

Fill in this information to identify the case:

United States Bankruptcy Court for the:

United States District of Puerto Rico (State)

Case number (if known): Chapter 11

Check if this is an amended filing

Official Form 201

Voluntary Petition for Non-Individuals Filing for Bankruptcy

04/16

If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and the case number (if known). For more information, a separate document, Instructions for Bankruptcy Forms for Non-Individuals, is available.

1. Debtor's name Sublink Solutions Inc.

2. All other names debtor used in the last 8 years Domino's

3. Debtor's federal Employer Identification Number (EIN) 66-0537222

4. Debtor's address Principal place of business Carr. 30 Int. PR 198 Km. 20.01 Mailing address, if different from principal place of business P.O. Box 1619

5. Debtor's website (URL) N/A

6. Type of debtor [X] Corporation (including Limited Liability Company (LLC) and Limited Liability Partnership (LLP))

Debtor Sublink Solutions, Inc.  
Name

Case number (if known) \_\_\_\_\_

7. Describe debtor's business

A. Check one:

- Health Care Business (as defined in 11 U.S.C. § 101(27A))
- Single Asset Real Estate (as defined in 11 U.S.C. § 101(51B))
- Railroad (as defined in 11 U.S.C. § 101(44))
- Stockbroker (as defined in 11 U.S.C. § 101(53A))
- Commodity Broker (as defined in 11 U.S.C. § 101(6))
- Clearing Bank (as defined in 11 U.S.C. § 781(3))
- None of the above

B. Check all that apply:

- Tax-exempt entity (as described in 26 U.S.C. § 501)
- Investment company, including hedge fund or pooled investment vehicle (as defined in 15 U.S.C. § 80a-3)
- Investment advisor (as defined in 15 U.S.C. § 80b-2(a)(11))

C. NAICS (North American Industry Classification System) 4-digit code that best describes debtor. See <http://www.uscourts.gov/four-digit-national-association-naics-codes>.

7 2 2 5

8. Under which chapter of the Bankruptcy Code is the debtor filing?

Check one:

- Chapter 7
- Chapter 9
- Chapter 11. Check all that apply:
  - Debtor's aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$2,566,050 (amount subject to adjustment on 4/01/19 and every 3 years after that).
  - The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D). If the debtor is a small business debtor, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return or if all of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B).
  - A plan is being filed with this petition.
  - Acceptances of the plan were solicited prepetition from one or more classes of creditors, in accordance with 11 U.S.C. § 1126(b).
  - The debtor is required to file periodic reports (for example, 10K and 10Q) with the Securities and Exchange Commission according to § 13 or 15(d) of the Securities Exchange Act of 1934. File the *Attachment to Voluntary Petition for Non-Individuals Filing for Bankruptcy under Chapter 11* (Official Form 201A) with this form.
  - The debtor is a shell company as defined in the Securities Exchange Act of 1934 Rule 12b-2.
- Chapter 12

9. Were prior bankruptcy cases filed by or against the debtor within the last 8 years?

- No
- Yes. District \_\_\_\_\_ When \_\_\_\_\_ Case number \_\_\_\_\_  
MM / DD / YYYY
- District \_\_\_\_\_ When \_\_\_\_\_ Case number \_\_\_\_\_  
MM / DD / YYYY

If more than 2 cases, attach a separate list.

10. Are any bankruptcy cases pending or being filed by a business partner or an affiliate of the debtor?

- No
- Yes. Debtor See attached list of related cases. Relationship \_\_\_\_\_  
District \_\_\_\_\_ When \_\_\_\_\_  
MM / DD / YYYY  
Case number, if known \_\_\_\_\_

List all cases. If more than 1, attach a separate list.

Debtor Sublink Solutions, Inc.  
Name

Case number (if known) \_\_\_\_\_

**11. Why is the case filed in this district?**

Check all that apply:

- Debtor has had its domicile, principal place of business, or principal assets in this district for 180 days immediately preceding the date of this petition or for a longer part of such 180 days than in any other district.
- A bankruptcy case concerning debtor's affiliate, general partner, or partnership is pending in this district.

**12. Does the debtor own or have possession of any real property or personal property that needs immediate attention?**

- No
- Yes. Answer below for each property that needs immediate attention. Attach additional sheets if needed.

**Why does the property need immediate attention?** (Check all that apply.)

- It poses or is alleged to pose a threat of imminent and identifiable hazard to public health or safety.  
What is the hazard? \_\_\_\_\_
- It needs to be physically secured or protected from the weather.
- It includes perishable goods or assets that could quickly deteriorate or lose value without attention (for example, livestock, seasonal goods, meat, dairy, produce, or securities-related assets or other options).
- Other \_\_\_\_\_

**Where is the property?** See attached list of store locations.

Number \_\_\_\_\_ Street \_\_\_\_\_  
\_\_\_\_\_  
City \_\_\_\_\_ State \_\_\_\_\_ ZIP Code \_\_\_\_\_

**Is the property insured?**

- No
- Yes. Insurance agency \_\_\_\_\_  
Contact name \_\_\_\_\_  
Phone \_\_\_\_\_

**Statistical and administrative information**

**13. Debtor's estimation of available funds**

Check one:

- Funds will be available for distribution to unsecured creditors.
- After any administrative expenses are paid, no funds will be available for distribution to unsecured creditors.

**14. Estimated number of creditors**

- |  |  |  |
|--|--|--|
| <input checked="" type="checkbox"/> 1-49 | <input type="checkbox"/> 1,000-5,000   | <input type="checkbox"/> 25,001-50,000     |
| <input type="checkbox"/> 50-99           | <input type="checkbox"/> 5,001-10,000  | <input type="checkbox"/> 50,001-100,000    |
| <input type="checkbox"/> 100-199         | <input type="checkbox"/> 10,001-25,000 | <input type="checkbox"/> More than 100,000 |
| <input type="checkbox"/> 200-999         |  |  |

**15. Estimated assets**

- |   |  |  |
|---|--|--|
| <input type="checkbox"/> \$0-\$50,000                     | <input type="checkbox"/> \$1,000,001-\$10 million    | <input type="checkbox"/> \$500,000,001-\$1 billion     |
| <input type="checkbox"/> \$50,001-\$100,000               | <input type="checkbox"/> \$10,000,001-\$50 million   | <input type="checkbox"/> \$1,000,000,001-\$10 billion  |
| <input type="checkbox"/> \$100,001-\$500,000              | <input type="checkbox"/> \$50,000,001-\$100 million  | <input type="checkbox"/> \$10,000,000,001-\$50 billion |
| <input checked="" type="checkbox"/> \$500,001-\$1 million | <input type="checkbox"/> \$100,000,001-\$500 million | <input type="checkbox"/> More than \$50 billion        |

Debtor Sublink Solutions, Inc.  
Name

Case number (if known) \_\_\_\_\_

16. Estimated liabilities
- |   |  |  |
|---|--|--|
| <input type="checkbox"/> \$0-\$50,000                     | <input type="checkbox"/> \$1,000,001-\$10 million    | <input type="checkbox"/> \$500,000,001-\$1 billion     |
| <input type="checkbox"/> \$50,001-\$100,000               | <input type="checkbox"/> \$10,000,001-\$50 million   | <input type="checkbox"/> \$1,000,000,001-\$10 billion  |
| <input type="checkbox"/> \$100,001-\$500,000              | <input type="checkbox"/> \$50,000,001-\$100 million  | <input type="checkbox"/> \$10,000,000,001-\$50 billion |
| <input checked="" type="checkbox"/> \$500,001-\$1 million | <input type="checkbox"/> \$100,000,001-\$500 million | <input type="checkbox"/> More than \$50 billion        |

