating assets and liabilities:						
Trade receivables	(301,202,497)	238,552,770	(239, 107)	189,373		
Other accounts receivebles	13,840,703	2,645,048	10,987	2,100		
Accured income	(1,513,727)	5,082,395	(1,202)	4,035		

The accompanying notes are an integral part of these statements.

Statements of Cash Flows, Continued

In Thousands of

	in inousands of			
		Korean Won		U.S. Dollars
	2000	1999	2000	1999
Advance payment	₩ 55,876,307	₩ (45,264,811)	US\$ 44,357	US\$ (35,933)
Prepaid expences	4,735,732	50,072,525	3,759	39,750
Prepaid income taxes	(22,689,190)	54,308	(18,012)	43
Inventories	(13,342,089)	(16,200,244)	(10,591)	(12,860)
Deferred income tax assets	(95,626,823)	25,654,704	(75,912)	20,366
Trade payables	75,639,370	4,668,969	60,046	3,706
Accured expenses	10,923,765	(2,206,598)	8,672	(1,752)
Unearned income	(36,450,794)	3,914,074	(28,936)	3,107
Income tax payables	(26,645,116)	8,205,211	(21,152)	6,514
Payment of severance benefits	(9,551,344)	(7,165,983)	(7,582)	(5,689)
National pension fund	593,536	(248,846) (13,923,097)	471 (5,649)	(198) (11,053)
Other	(7,115,562)			
	(352,527,729)	253,840,425	(279,851)	201,509
Net cash provided by operating activities	164,175,455	560,668,429	130,328	445,081
Cash Flows from Investing Activities:				
Cash inflows from investing activities:				
Disposition of financial instruments	739,374,734	4,196,215,766	586,945	3,331,123
Disposition of marketable securities	53,240,506	407,466,172	42,264	323,463
Disposition of investment securities	303,742,481	165,605,452	241,123	131,464
Decrease of short-term loans	12,825,327	17,852,867	10,181	14,172
Disposition of tangible assets	82,142,587	74,214,209	65,208	58,914
Other	9,006,848	42,387,151	7,150	33,649
	1,200,332,483	4,903,741,617	952,871	3,892,785

The accompanying notes are an integral part of these statements.

In	Thi	าบเ	car	nds	∩f

	III mousanus oi				
		Korean Won		U.S. Dollars	
	2000	1999	2000	1999	
Cash outflows from investing activities:					
Acquisition of financial instruments	₩ 894,759,554	₩ 4,243,143,619	US\$ 710,295	US\$ 3,368,376	
Acquisition of marketable securities	18,425,365	469,450,902	14,627	372,669	
Acquisition of investment securities	335,802,138	914,682,647	266,573	726,111	
Increase of loans	5,919,177	48,093,838	4,699	38,179	
Acquisition of tangible assets	675,186,762	450,635,677	535,990	357,733	
Acquisition of intangible assets	9,261,921	56,739,454	7,352	45,042	
Other	12,648,941	40,613,694	10,041	32,241	
	1,952,003,858	6,223,359,831	1,549,577	4,940,351	
Net cash used in investing activities	(751,671,375)	(1,319,618,214)	(596,706)	(1,047,566)	
Cash Flows from Financing Activities:					
Cash inflows from financing activities:					
Increase in short-term borrowings	8,893,986,279	7,831,817,797	7,060,400	6,217,209	
Issuance of debentures and convertible bonds	259,046,337	627,387,002	205,641	498,045	
Increase in long-term borrowings	-	50,276,888	-	39,912	
Increase in long-term other accounts payables	-	291,135,462	-	231,115	
Increase in long-term advances from customers	130,689,580	-	103,747	-	
Issuance of common stocks	-	454,366,266	-	360,694	
Disposition of treasury stocks	1,704,665	-	1,353	-	
	9,285,426,861	9,254,983,415	7,371,141	7,346,975	
Cash outflows from financing activities:					
Retirement of short-term borrowings	8,003,287,279	7,906,810,219	6,353,328	6,276,741	
Retirement of current maturities					
of long-term liabilities	489,978,328	475,760,164	388,964	377,677	
Retirement of debentures	-	6,500,000	-	5,160	
Retirement of long-term borrowings	13,245,406	-	10,515	-	
Acqusition of treasury stocks	150,869,245	-	119,766	-	
Dividend payment	51,322,003	24,081,661	40,741	19,117	
Other	137,243	-	109	-	
	8,708,839,504	8,413,152,044	6,913,423	6,678,695	
Net cash provided by financing activities	576,587,357	841,831,371	457,718	668,280	
Net increase(decrease) in cash and					
cash equivalents	₩ (10,908,563)	₩ 82,881,586	US\$ (8,660)	US\$ 65,795	
Cash and cash equivalents at					
beginning of the year	85,324,588	2,443,002	67,734	1,939	
Cash and cash equivalents at end of the year	₩ 74,416,025	₩ 85,324,588	US\$ 59,074	US\$ 67,734	

At the same time, all around the world, through the connection of the internet, integrated management organization, global network, state-of-the-art fleets and overseas branches of HMM are working all together as a new transformation.