**Request for Relief, Declaration, and Signatures**

**WARNING --** Bankruptcy fraud is a serious crime. Making a false statement in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

**17. Declaration and signature of authorized representative of debtor**

- The debtor requests relief in accordance with the chapter of title 11, United States Code, specified in this petition.
- I have been authorized to file this petition on behalf of the debtor.
- I have examined the information in this petition and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 01 / 05 / 2017  
MM / DD / YYYY

**X** /s/ Jack Henry Jack Henry  
Signature of authorized representative of debtor Printed name

Title President

**18. Signature of attorney**

**X** /s/ Lucas A. Cordova Date 01 / 05 / 2017  
Signature of attorney for debtor MM / DD / YYYY

Lucas A. Cordova-Ayuso, Esq.  
Printed name

CORDOVA-AYUSO LAW OFFICE LLC  
Firm name

P.O. Box 194021  
Number Street

San Juan PR 00919-4021  
City State ZIP Code

787-230-0463 lac@calawpr.com  
Contact phone Email address

226805 PR  
Bar number State

**LIST AND LOCATION OF STORES  
OPERATED BY SUBLINK SOLUTIONS, INC.**

- 1. Store 1682**  
Punta del Este  
Intersection of Highway #3 and Highway #194  
Fajardo PR
  
- 2. Store 1684**  
Plaza Noreste  
Highway #3  
Loiza PR
  
- 3. Store 1685**  
#1 Urb. Buso  
Marginal #3  
Humacao PR
  
- 4. Store 1696**  
Caribbean Plaza Shopping Center  
Carr. 30 Int. PR 198 Km. 20.01  
Altos del Cine Suite #202  
Las Piedras, PR 00771
  
- 5. Store 1697**  
Commerce Plaza  
Urb. Costa Azul  
Highway #53 Esq. Carr #3  
Guayama PR

Debtor: Sublink Solutions, Inc.

Addendum to Form B201, Item 10, Related Bankruptcy Cases

<b>Debtor name</b>	<b>Date of filing &amp; District</b>	<b>Case Number</b>	<b>Relationship</b>
1667 Domino's Corp.	12-22-2016 Puerto Rico	16-09926-7	Affiliate
15173 Domino's Corp.	12-30-2016 Puerto Rico	16-10203-11	Affiliate
1651 Domino's Corp.	01-05-2017 Puerto Rico	17-00039-11	Affiliate
1652 Domino's Corp.	01-05-2017 Puerto Rico	17-00041-11	Affiliate
1668 Domino's Corp.	01-05-2017 Puerto Rico	17-00042-11	Affiliate



### CORPORATE RESOLUTION

I, Suzette Rivera, as the Secretary of the Board of Directors of SUBLINK SOLUTIONS, INC., a corporation duly organized and operated under the law of the Commonwealth of Puerto Rico (the "Corporation"), certify that according with the Corporation's regulations, at a duly called meeting held on Tuesday December 27<sup>th</sup> 2016, for with duly quorum existed on said meeting, it was unanimously agreed to approve the following Corporate Resolution:

**WHEREAS**, the Corporation is insolvent and unable to pay its debts when due.

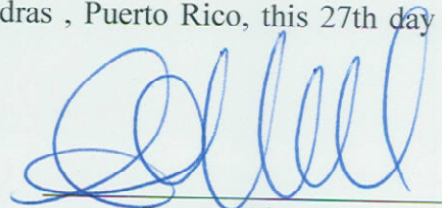
**WHEREAS**, it would be in the best interests of the Corporation and the creditors for the Corporation, the reorganization of the Corporation pursuant to Chapter 11 of the Bankruptcy Code before the U.S. Bankruptcy Court for the District of Puerto Rico.

It is **RESOLVED** that:

1. The Corporation SUBLINK SOLUTIONS, INC., will file a petition of reorganization under the provision of Chapter 11 of the Bankruptcy Code.
2. The president of the Corporation, Jack Henry, is, fully authorized and directed, for and on behalf of the Corporation, to execute and verify a petition in the name of the Corporation under Chapter 11 of the Bankruptcy Code and is also fully authorized to sign any document related to the Chapter 11 petition for the relief to be filled before the Bankruptcy Court for the District of Puerto Rico.
3. The Corporation is authorized to retain the service of Lucas A. Cordova, Esq., to act as the counsel for the Corporation.

On my capacity as Secretary of the Corporation, I CERTIFY, FURTHER, that the said resolution is now without modification or rescission, that it remains in full force and effect, and that it was adopted in accordance with the Bylaws of the Corporation, the Certificate of Incorporation and the State Law.

In WITNESS HEREOF, I sign the present in Las Piedras , Puerto Rico, this 27th day of December, 2016.



Suzette Rivera  
Secretary

Sublink Solutions, Inc.

BALANCE SHEET

December 31, 2015

ASSETS

CURRENT ASSETS

Cash	\$ 10,965
Inventories	27,908
Prepaid expense	<u>290</u>

Total current assets	<u>39,163</u>
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PROPERTY AND EQUIPMENT

Equipment	420,659
Leasehold improvements	621,700
Furniture and fixtures	<u>1,200</u>

1,043,559

Less accumulated depreciation	<u>(495,426)</u>
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Net property and equipment	<u>548,133</u>
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OTHER ASSET

Goodwill	310,000
Security deposits	<u>19,000</u>

Total other assets	<u>329,000</u>
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Total assets	<u>\$ 916,296</u>
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The accompanying notes are an integral part of these statements.



Sublink Solutions, Inc.

BALANCE SHEET (Continued)

December 31, 2015

LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES

Checks drawn in excess of bank cash balance	\$ 104,129
Accounts payable trade	110,569
Due to related party	17,181
Current maturities on long term obligations	40,606
Accrued expenses	<u>433,130</u>

Total current liabilities 705,615

LONG TERM OBLIGATIONS,

less current maturities 69,883

Total liabilities 775,498

STOCKHOLDERS' EQUITY

Paid in capital	40,000
Retained earnings	<u>100,798</u>

Total stockholders' equity 140,798

Total liabilities and stockholders' equity \$ 916,296

The accompanying notes are an integral part of these statements.

Store:  
682

1 2 3 4 5 6 7

	2016										% Of Sales	
	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10		Total 2016
<b>Sales</b>												
Total Net Sales	97,532	105,736	110,911	103,973	101,024	105,013	114,556	101,866	85,110	87,637	1,013,358	
Coupons	-	-	-	-	-	-	-	-	-	-	-	
<b>Royalty Sales</b>	<b>97,532</b>	<b>105,736</b>	<b>110,911</b>	<b>103,973</b>	<b>101,024</b>	<b>105,013</b>	<b>114,556</b>	<b>101,866</b>	<b>85,110</b>	<b>87,637</b>	<b>1,013,358</b>	
<b>Total Cost of Food Sales</b>	<b>33,542</b>	<b>34,918</b>	<b>36,591</b>	<b>34,916</b>	<b>32,068</b>	<b>33,671</b>	<b>36,225</b>	<b>32,749</b>	<b>28,190</b>	<b>29,439</b>	<b>332,309</b>	<b>32.8%</b>
<i>As % of Sales</i>	34.4%	33.0%	33.0%	33.6%	31.7%	32.1%	31.6%	32.1%	33.1%	33.6%	32.8%	
<b>Gross Profit</b>	<b>63,990</b>	<b>70,818</b>	<b>74,321</b>	<b>69,056</b>	<b>68,956</b>	<b>71,341</b>	<b>78,331</b>	<b>69,117</b>	<b>56,920</b>	<b>58,198</b>	<b>681,049</b>	<b>67.2%</b>
<b>Store Variable Costs</b>												
Wages	20,094	23,292	21,704	22,835	21,594	24,862	26,011	24,120	20,646	21,428	226,586	22.4%
Employee Benefits	-	-	-	-	-	-	-	-	-	-	-	0.0%
Payroll Taxes	3,229	3,590	3,413	3,713	3,288	3,689	2,923	2,451	1,904	1,952	30,152	3.0%
<i>Variable Labor</i>	<i>23,323</i>	<i>26,882</i>	<i>25,117</i>	<i>26,548</i>	<i>24,881</i>	<i>28,551</i>	<i>28,934</i>	<i>26,571</i>	<i>22,549</i>	<i>23,381</i>	<i>256,737</i>	<i>25.3%</i>
Delivery Expense	2,623	2,743	2,887	2,831	2,835	2,721	2,765	2,581	2,293	2,359	26,637	2.6%
Advertising Expense	4,129	6,847	5,156	7,882	4,726	5,040	5,584	4,670	3,860	3,921	51,815	5.1%
Royalty Expense	4,055	7,125	6,100	5,719	5,556	5,776	6,301	5,603	4,681	4,765	55,680	5.5%
Supplies Expense	1,218	823	859	940	2,598	904	997	1,034	847	2,342	12,562	1.2%
Other Variable Costs	327	954	969	1,135	895	986	1,058	957	680	705	8,665	0.9%
<b>Total Variable Costs</b>	<b>35,676</b>	<b>45,375</b>	<b>41,087</b>	<b>45,054</b>	<b>41,492</b>	<b>43,977</b>	<b>45,639</b>	<b>41,415</b>	<b>34,910</b>	<b>37,472</b>	<b>412,096</b>	<b>40.7%</b>
<i>Wages as % of Sales</i>	20.6%	22.0%	19.6%	22.0%	21.4%	23.7%	22.7%	23.7%	24.3%	24.5%	22.4%	
<b>Variable Profit</b>	<b>28,314</b>	<b>25,444</b>	<b>33,234</b>	<b>24,003</b>	<b>27,465</b>	<b>27,365</b>	<b>32,693</b>	<b>27,701</b>	<b>22,010</b>	<b>20,725</b>	<b>268,953</b>	<b>26.5%</b>
<b>Store Fixed Operating Costs</b>												
Rent Expense	611	6,629	5,429	6,246	6,246	6,246	6,246	6,246	6,246	6,229	56,378	5.6%
Utilities Expense	4,001	4,832	4,015	4,123	2,954	3,390	3,947	3,632	4,015	1,164	36,073	3.6%
Professional Fees	788	825	969	839	850	821	788	876	1,164	1,940	9,858	1.0%
Insurance Expense	210	-	-	324	559	289	289	289	289	289	2,539	0.3%
Other Fixed Cost	1,518	1,895	1,631	947	1,138	1,663	2,996	1,904	989	2,825	17,505	1.7%
<b>Total Fixed Operating Costs</b>	<b>7,129</b>	<b>14,180</b>	<b>12,044</b>	<b>12,479</b>	<b>11,746</b>	<b>12,410</b>	<b>14,267</b>	<b>12,947</b>	<b>12,704</b>	<b>12,448</b>	<b>122,353</b>	<b>12.1%</b>
<b>Store EBITDA</b>	<b>21,185</b>	<b>11,263</b>	<b>21,189</b>	<b>11,524</b>	<b>15,718</b>	<b>14,955</b>	<b>18,426</b>	<b>14,754</b>	<b>9,306</b>	<b>8,278</b>	<b>146,599</b>	<b>14.5%</b>
Depreciation & Amortization Expense	2,508	2,508	2,508	2,508	2,508	2,508	2,508	2,508	2,508	2,508	25,084	2.5%
Interest Expense	44	29	14	-	-	-	-	-	-	-	87	0.0%
<b>EBT</b>	<b>18,633</b>	<b>8,725</b>	<b>18,667</b>	<b>9,016</b>	<b>13,210</b>	<b>12,447</b>	<b>15,917</b>	<b>12,246</b>	<b>6,797</b>	<b>5,769</b>	<b>121,428</b>	<b>12.0%</b>
<b>Total Other Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total Office Expenses</b>	<b>2,768</b>	<b>2,433</b>	<b>2,458</b>	<b>2,649</b>	<b>2,671</b>	<b>2,237</b>	<b>2,705</b>	<b>2,853</b>	<b>2,570</b>	<b>2,680</b>	<b>26,025</b>	<b>2.6%</b>
Income Tax Expense	-	-	-	-	-	-	-	-	-	-	-	0.0%
<b>Net Profit / (Loss)</b>	<b>\$ 15,865</b>	<b>\$ 6,293</b>	<b>\$ 16,209</b>	<b>\$ 6,366</b>	<b>\$ 10,539</b>	<b>\$ 10,210</b>	<b>\$ 13,213</b>	<b>\$ 9,393</b>	<b>\$ 4,227</b>	<b>\$ 3,089</b>	<b>\$ 95,402</b>	<b>9.4%</b>
<b>Statistics:</b>												
AWUS	\$ 24,383	\$ 26,434	\$ 27,728	\$ 25,993	\$ 25,256	\$ 26,253	\$ 28,639	\$ 25,467	\$ 21,277	\$ 21,909	\$ 25,334	
Food Cost %	34.4%	33.0%	33.0%	33.6%	31.7%	32.1%	31.6%	32.1%	33.1%	33.6%	32.8%	
Labor Cost %	20.6%	22.0%	19.6%	22.0%	21.4%	23.7%	22.7%	23.7%	24.3%	24.5%	22.4%	
FLC %	55.0%	55.1%	52.6%	55.5%	53.1%	55.7%	54.3%	55.8%	57.4%	58.0%	55.2%	
Variable Profit %	29.0%	24.1%	30.0%	23.1%	27.2%	26.1%	28.5%	27.2%	25.9%	23.6%	26.5%	