045 Management Structure

Company Data

047 Business Growth

049 HMM's Development

051 Fleet List

055 Headquarters & Overseas Network

President/CEO CHOONG SHIK KIM

Liner Division

Seoul Branch

Local Branch & Office

Terminal & Logistics Division

Bulk Division

Local Office

Administration Division

Maritime Division

Maintenance & Technical Division

Others

Trans-Pacific Liner Dept. Asia & Oceania Liner Dept. Service Coordination Dept. Service Quality Management Dept. Liner Project Team

> Trans-Pacific Export Sales Dept. Europe Export Sales Dept. Asia Export Sales Dept. (EAST) Asia Export Sales Dept. (WEST) Trans-Pacific Import Sales Dept. Europe/Asia Import Sales Dept. Customer Service Dept. Kangnam Office

Busan Branch Choryang Office Taegu Office Kwangju Office

Terminal & Logistics Project Dept. Terminal & Logistics Marketing Dept. Hyundai Busan Container Terminal Hyundai Gamman Container Terminal Hyundai Kwangyang Container Terminal

Car Carriers Dept.1 Car Carriers Dept.2 Car Carriers Operation Dept. LNG Carriers Dept. Ore/Coal Carriers Dept. Tanker Dept. Tramper Dept Cargo Stowage & Safety Management Office

> Inchon Office Ulsan Office Pohang Office Kwangyang Office Pyongtaek Office

General Administration Dept. Accounting Dept. Financing Dept. Corporate Planning Office Maritime Research Center Insurance & Legal Dept. Procurement Dept. Emergency Training Dept. Information & Technology Team

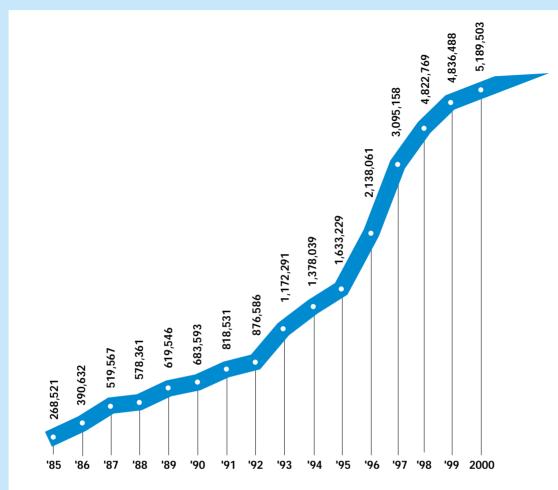
Operation Management Office **Environment & Safety-Quality Management Office** Marine Affairs Personnel Dept. Marine Affairs Administration Dept.

Maintenance & Engineering Dept. Maintenance & Engineering Dept./Container Fleet New Building & Technical Dept.

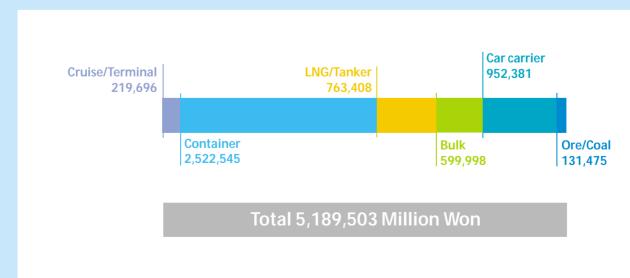
Public Relations Office Internal Audit Office

Business Growth

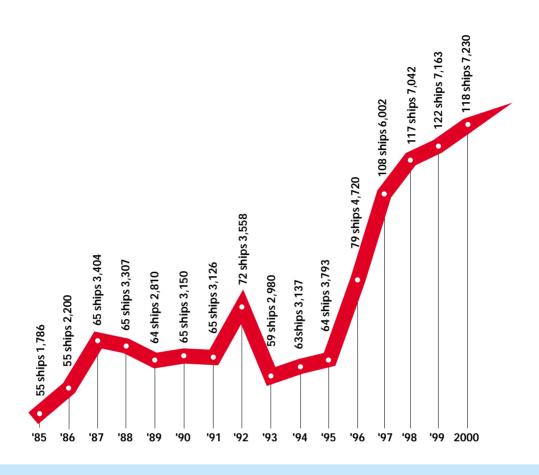
Trend of Sales Revenue (UNIT: Million Won)



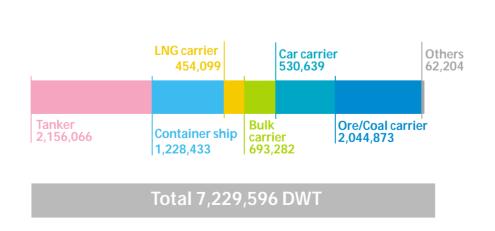
Composition of Sales Revenue (As of December 2000) (UNIT: Million Won)



Trend of Tonnage (UNIT: 1,000 DWT)



Composition of Tonnage (As of December 2000) (UNIT: DWT)



HMM's Development

1976	Company established as Asia Merchant Marine on March 25, with a capital of \w200 million. Transportation service opened with a fleet of three VLCCs.
1977	Bulk cargo tramp service and deep-sea tug service began.
1978	Conventional liner service opened between the Far East and the Middle East.
1979	Bulk service introduced between Korea and Latin America.
1980	Specialized car carrier service established.
1981	Specialized ore and coal transportation service began.
1982	US subsidiary, Hyundai Merchant Marine America (HMMA) founded. Conventional liner service introduced among the Far East, the Western and Eastern US and the Gulf of Mexico.
1983	Company name changed to Hyundai Merchant Marine Co., Ltd. on August 9. Conventional liner service between Southeast Asia and the Eastern US, and container service between the Western US and Australia opened.
1984	Vessels owned by Halla Merchant Marine Purchased. Operation on behalf of Dong Hae Merchant Marine and Shin Han Shipping fleets established. Subsidiary called Sun Eel Shipping founded.
1985	Operation on behalf of Koryo Merchant Marine vessels commenced. Full container service opened between the Far East and the Western US. Acquisition of Dong Hae Merchant Marine and Shin Han Shipping completed on August 31 and December 31, respectively.
1986	Semi-container service linking Europe, the South Pacific and Australia opened.
1987	Paid-in Capital increased to ₩109.5 billion.
1988	Double stack train (DST) rail freight service established between Long Beach, Chicago and the Eastern US. Asia Merchant Marine, a separate division and general sales agency for domestic business, founded. Acquisition of Koryo Merchant Marine completed on January 4.
1989	Japanese subsidiary incorporated. DST service for Gulf of Mexico region of the US introduced. Paid- in Capital increased to ₩ 150 billion.
1990	Hyundai Intermodal Inc. (HII) established as a subsidiary to provide a full-service Intermodal transport service within the US.
1991	Direct Korea-Russia route between Busan and Vostochny opened.
1992	Five 4,411 TEU full container ships deployed in the Far East-US route. Subsidiary incorporated in Europe and Hong Kong.
1993	Branch office opened in North China.

US subsidiaries Hyundai America Shipping Agency, Inc. (HASA) and Hyundai Merchant Marine America (HMMA) established.

Received both ISO 9002 certification and ISM code.

1994 Feeder service network developed in Southeast Asia.

Asia Pacific Northwest(PNW) exclusive service route started.

Korea's first LNG transport service began in June with the launching of the Hyundai Utopia.

 $1995\,$ Hyundai Logistics Co., Ltd. container service business HQ incorporated into the Seoul branch office.

First video conferencing system (Seoul-Los Angeles) for a Korean shipping company opened.

Inland depot in Hong Kong secured with the establishment of a joint venture.

Container service began between Europe and the South Pacific with England's container ship.

1996 Three of the world's largest car carriers (6,000 vehicle capacity) acquired.

Exclusive container terminal opened in Kaohsiung, Taiwan.

Seven of the world's largest and fastest container ships (5,551 TEU) deployed.

Presidential citation (Best Performance Tower) given at the first Ocean Day in May: Captain Shin Yong-ho awarded Suktop

(Stone Tower) decoration.

Sales reached US\$ 2.5 billion.

ISO 14001 certification acquired, the first among the world's multimodal transportation companies.