Store:  
684

1 2 3 4 5 6 7

	2016										% Of Sales	
	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10		Total 2016
<b>Sales</b>												
Total Net Sales	88,845	88,208	87,845	84,742	83,385	80,564	80,991	80,521	69,879	78,018	822,998	
Coupons	-	-	-	-	-	-	-	-	-	(2)	(2)	
<b>Royalty Sales</b>	<b>88,845</b>	<b>88,208</b>	<b>87,845</b>	<b>84,742</b>	<b>83,385</b>	<b>80,564</b>	<b>80,991</b>	<b>80,521</b>	<b>69,879</b>	<b>78,020</b>	<b>823,000</b>	
<b>Total Cost of Food Sales</b>	<b>30,311</b>	<b>29,671</b>	<b>30,085</b>	<b>28,989</b>	<b>27,572</b>	<b>26,894</b>	<b>25,642</b>	<b>26,435</b>	<b>22,937</b>	<b>26,151</b>	<b>274,686</b>	<b>33.4%</b>
<i>As % of Sales</i>	34.1%	33.6%	34.2%	34.2%	33.1%	33.4%	31.7%	32.8%	32.8%	33.5%	33.4%	
<b>Gross Profit</b>	<b>58,534</b>	<b>58,537</b>	<b>57,759</b>	<b>55,753</b>	<b>55,814</b>	<b>53,670</b>	<b>55,349</b>	<b>54,085</b>	<b>46,942</b>	<b>51,869</b>	<b>548,314</b>	<b>66.6%</b>
<b>Store Variable Costs</b>												
Wages	19,336	20,707	20,738	19,648	19,227	20,050	19,832	18,011	17,740	18,988	194,275	23.6%
Employee Benefits	-	-	-	-	-	-	-	-	-	-	-	0.0%
Payroll Taxes	2,920	3,057	2,896	2,780	2,673	2,745	2,320	1,996	1,706	1,709	24,801	3.0%
<i>Variable Labor</i>	<i>22,256</i>	<i>23,764</i>	<i>23,633</i>	<i>22,428</i>	<i>21,900</i>	<i>22,795</i>	<i>22,151</i>	<i>20,007</i>	<i>19,446</i>	<i>20,697</i>	<i>219,076</i>	<i>26.6%</i>
Delivery Expense	1,548	1,537	1,674	1,640	1,655	1,555	1,615	1,535	1,447	1,522	15,727	1.9%
Advertising Expense	4,166	6,158	4,110	4,016	3,951	3,655	4,074	3,732	3,550	3,533	40,946	5.0%
Royalty Expense	4,409	7,099	5,710	5,508	5,420	5,237	5,264	5,239	4,543	5,071	53,501	6.5%
Supplies Expense	1,081	690	1,196	1,039	1,952	576	1,127	1,562	805	697	10,726	1.3%
Other Variable Costs	44	674	665	908	731	696	741	668	1,091	585	6,803	0.8%
<b>Total Variable Costs</b>	<b>33,505</b>	<b>39,922</b>	<b>36,989</b>	<b>35,538</b>	<b>35,609</b>	<b>34,514</b>	<b>34,973</b>	<b>32,743</b>	<b>30,882</b>	<b>32,105</b>	<b>346,779</b>	<b>42.1%</b>
<i>Wages as % of Sales</i>	21.8%	23.5%	23.6%	23.2%	23.1%	24.9%	24.5%	22.4%	25.4%	24.3%	23.6%	
<b>Variable Profit</b>	<b>25,030</b>	<b>18,615</b>	<b>20,771</b>	<b>20,215</b>	<b>20,205</b>	<b>19,157</b>	<b>20,377</b>	<b>21,342</b>	<b>16,060</b>	<b>19,763</b>	<b>201,535</b>	<b>24.5%</b>
<b>Store Fixed Operating Costs</b>												
Rent Expense	611	5,600	5,600	5,617	5,617	5,617	5,617	5,617	5,617	5,600	51,117	6.2%
Utilities Expense	3,565	4,866	3,647	3,915	3,962	3,928	3,703	3,675	3,238	814	35,313	4.3%
Professional Fees	835	871	1,015	885	896	868	835	923	1,210	1,987	10,326	1.3%
Insurance Expense	210	-	-	318	714	284	284	614	284	284	2,994	0.4%
Other Fixed Cost	1,509	1,567	1,263	3,988	4,269	1,741	2,144	3,111	1,791	2,560	23,944	2.9%
<b>Total Fixed Operating Costs</b>	<b>6,730</b>	<b>12,905</b>	<b>11,526</b>	<b>14,724</b>	<b>15,459</b>	<b>12,439</b>	<b>12,583</b>	<b>13,941</b>	<b>12,142</b>	<b>11,246</b>	<b>123,695</b>	<b>15.0%</b>
<b>Store EBITDA</b>	<b>18,300</b>	<b>5,710</b>	<b>9,245</b>	<b>5,490</b>	<b>4,746</b>	<b>6,717</b>	<b>7,793</b>	<b>7,402</b>	<b>3,918</b>	<b>8,517</b>	<b>77,839</b>	<b>9.5%</b>
Depreciation & Amortization Expense	4,141	4,141	4,141	4,141	4,141	4,141	4,141	4,141	4,141	4,141	41,414	5.0%
Interest Expense	700	700	700	700	700	700	700	700	-	-	5,600	0.7%
<b>EBT</b>	<b>13,458</b>	<b>869</b>	<b>4,404</b>	<b>649</b>	<b>(95)</b>	<b>1,876</b>	<b>2,952</b>	<b>2,560</b>	<b>(223)</b>	<b>4,376</b>	<b>30,826</b>	<b>3.7%</b>
<b>Total Other Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total Office Expenses</b>	<b>2,768</b>	<b>2,433</b>	<b>2,458</b>	<b>2,649</b>	<b>2,671</b>	<b>2,237</b>	<b>2,705</b>	<b>2,853</b>	<b>2,491</b>	<b>2,599</b>	<b>25,865</b>	<b>3.1%</b>
Income Tax Expense	-	-	-	-	-	-	-	-	-	-	-	0.0%
<b>Net Profit / (Loss)</b>	<b>\$ 10,690</b>	<b>\$ (1,564)</b>	<b>\$ 1,945</b>	<b>\$ (2,000)</b>	<b>\$ (2,766)</b>	<b>\$ (361)</b>	<b>\$ 247</b>	<b>\$ (293)</b>	<b>\$ (2,714)</b>	<b>\$ 1,777</b>	<b>\$ 4,961</b>	<b>0.6%</b>
<b>Statistics:</b>												
AWUS	\$ 22,211	\$ 22,052	\$ 21,961	\$ 21,186	\$ 20,846	\$ 20,141	\$ 20,248	\$ 20,130	\$ 17,470	\$ 19,505	\$ 20,575	
Food Cost %	34.1%	33.6%	34.2%	34.2%	33.1%	33.4%	31.7%	32.8%	32.8%	33.5%	33.4%	
Labor Cost %	21.8%	23.5%	23.6%	23.2%	23.1%	24.9%	24.5%	22.4%	25.4%	24.3%	23.6%	
FLC %	55.9%	57.1%	57.9%	57.4%	56.1%	58.3%	56.1%	55.2%	58.2%	57.9%	57.0%	
Variable Profit %	28.2%	21.1%	23.6%	23.9%	24.2%	23.8%	25.2%	26.5%	23.0%	25.3%	24.5%	

Store:  
685

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	2016										% Of Sales	
	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10		Total 2016
<b>Sales</b>												
Total Net Sales	65,684	72,447	81,221	79,119	78,844	81,077	78,377	73,001	65,026	65,330	740,126	
Coupons	-	-	-	-	-	-	-	-	-	-	-	
<b>Royalty Sales</b>	<b>65,684</b>	<b>72,447</b>	<b>81,221</b>	<b>79,119</b>	<b>78,844</b>	<b>81,077</b>	<b>78,377</b>	<b>73,001</b>	<b>65,026</b>	<b>65,330</b>	<b>740,126</b>	
<b>Total Cost of Food Sales</b>	<b>22,519</b>	<b>24,557</b>	<b>28,626</b>	<b>29,582</b>	<b>29,446</b>	<b>29,227</b>	<b>27,042</b>	<b>24,969</b>	<b>21,595</b>	<b>21,407</b>	<b>258,970</b>	<b>35.0%</b>
<i>As % of Sales</i>	34.3%	33.9%	35.2%	37.4%	37.3%	36.0%	34.5%	34.2%	33.2%	32.8%	35.0%	
<b>Gross Profit</b>	<b>43,165</b>	<b>47,889</b>	<b>52,595</b>	<b>49,537</b>	<b>49,398</b>	<b>51,851</b>	<b>51,335</b>	<b>48,032</b>	<b>43,431</b>	<b>43,923</b>	<b>481,156</b>	<b>65.0%</b>
<b>Store Variable Costs</b>												
Wages	24,263	19,924	21,554	18,597	18,150	22,016	17,643	18,142	15,749	15,558	191,597	25.9%
Employee Benefits	-	-	-	-	-	-	-	-	-	-	-	0.0%
Payroll Taxes	3,192	2,860	3,074	2,874	2,736	2,951	2,081	1,908	1,550	1,405	24,630	3.3%
<i>Variable Labor</i>	<i>27,455</i>	<i>22,784</i>	<i>24,628</i>	<i>21,471</i>	<i>20,886</i>	<i>24,967</i>	<i>19,725</i>	<i>20,050</i>	<i>17,298</i>	<i>16,963</i>	<i>216,227</i>	<i>29.2%</i>
Delivery Expense	1,434	1,510	1,706	1,711	1,673	1,804	1,761	1,573	1,446	1,416	16,036	2.2%
Advertising Expense	3,260	4,850	5,194	4,409	4,212	3,863	3,956	3,488	3,456	3,720	40,408	5.5%
Royalty Expense	3,215	5,763	5,280	5,143	5,125	5,270	5,095	4,745	4,227	4,246	48,109	6.5%
Supplies Expense	1,071	775	832	923	1,798	815	834	765	764	881	9,458	1.3%
Other Variable Costs	132	598	604	800	647	689	697	647	623	597	6,033	0.8%
<b>Total Variable Costs</b>	<b>36,567</b>	<b>36,282</b>	<b>38,243</b>	<b>34,458</b>	<b>34,340</b>	<b>37,408</b>	<b>32,068</b>	<b>31,268</b>	<b>27,814</b>	<b>27,823</b>	<b>336,271</b>	<b>45.4%</b>
<i>Wages as % of Sales</i>	36.9%	27.5%	26.5%	23.5%	23.0%	27.2%	22.5%	24.9%	24.2%	23.8%	25.9%	
<b>Variable Profit</b>	<b>6,598</b>	<b>11,607</b>	<b>14,352</b>	<b>15,079</b>	<b>15,058</b>	<b>14,443</b>	<b>19,267</b>	<b>16,764</b>	<b>15,617</b>	<b>16,100</b>	<b>144,886</b>	<b>19.6%</b>
<b>Store Fixed Operating Costs</b>												
Rent Expense	578	6,567	6,567	6,584	6,584	6,584	6,584	6,584	6,584	6,567	59,783	8.1%
Utilities Expense	3,450	6,749	5,101	3,626	4,002	2,988	3,766	3,645	4,577	639	38,542	5.2%
Professional Fees	577	1,079	1,223	1,093	1,104	1,075	1,042	1,149	1,436	1,729	11,507	1.6%
Insurance Expense	210	-	-	256	327	227	227	227	227	227	1,929	0.3%
Other Fixed Cost	1,381	660	1,532	752	1,203	865	2,157	1,659	769	1,900	12,878	1.7%
<b>Total Fixed Operating Costs</b>	<b>6,196</b>	<b>15,054</b>	<b>14,423</b>	<b>12,311</b>	<b>13,220</b>	<b>11,740</b>	<b>13,776</b>	<b>13,264</b>	<b>13,593</b>	<b>11,062</b>	<b>124,639</b>	<b>16.8%</b>
<b>Store EBITDA</b>	<b>402</b>	<b>(3,447)</b>	<b>(71)</b>	<b>2,768</b>	<b>1,838</b>	<b>2,703</b>	<b>5,492</b>	<b>3,500</b>	<b>2,024</b>	<b>5,038</b>	<b>20,247</b>	<b>2.7%</b>
Depreciation & Amortization Expense	2,054	2,054	2,054	2,054	2,054	2,054	2,054	2,054	2,054	2,054	20,540	2.8%
Interest Expense	-	-	-	-	-	-	-	-	-	-	-	0.0%
<b>EBT</b>	<b>(1,652)</b>	<b>(5,501)</b>	<b>(2,125)</b>	<b>714</b>	<b>(216)</b>	<b>649</b>	<b>3,438</b>	<b>1,446</b>	<b>(30)</b>	<b>2,984</b>	<b>(293)</b>	<b>0.0%</b>
<b>Total Other Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total Office Expenses</b>	<b>2,768</b>	<b>2,733</b>	<b>2,458</b>	<b>2,649</b>	<b>2,671</b>	<b>2,237</b>	<b>2,705</b>	<b>2,853</b>	<b>2,491</b>	<b>2,586</b>	<b>26,152</b>	<b>3.5%</b>
Income Tax Expense	-	-	-	-	-	-	-	-	-	-	-	0.0%
<b>Net Profit / (Loss)</b>	<b>\$ (4,421)</b>	<b>\$ (8,234)</b>	<b>\$ (4,583)</b>	<b>\$ (1,935)</b>	<b>\$ (2,887)</b>	<b>\$ (1,588)</b>	<b>\$ 733</b>	<b>\$ (1,407)</b>	<b>\$ (2,521)</b>	<b>\$ 397</b>	<b>\$ (26,445)</b>	<b>-3.6%</b>
<b>Statistics:</b>												
AWUS	\$ 16,421	\$ 18,112	\$ 20,305	\$ 19,780	\$ 19,711	\$ 20,269	\$ 19,594	\$ 18,250	\$ 16,257	\$ 16,332	\$ 18,503	
Food Cost %	34.3%	33.9%	35.2%	37.4%	37.3%	36.0%	34.5%	34.2%	33.2%	32.8%	35.0%	
Labor Cost %	36.9%	27.5%	26.5%	23.5%	23.0%	27.2%	22.5%	24.9%	24.2%	23.8%	25.9%	
FLC %	71.2%	61.4%	61.8%	60.9%	60.4%	63.2%	57.0%	59.1%	57.4%	56.6%	60.9%	
Variable Profit %	10.0%	16.0%	17.7%	19.1%	19.1%	17.8%	24.6%	23.0%	24.0%	24.6%	19.6%	