1997 Inland container depot opened at Euiwang, Korea.

HMM Bangkok office upgraded to subsidiary status and renamed Hyundai Merchant Marine Thailand.

Off-dock container yard acquired in Tianjin.

Lease agreement signed with the port of Tacoma.

Global container service provided with APL and MOL.

Sales reached US\$ 3.25 billion.

1998 The New World Alliance service began with APL and MOL.

Hyundai Fleet Management System, covering such information as weather conditions, vessel locations

and ocean current changes, established.

Korea's first Korea-Middle East container service commenced operations.

Company received the Carrier Service Partnership Award from Payless Shoesources, Inc.

The Asian Captain, a 6,000-vehicle PCTC, delivered.

1999 Acquired 100% management rights for California United Terminal in Long Beach.

Obtained the official international 'Y2K Statement' in the field of vessel, the first among the shipping companies.

Opened the exclusive container terminal at the port of Tacoma, USA

Opened Hyundai Busan Container Terminal, the largest public container terminal in Korea.

Took delivery of an LNG carriers, Hyundai Technopia.

Ordered the construction of 5 super container vessels in the 6,500 TEU range.

HMM Container Terminals acquired ISO 9002 / ISO 14001 Certification at the same time.

Sales revenue reached US\$ 4.0 billion.

2000 Proclaimed the new management vision for the 21st century, 'HMM 21'.

President & CEO, CHOONG SHIK KIM was awarded Gold Tower industrial medal for his contribution

to Korea's shipping industry on May 31, the fifth Ocean day.

Took delivery of three 135,000 CBM LNG carriers, Hyundai Cosmopia, Hyundai Aquapia and Hyundai Oceanpia.

New organization in France launched in the name of Hyundai Merchant Marine (France) S. A. consisted of 6 offices.

Participated in construction of a shipping related internet business with 12 world's leading ocean carriers

to provide shipping related information to customers.

Sales revenue reached US\$ 4.5 billion.

y p e	o Z	essel Name	ear Built	D W T	G/T	apacity	
		>	>		<u> </u>	ပ	
Conta	iner 1	H.Challenger	1986	43,567	40,005	2,984	TEU
Ship	2	H.Explorer	1986	43,567	39,892	2,984	TEU
	3	H.Innovator	1986	43,567	39,892	2,984	TEU
	4	H.Pioneer	1986	43,567	39,892	2,984	TEU
	5	H.Frontier	1986	43,567	39,892	2,984	TEU
	6	H.Commander	1988	43,685	39,990	2,984	TEU
	7	H.Admiral	1992	61,153	51,836	4,411	TEU
	8	H.Baron	1992	61,153	51,836	4,411	TEU
	9	H.Commodore	1992	61,153	51,836	4,411	TEU
	10	H.Duke	1992	61,153	51,836	4,411	TEU
	11	H.Emperor	1992	61,153	51,836	4,411	TEU
	12	H.Federal	1994	61,153	51,841	4,411	TEU
	13	H.Primosky	1987	10,000	8,689	750	TEU
	14	H.Independence	1996	51,120	64,054	5,551	TEU
	15	H.Liberty	1996	51,120	64,054	5,551	TEU
	16	H.Discovery	1996	51,120	64,054	5,551	TEU
	17	H.Freedom	1996	51,120	64,054	5,551	TEU
	18	H.Fortune	1996	51,120	64,054	5,551	TEU
	19	H.General	1996	51,120	64,054	5,551	TEU
	20	H.Highness	1996	51,120	64,054	5,551	TEU
	21	H.Vladivostok	1997	24,766	21,611	1,990	TEU
	22	H.Stride	1997	24,799	21,611	2,200	TEU
	23	H.Future	1997	24,799	21,611	2,200	TEU
	24	H.Advance	1997	24,766	21,611	2,200	TEU
	25	H.Sprinter	1997	24,766	21,611	2,200	TEU
	26	H.Progress	1998	24,766	21,611	2,200	TEU
	27	H.Highway	1998	24,766	21,611	2,200	TEU
	28	H.Bridge	1998	24,766	21,611	2,200	TEU
	29	H.Kingdom	2001	60,693	74,373	6,500	TEU
	30	H.Republic	2001	60,693	74,373	6,500	TEU
	31	H.National	2001	60,693	74,373	6,500	TEU
	32	H.Dominion	2001	60,693	74,373	6,500	TEU
	33	H.Patriot	2001	60,693	74,373	6,500	TEU
	34	H.Nobility	1998	35,960	29,750	2,825	TEU
	35	H.Infinity	1998	35,960	29,750	2,825	TEU
	36	Suzuran	1994	17,705	14,089	1,777	TEU