Store:  
696

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	2016										% Of Sales	
	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10		Total 2016
<b>Sales</b>												
Total Net Sales	53,720	57,828	58,727	56,553	55,895	54,048	59,112	53,832	46,483	49,286	545,483	
Coupons	-	-	-	-	-	-	-	-	-	-	-	
<b>Royalty Sales</b>	<b>53,720</b>	<b>57,828</b>	<b>58,727</b>	<b>56,553</b>	<b>55,895</b>	<b>54,048</b>	<b>59,112</b>	<b>53,832</b>	<b>46,483</b>	<b>49,286</b>	<b>545,483</b>	
<b>Total Cost of Food Sales</b>	<b>18,208</b>	<b>19,136</b>	<b>19,104</b>	<b>18,134</b>	<b>17,542</b>	<b>18,277</b>	<b>18,585</b>	<b>17,523</b>	<b>15,089</b>	<b>16,164</b>	<b>177,761</b>	<b>32.6%</b>
<i>As % of Sales</i>	33.9%	33.1%	32.5%	32.1%	31.4%	33.8%	31.4%	32.6%	32.5%	32.8%	32.6%	
<b>Gross Profit</b>	<b>35,513</b>	<b>38,692</b>	<b>39,623</b>	<b>38,419</b>	<b>38,353</b>	<b>35,771</b>	<b>40,526</b>	<b>36,309</b>	<b>31,395</b>	<b>33,121</b>	<b>367,722</b>	<b>67.4%</b>
<b>Store Variable Costs</b>												
Wages	12,301	11,889	13,826	12,121	11,616	17,011	13,662	12,051	11,630	10,872	126,978	23.3%
Employee Benefits	60	60	20	-	60	20	40	-	-	-	260	0.0%
Payroll Taxes	1,910	1,878	2,081	1,718	1,650	2,079	1,719	1,370	1,253	1,080	16,737	3.1%
<i>Variable Labor</i>	<i>14,270</i>	<i>13,827</i>	<i>15,927</i>	<i>13,839</i>	<i>13,326</i>	<i>19,110</i>	<i>15,421</i>	<i>13,420</i>	<i>12,882</i>	<i>11,952</i>	<i>143,976</i>	<i>26.4%</i>
Delivery Expense	783	824	812	844	810	837	856	805	779	770	8,120	1.5%
Advertising Expense	1,921	3,477	3,073	2,739	2,960	2,457	3,085	2,517	2,122	2,240	26,592	4.9%
Royalty Expense	2,723	4,527	3,817	3,676	3,633	3,506	3,836	3,512	3,021	3,204	35,455	6.5%
Supplies Expense	811	846	770	2,277	781	1,016	853	743	1,868	726	10,692	2.0%
Other Variable Costs	76	593	567	729	617	581	585	515	381	426	5,071	0.9%
<b>Total Variable Costs</b>	<b>20,586</b>	<b>24,095</b>	<b>24,967</b>	<b>24,105</b>	<b>22,127</b>	<b>27,506</b>	<b>24,635</b>	<b>21,513</b>	<b>21,053</b>	<b>19,318</b>	<b>229,905</b>	<b>42.1%</b>
<i>Wages as % of Sales</i>	22.9%	20.6%	23.5%	21.4%	20.8%	31.5%	23.1%	22.4%	25.0%	22.1%	23.3%	
<b>Variable Profit</b>	<b>14,927</b>	<b>14,597</b>	<b>14,656</b>	<b>14,314</b>	<b>16,226</b>	<b>8,265</b>	<b>15,891</b>	<b>14,797</b>	<b>10,341</b>	<b>13,803</b>	<b>137,817</b>	<b>25.3%</b>
<b>Store Fixed Operating Costs</b>												
Rent Expense	578	5,586	5,586	5,603	5,603	5,603	5,603	5,603	5,603	5,586	50,954	9.3%
Utilities Expense	3,352	3,594	3,094	3,283	3,119	3,219	3,237	3,228	1,350	755	28,231	5.2%
Professional Fees	4,127	614	758	628	639	610	577	665	953	1,729	11,301	2.1%
Insurance Expense	210	-	-	216	290	190	190	190	190	190	1,664	0.3%
Other Fixed Cost	860	1,948	1,353	1,874	1,133	2,296	1,269	1,232	955	2,563	15,482	2.8%
<b>Total Fixed Operating Costs</b>	<b>9,127</b>	<b>11,741</b>	<b>10,791</b>	<b>11,604</b>	<b>10,784</b>	<b>11,918</b>	<b>10,876</b>	<b>10,919</b>	<b>9,050</b>	<b>10,822</b>	<b>107,632</b>	<b>19.7%</b>
<b>Store EBITDA</b>	<b>5,800</b>	<b>2,856</b>	<b>3,865</b>	<b>2,710</b>	<b>5,443</b>	<b>(3,653)</b>	<b>5,015</b>	<b>3,878</b>	<b>1,291</b>	<b>2,981</b>	<b>30,185</b>	<b>5.5%</b>
Depreciation & Amortization Expense	27	27	27	27	27	27	27	27	27	27	269	0.0%
Interest Expense	-	-	-	-	-	-	-	-	-	-	-	0.0%
<b>EBT</b>	<b>5,773</b>	<b>2,829</b>	<b>3,838</b>	<b>2,684</b>	<b>5,416</b>	<b>(3,680)</b>	<b>4,988</b>	<b>3,851</b>	<b>1,264</b>	<b>2,954</b>	<b>29,916</b>	<b>5.5%</b>
<b>Total Other Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total Office Expenses</b>	<b>2,768</b>	<b>2,433</b>	<b>2,458</b>	<b>2,649</b>	<b>2,671</b>	<b>2,237</b>	<b>2,705</b>	<b>2,853</b>	<b>2,491</b>	<b>2,584</b>	<b>25,850</b>	<b>4.7%</b>
Income Tax Expense	-	-	-	-	-	-	-	-	-	-	-	0.0%
<b>Net Profit / (Loss)</b>	<b>\$ 3,005</b>	<b>\$ 396</b>	<b>\$ 1,379</b>	<b>\$ 34</b>	<b>\$ 2,745</b>	<b>\$ (5,917)</b>	<b>\$ 2,283</b>	<b>\$ 998</b>	<b>\$ (1,227)</b>	<b>\$ 370</b>	<b>\$ 4,067</b>	<b>0.7%</b>
<b>Statistics:</b>												
AWUS	\$ 13,430	\$ 14,457	\$ 14,682	\$ 14,138	\$ 13,974	\$ 13,512	\$ 14,778	\$ 13,458	\$ 11,621	\$ 12,321	\$ 13,637	
Food Cost %	33.9%	33.1%	32.5%	32.1%	31.4%	33.8%	31.4%	32.6%	32.5%	32.8%	32.6%	
Labor Cost %	22.9%	20.6%	23.5%	21.4%	20.8%	31.5%	23.1%	22.4%	25.0%	22.1%	23.3%	
FLC %	56.8%	53.6%	56.1%	53.5%	52.2%	65.3%	54.6%	54.9%	57.5%	54.9%	55.9%	
Variable Profit %	27.8%	25.2%	25.0%	25.3%	29.0%	15.3%	26.9%	27.5%	22.2%	28.0%	25.3%	