			el Name	B u : _ t		
уре		<u>o</u>	e s s	ear	D W ⊢	C / T
<u> </u>		Z	>	>		<u> </u>
Bulk		1	Pacific Success	1989	37,450	24,790
Carr	ier	2	Pacific King	1994	43,193	25,503
		3	Pacific Prince	1994	43,188	25,503
		4	Pacific Master	1995	43,176	25,503
		5	Pacific Mayor	1995	43,176	25,503
		6	Pacific Premier	1995	43,162	25,503
		7	Pacific Governor	1995	43,222	25,503
		8	Global Victory	1996	149,155	76,068
		9	Pacific Champ	1996	43,229	25,503
		10	Pacific Royal	1996	43,210	25,503
		11	Global Winner	1997	161,121	81,152
Ore/	Coal	1	H.Trader	1983	63,942	35,447
Carr	ier	2	H.Oceania	1983	139,887	74,052
		3	H.Giant	1985	259,296	129,325
		4	H.Island	1986	127,853	67,897
		5	H.Cosmos	1986	163,256	85,678
		6	H.Olympia	1987	186,330	93,005
		7	H.Continental	1988	200,269	101,466
		8	H.Universal	1990	200,100	101,604
		9	H.Prosperity	1990	151,258	77,307
		10	H.Spirit	1993	126,000	68,093
		11	H.Atlas	1995	149,310	76,068
		12	H.Power	1998	149,221	76,068
Tank	cer	1	H.Star	1995	281,199	151,592
		2	H.Banner	1996	281,074	151,977
		3	Universal Brave	1997	279,445	156,692
		4	Universal Prime	1997	279,445	156,692
		5	H.Sun	1998	279,445	156,692
		6	Millennium	1998	301,000	156,692
		7	Pacific Courage	1992	269,101	145,403
		8	El Greco	2001	244,950	133,940
		9	Napa	2001	285,640	153,347
		10	Nordasia	1998	105,000	50,007
		11	Oriental Green	1998	80,357	56,955

T y p e	O Z	Vessel Name	Year Built	D W T	G/T	Capacity	
Pure Car	1	H.No.103	1986	12,893	40,772	4,807	UNIT
Carrier	2	H.No.105	1986	12,889	40,772	4,807	UNIT
	3	H.No.106	1987	12,836	41,720	4,795	UNIT
	4	H.No.107	1987	12,989	41,720	4,795	UNIT
	5	H.No.108	1987	9,783	31,355	3,500	UNIT
	6	H.No.109	1987	9,783	31,355	3,500	UNIT
	7	H.No.201	1987	9,694	31,367	3,500	UNIT
	8	H.No.202	1987	9,694	31,367	3,500	UNIT
	9	H.No.203	1988	12,761	41,353	4,583	UNIT
	10	H.No.205	1987	12,706	42,247	4,864	UNIT
	11	H.No.206	1987	12,706	42,247	4,864	UNIT
	12	Asian Beauty	1994	13,308	44,818	4,300	UNIT
	13	Asian Glory	1994	13,308	44,818	4,300	UNIT
	14	Asian Sun	1995	12,500	44,818	4,300	UNIT
	15	Asian Venture	1995	12,500	44,818	4,300	UNIT
	16	Asian Grace	1996	16,317	55,680	6,000	UNIT
	17	Asian Legend	1996	16,293	55,680	6,000	UNIT
	18	Asian Vision	1997	16,301	55,680	6,000	UNIT
	19	Asian Chorus	1997	16,300	55,729	6,000	UNIT
	20	Asian Parade	1996	16,293	55,680	6,000	UNIT
	21	Asian Captain	1998	16,300	55,729	6,000	UNIT
	22	Asian Empire	1998	16,300	55,729	6,000	UNIT
	23	Asian Majesty	1999	16,300	55,729	6,000	UNIT
	24	Eternal Clipper	1980	10,803	23,107	2,510	UNIT
	25	Eternal Mariner	1980	10,758	23,107	2,510	UNIT
	26	Eternal Sailor	1985	13,019	38,874	4,188	UNIT
	27	Eternal Trader	1985	12,595	38,874	4,188	UNIT
	28	Asian King	1998	16,300	55,729	6,000	UNIT
	29	Asian Emperor	1999	16,300	55,729	6,000	UNIT
	30	Asian Dynasty	1999	16,300	55,729	6,000	UNIT
	31	Asian Trust	2000	16,300	55,729	6,000	UNIT
	32	Cyprus Pass	1988	12,763	42,447	4,800	UNIT
	33	Cyprus Trail	1988	12,763	42,447	4,800	UNIT
	34	Eurasian Alliance	1983	9,358	27,013	2,400	UNIT
	35	Eurasian Chariot	1985	12,184	31,923	3,300	UNIT
	36	Grand Choice	1999	16,669	50,309	4,850	UNIT
	37	Grand Pace	1999	16,669	50,309	4,850	UNIT
	38	Opal Ray	1973	8,678	22,454	2,600	UNIT

Type		. o N	Vessel Name	Year Built	DWT	G / T	Capacity	
		39	Morning Queen	1978	18,426	38,974	4,300	UNIT
		40	Grand Trail	1999	16,669	50,309	4,850	UNIT
		41	Morning Light	1978	30,070	10,369	3,529	UNIT
		42	Morning Saga	1981	41,868	13,834	4,906	UNIT
		43	Morning Prince	1979	45,423	13,910	5,359	UNIT
		44	Eishun	1999	33,854	8,700	3,081	UNIT
		45	Saracen Star	1984	26,758	11,554	2,350	UNIT
		46	Grand Quest	1999	50,309	16,669	4,810	UNIT
		47	Grand Mark	2000	50,309	16,669	4,810	UNIT
		48	Modern Chance	1999	33,835	10,843	3,343	UNIT
		49	Modern Peak	1999	33,835	10,843	3,343	UNIT
		50	Modern Drive	2000	33,835	10,843	3,343	UNIT
		51	Modern Link	2000	33,835	10,843	3,343	UNIT
		52	Magic Wave	1980	23,304	7,300	2,007	UNIT
		53	Magic Wind	1981	23,304	7,300	2,007	UNIT
		54	Ruby Ray	1978	30,256	10,541	3,637	UNIT
		55	Diamond Ray	1979	45,571	17,650	5,366	UNIT
		56	Platinum Ray	2000	57,772	21,297	6,022	UNIT
		57	Crystal Ray	2000	57,772	21,297	6,022	UNIT
		58	San Marcos	1980	45,376	17,980	5,240	UNIT
		59	Europe Emerald	1984	37,996	13,208	4,300	UNIT
		60	Marine Reliance	1987	35,750	11,676	4,200	UNIT
LNG		1	H.Utopia	1994	71,910 1	103,764 12	25,000	СВМ
Carr	ier	2	H.Greenpia	1996	71,910	103,764 12	25,000	CBM
		3	H.Technopia	1999	77,584 1	13,998 13	35,000	CBM
		4	H.Cosmopia	2000	77,591 1	13,998 13	35,000	CBM
		5	H.Aquapia	2000	77,591 1	13,998 13	35,000	CBM
		6	H.Oceanpia	2000	77,548	13,998 13	35,000	CBM
		7	LNG Aquarius	1977	65,000	95,084 12	?6,350	CBM
Woo	dchip	,						
Carri		1	Forest Pioneer	1998	48,800	39,548	3.8M	CFT
Tue	Root	1	VC 21	1070	205	201		
rug	Boat		KC-31	1978	205	201		
		2	T No.103	1974	193	193		

Headquarters & Overseas Network #Headquarters Subsidiary Overseas Office Exclusive Terminal Agent RCSC Coatbridge Oslo Gothenburg Manchaster Arhus Bremen Copenhagen Belfast • Manchaster Southampton Felixstowe Rotterdam Le Harve Dunkirk Paris Strasbourge Variable Arhus Copenh Rotterdam Antwerdam Antwerdam Frankfurt Viantampton Rotterdam Antwerdam Antwerdam Antwerdam Arhus Copenh Rotterdam Antwerdam Arhus Copenh Rotterdam Arhus Copenh Frankfurt Zurich Vienna Milano ilbao Genoa Genoa Livorno Barcelona Bilbao Leixoes MadridValencia Toronto Lisbon Detroit Boston Cleveland Minneapolis **★**●Chicago Seattle Kansas City Cincinnati St.Louis Portland 🜟 Charlotte Alexandria • Memphis Atlanta San Francisco Los Angeles O Houston Rio de Janeiro



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RCSC East Coast Center

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RCSC West Coast Center

6720 North Scottsdale Rd., Ste. 250 Scottsdale, AZ 85253 U. S. A.

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