Store:  
697

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	2016											% Of Sales
	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Total 2016	
<b>Sales</b>												
Total Net Sales	46,441	48,349	47,011	43,997	46,075	42,129	41,969	39,972	37,691	39,336	432,969	
Coupons	-	-	-	-	-	-	-	-	-	-	-	
<b>Royalty Sales</b>	<b>46,441</b>	<b>48,349</b>	<b>47,011</b>	<b>43,997</b>	<b>46,075</b>	<b>42,129</b>	<b>41,969</b>	<b>39,972</b>	<b>37,691</b>	<b>39,336</b>	<b>432,969</b>	
<b>Total Cost of Food Sales</b>	<b>15,990</b>	<b>16,123</b>	<b>15,787</b>	<b>15,120</b>	<b>15,590</b>	<b>14,091</b>	<b>13,688</b>	<b>13,334</b>	<b>12,929</b>	<b>13,372</b>	<b>146,022</b>	<b>33.7%</b>
<i>As % of Sales</i>	34.4%	33.3%	33.6%	34.4%	33.8%	33.4%	32.6%	33.4%	34.3%	34.0%	33.7%	
<b>Gross Profit</b>	<b>30,452</b>	<b>32,226</b>	<b>31,224</b>	<b>28,877</b>	<b>30,485</b>	<b>28,038</b>	<b>28,282</b>	<b>26,638</b>	<b>24,762</b>	<b>25,964</b>	<b>286,947</b>	<b>66.3%</b>
<b>Store Variable Costs</b>												
Wages	13,540	11,305	11,082	10,880	11,427	11,057	10,721	10,450	9,237	10,123	109,821	25.4%
Employee Benefits	-	15	-	-	-	-	-	-	-	-	15	0.0%
Payroll Taxes	1,954	1,770	1,736	1,578	1,580	1,370	1,148	1,122	921	966	14,144	3.3%
<i>Variable Labor</i>	<i>15,493</i>	<i>13,090</i>	<i>12,818</i>	<i>12,457</i>	<i>13,007</i>	<i>12,427</i>	<i>11,869</i>	<i>11,571</i>	<i>10,159</i>	<i>11,090</i>	<i>123,980</i>	<i>28.6%</i>
Delivery Expense	684	668	667	643	687	583	606	607	607	543	6,295	1.5%
Advertising Expense	1,593	2,951	2,317	2,174	2,253	1,926	2,318	1,879	1,726	1,826	20,963	4.8%
Royalty Expense	2,249	3,912	3,056	2,860	2,995	2,738	2,728	2,590	2,450	2,557	28,135	6.5%
Supplies Expense	692	521	603	639	412	1,000	690	535	391	483	5,966	1.4%
Other Variable Costs	61	459	467	616	518	471	571	451	380	448	4,442	1.0%
<b>Total Variable Costs</b>	<b>20,773</b>	<b>21,601</b>	<b>19,928</b>	<b>19,389</b>	<b>19,872</b>	<b>19,145</b>	<b>18,782</b>	<b>17,632</b>	<b>15,712</b>	<b>16,946</b>	<b>189,780</b>	<b>43.8%</b>
<i>Wages as % of Sales</i>	29.2%	23.4%	23.6%	24.7%	24.8%	26.2%	25.5%	26.1%	24.5%	25.7%	25.4%	
<b>Variable Profit</b>	<b>9,678</b>	<b>10,625</b>	<b>11,297</b>	<b>9,487</b>	<b>10,613</b>	<b>8,893</b>	<b>9,499</b>	<b>9,006</b>	<b>9,050</b>	<b>9,018</b>	<b>97,167</b>	<b>22.4%</b>
<b>Store Fixed Operating Costs</b>												
Rent Expense	578	3,200	3,200	3,217	3,217	3,217	3,217	3,217	3,217	3,200	29,477	6.8%
Utilities Expense	1,331	2,832	3,166	2,756	3,066	3,401	3,325	3,055	3,298	753	26,982	6.2%
Professional Fees	577	614	721	628	639	610	577	665	953	1,729	7,714	1.8%
Insurance Expense	210	-	-	207	282	322	182	182	182	182	1,746	0.4%
Other Fixed Cost	812	1,104	1,220	617	761	609	1,370	1,674	623	1,382	10,173	2.3%
<b>Total Fixed Operating Costs</b>	<b>3,508</b>	<b>7,749</b>	<b>8,308</b>	<b>7,424</b>	<b>7,964</b>	<b>8,158</b>	<b>8,671</b>	<b>8,792</b>	<b>8,272</b>	<b>7,245</b>	<b>76,093</b>	<b>17.6%</b>
<b>Store EBITDA</b>	<b>6,170</b>	<b>2,876</b>	<b>2,989</b>	<b>2,063</b>	<b>2,649</b>	<b>735</b>	<b>828</b>	<b>214</b>	<b>778</b>	<b>1,773</b>	<b>21,074</b>	<b>4.9%</b>
Depreciation & Amortization Expense	180	180	180	180	180	180	180	180	180	180	1,797	0.4%
Interest Expense	-	-	-	-	-	-	-	-	-	-	-	0.0%
<b>EBT</b>	<b>5,990</b>	<b>2,696</b>	<b>2,809</b>	<b>1,884</b>	<b>2,470</b>	<b>555</b>	<b>649</b>	<b>34</b>	<b>598</b>	<b>1,593</b>	<b>19,277</b>	<b>4.5%</b>
<b>Total Other Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total Office Expenses</b>	<b>2,768</b>	<b>2,433</b>	<b>2,458</b>	<b>2,649</b>	<b>2,671</b>	<b>2,237</b>	<b>2,705</b>	<b>2,853</b>	<b>2,491</b>	<b>2,584</b>	<b>25,850</b>	<b>6.0%</b>
Income Tax Expense	-	-	-	-	-	-	-	-	-	-	-	0.0%
<b>Net Profit / (Loss)</b>	<b>\$ 3,222</b>	<b>\$ 263</b>	<b>\$ 351</b>	<b>\$ (766)</b>	<b>\$ (202)</b>	<b>\$ (1,682)</b>	<b>\$ (2,056)</b>	<b>\$ (2,819)</b>	<b>\$ (1,893)</b>	<b>\$ (991)</b>	<b>\$ (6,573)</b>	<b>-1.5%</b>
<b>Statistics:</b>												
AWUS	\$ 11,610	\$ 12,087	\$ 11,753	\$ 10,999	\$ 11,519	\$ 10,532	\$ 10,492	\$ 9,993	\$ 9,423	\$ 9,834	\$ 10,824	
Food Cost %	34.4%	33.3%	33.6%	34.4%	33.8%	33.4%	32.6%	33.4%	34.3%	34.0%	33.7%	
Labor Cost %	29.2%	23.4%	23.6%	24.7%	24.8%	26.2%	25.5%	26.1%	24.5%	25.7%	25.4%	
FLC %	63.6%	56.7%	57.2%	59.1%	58.6%	59.7%	58.2%	59.5%	58.8%	59.7%	59.1%	
Variable Profit %	20.8%	22.0%	24.0%	21.6%	23.0%	21.1%	22.6%	22.5%	24.0%	22.9%	22.4%	

**United States Bankruptcy Court  
District of Puerto Rico**

In re Sublink Solutions, Inc.  
Debtor

Case No. \_\_\_\_\_

Chapter 11

**LIST OF EQUITY SECURITY HOLDERS**

Name and last known address or place of business of holder	Security Class	Number of Securities	Kind of Interest
Dan Grossman 9116 Griffin Road Cooper City, FL 33328	Common stock	51%	Common stockholder
Jack Henry P.O. Box 1619 Las Piedras, PR 00771	Common stock	49%	Common stockholder

01/05/2017

Signature /s/ Jack Henry  
Jack Henry  
President

*Penalty for making a false statement or concealing property:* Fine of up to \$500,000 or imprisonment for up to 5 years or both.  
18 U.S.C §§ 152 and 3571.



**Fill in this information to identify the case:**

Debtor name Sublink Solutions, Inc.

United States Bankruptcy Court for the: \_\_\_\_\_ District of Puerto Rico  
(State)

Case number (If known): \_\_\_\_\_

Check if this is an amended filing

## Official Form 204

### Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders

12/15

A list of creditors holding the 20 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an *insider*, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 20 largest unsecured claims.

	Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
1	Enigma Investment Inc. 655 Marginal del Parque Area Los Colobos Carolina, PR 00987	Alberto Navaez Executive VP of Operations (787) 253-0200	Loan for new store construction - store 1684		N/A	N/A	\$300,000.00
2	Enigma Investment Inc. or Eddy Lieberman 655 Marginal del Parque Area Los Colobos Carolina, PR 00987	Alberto Navaez Executive VP of Operations (787) 253-0200	Loan for new store construction - store 1685		N/A	N/A	\$81,087.04
3	ELM, Inc. 655 Marginal del Parque Area Los Colobos Carolina, PR 00987	Alberto Navaez Executive VP of Operations (787) 253-0200	Loan for new store construction - store 1685		N/A	N/A	\$25,000.00
4	Coca Cola Puerto Rico P.O. Box 51985 Toa Baja, PR 00950-1985		Trade debt/ soda supply		N/A	N/A	
5	Light Gas Corporation P.O. Box 1155 Salinas, PR 00751	Jose Candelario (787) 824-4838 david@lightgas.com	Trade debt/ gas supply		N/A	N/A	\$9,561.80
6	Suarez Gas, Inc. P.O. Box 1227 Fajardo, PR 00738	Maribel Escobar (787) 863-1414 ext. 236 mescobar@suarezgas.net	Trade debt/ gas supply		N/A	N/A	\$332.22
7							
8							

Debtor Sublink Solutions, Inc.  
Name

Case number (if known) \_\_\_\_\_

	Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim <small>If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.</small>		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
9							
10							
11							
12							
13							
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15							
16							
17							
18							
19							
20							

**United States Bankruptcy Court  
District of Puerto Rico**

In Re: Sublink Solutions, Inc.

Case Number:

Debtor(s)

Chapter: 11

**VERIFICATION OF CREDITOR MATRIX**

I, the President of the Corporation named as the Debtor in this case hereby verify that the attached list of creditors is true and correct to the best of my knowledge.

Date: 01/05/2017

Signature of Debtor(s): /s/ Jack Henry

**CREDITOR MATRIX – SUBLINK SOLUTIONS, INC.**

AUTORIDAD DE ENERGIA ELECTRICA  
1250 AVENIDA JUAN PONCE DE LEÓN  
SAN JUAN, PR 00907

AUTORIDAD DE ACUEDUCTOS Y ALCANTARILLADOS  
P.O. BOX 7066  
SAN JUAN, PR 00916-706

COCA COLA PUERTO RICO  
P.O. BOX 51985  
TOA BAJA, PR 00950-1985

CONSOLIDATED WASTE SERVICES CORP.  
P.O. BOX 1322  
GURABO, PR 00778

CRIM  
P.O. BOX 195387  
SAN JUAN, PR 00919-5387

DEPARTAMENTO DE HACIENDA  
P.O. BOX 9024140  
SAN JUAN, PR 00902-4140

DEPARTAMENTO DE HACIENDA  
DIVISION DE QUIEBRAS  
P.O. BOX 9022501  
SAN JUAN, PR 00901-2501

1651 DOMINO'S CORP.  
P.O. BOX 1619  
LAS PIEDRAS, PR 00771

1652 DOMINO'S CORP.  
P.O. BOX 1619  
LAS PIEDRAS, PR 00771

EASY WASTE LLC  
P.O. BOX 918  
PUNTA SANTIAGO  
HUMACAO, PR 00741

ELM, INC.  
C/O ALBERTO NAVAEZ-EXECUTIVE VP OF OPERATIONS  
655 MARGINAL DEL PARQUE, AREA LOS COLOBOS  
CAROLINA, PR 00987

ENIGMA INVESTMENT, INC.  
C/O ALBERTO NAVAEZ-EXECUTIVE VP OF OPERATIONS  
655 MARGINAL DEL PARQUE, AREA LOS COLOBOS  
CAROLINA, PR 00987

EMPRESAS DE GAS CO. INC.  
P.O. BOX 1025  
SABANA SECA STATION  
SABANA SECA, PR 00952

FAJARDO CINEMA CORP.  
P.O. BOX 19116  
SAN JUAN PR 00910-9116

INTERNAL REVENUE SERVICE  
P.O. BOX 7346  
PHILADELPHIA, PA 19101-7346

JACK HENRY  
P.O. BOX 1619  
LAS PIEDRAS, PR 00771

LAS PIEDRAS REALTY CORP.  
PO BOX 19116  
SAN JUAN PR 00910-9116

LIGHT GAS CORPORATION  
PO BOX 1155  
SALINAS, PR 00751

MUNICIPIO DE CANOVANAS  
P.O. BOX 1612  
CANOVANAS, PR 00729-1612

MUNICIPIO DE FAJARDO  
APARTADO 865  
FAJARDO, PR 00738

MUNICIPIO DE GUAYAMA  
APARTADO 360  
GUAYAMA, PUERTO RICO 00785-0360

MUNICIPIO DE HUMACAO  
APARTADO 178  
HUMACAO, PR 00792

MUNICIPIO DE LAS PIEDRAS  
P.O. BOX 00068  
LAS PIEDRAS, PR 00771

ORIENTAL BANK  
P.O. BOX195115  
SAN JUAN, PR 00919

PLAZA NORESTE INC.  
P.O. BOX 9020485  
SAN JUAN PR 00902-0485

SUAREZ GAS, INC.  
P.O. BOX 1227  
FAJARDO, PR 00738

TJ PROPERTIES  
P.O. BOX 1210  
JUNCOS PR 00777



# United States Bankruptcy Court

United States District Of Puerto Rico

**In re** Sublink Solutions, Inc.

Case No. \_\_\_\_\_

**Debtor**

Chapter 11

### DISCLOSURE OF COMPENSATION OF ATTORNEY FOR DEBTOR

1. Pursuant to 11 U.S.C. § 329(a) and Fed. Bankr. P. 2016(b), I certify that I am the attorney for the above named debtor(s) and that compensation paid to me within one year before the filing of the petition in bankruptcy, or agreed to be paid to me, for services rendered or to be rendered on behalf of the debtor(s) in contemplation of or in connection with the bankruptcy case is as follows:

For legal services, I have agreed to accept ..... \$ Hourly

Prior to the filing of this statement I have received ..... \$ 5,000.00

Balance Due ..... \$ 0

2. The source of the compensation paid to me was:

Debtor                       Other (specify)

3. The source of compensation to be paid to me is:

Debtor                       Other (specify)

4.  I have not agreed to share the above-disclosed compensation with any other person unless they are members and associates of my law firm.

I have agreed to share the above-disclosed compensation with a other person or persons who are not members or associates of my law firm. A copy of the agreement, together with a list of the names of the people sharing in the compensation, is attached.

5. In return for the above-disclosed fee, I have agreed to render legal service for all aspects of the bankruptcy case, including:

- a. Analysis of the debtor's financial situation, and rendering advice to the debtor in determining whether to file a petition in bankruptcy;
- b. Preparation and filing of any petition, schedules, statements of affairs and plan which may be required;
- c. Representation of the debtor at the meeting of creditors and confirmation hearing, and any adjourned hearings thereof;

B2030 (Form 2030) (12/15)

- d. Representation of the debtor in adversary proceedings and other contested bankruptcy matters;
- e. [Other provisions as needed]

6. By agreement with the debtor(s), the above-disclosed fee does not include the following services:

CERTIFICATION

I certify that the foregoing is a complete statement of any agreement or arrangement for payment to me for representation of the debtor(s) in this bankruptcy proceeding.

01/05/2017

*Date*

/s/ Lucas A. Cordova

*Signature of Attorney*

CORDOVA-AYUSO LAW OFFICE LLC

*Name of law firm*