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9 **UNITED STATES BANKRUPTCY COURT**
10 **FOR THE EASTERN DISTRICT OF WASHINGTON AT YAKIMA**

11 In re:

12 47 HOPS LLC,

13 Debtor.
14

No. 17-02440

SUPPLEMENTAL BRIEF IN SUPPORT
OF MOTION TO APPROVE INTERIM
USE OF CASH COLLATERAL, GRANT
REPLACEMENT LIENS, AND SET FINAL
HEARING

15 The Debtor herein, 47 Hops LLC (“Debtor”), through its attorney Nathan T. Riordan
16 and Wenokur Riordan PLLC, moves for an order approving the interim use of cash collateral,
17 granting replacement liens, and setting the final hearing pursuant to 11 U.S.C. §363 and Fed.
18 R. Bankr. Pro. 4001(b).
19

20 **A. BACKGROUND**

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1 3. Going forward, the Debtor can purchase hops profitably and in sufficient
2 volumes to maintain a viable business, as demonstrated in the following paragraphs.

3 4. Historically, the Debtor has sold around one million or more pounds of hops
4 per year, at an approximate gross margin of 40 percent. Most of that volume has been
5 purchased on a contract basis.

6 5. Demand in the market has slackened, but is not completely gone. Consumers
7 are still buying. The Debtor projects the volume of hops it will sell going forward is about
8 600,000 pounds per year. Prices have dropped on both the sell and the buy side. The Debtor
9 projects that the Debtor can maintain a profit margin of approximately 40 percent. The reason
10 the Debtor believes the margin can be maintained at that level is that the Debtor will be able
11 to take advantage of cheap prices in the spot market offered by brewers, and by growers who
12 wish to retain some market share and will offer prices competitive with the brewer prices.
13 These growers include some of the grower with whom the Debtor is currently contracted. As
14 the Debtor has noted in prior submissions, the amount of hops harvested and available has not
15 decreased. The Debtor should have no problem purchasing a sufficient amount of hops.

16 6. The Debtor's business will change in that the Debtor will sell fewer hops and
17 at lower prices. The hops the Debtor will purchase will come from many of the growers with
18 whom the Debtor has contracts. The Debtor has spoken to a majority of the growers with
19 whom the Debtor has contracts. These growers understand the need to reject their contracts
20 and pledged to do business with the Debtor going forward despite the Debtor's inability to
21 perform under those contracts. The growers are very interested in working with the Debtor

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1 regardless of the Debtor's Chapter 11 status. If the Court does not allow cash collateral then
2 the Debtor will be hamstrung, will miss deals that come in and can be frozen in place, which
3 not only affects the Debtor, but also the farms that would like to continue to work with the
4 Debtor. The growers want and need the Debtor to continue as a viable outlet for their hops
5 unimpaired. If a decision comes down from the Court that is perceived in the market to cause
6 harm, whether intentionally or not, to the Debtor, it will also cause harm to the growers.
7 Those growers will have fewer outlets for their hops and will become less competitive
8 relative to their competitors, which have much more serious repercussions than the filing of a
9 chapter 11.

10 7. As described above, the Debtor will maintain margin and profitability despite
11 selling less volume. While the purchases will not be on a predictable, contracted basis, but
12 rather on a spot market basis, this is to the Debtor's advantage. The market for hops does not
13 have an exchange. Definitive pricing is not published. The Debtor's advantage has always
14 been in the Debtor's relationships. As the market moves into a period of fluctuation in prices,
15 the Debtor, freed to be nimble, can move with the market.

16 8. The Debtor proposes to spend \$175,000 on purchasing new hops as shown on
17 Exhibit A ("Exhibit A") to the Supplemental Declaration of Douglass MacKinnon ("Supp.
18 Dec. D. MacKinnon"). The reason spending the \$175,000 on hops is important is that
19 purchasing the hops allows the value of the inventory to improve, while at the same time the
20 Debtor increases the amount of cash collateral available at the end of the period. If the Debtor
21 is not able to buy these hops, the Debtor is missing out on the opportunity to buy and sell

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1 inventory profitably, possibly losing future sales due to the Debtor's inability to perform, and
2 the Debtor's inventory value will begin to erode.

3 9. Further, the Debtor's brand and image will suffer immeasurably beyond the
4 lost profit in any single deal. If the market's perception becomes that the Debtor is weak and
5 unable to supply certain varieties of hops, the Debtor's future dealings will be affected. Once
6 the customer develops the perception that we are unable to supply a certain product, they are
7 not likely to default to us as their first choice for that variety going forward.

8 10. Finally, the market is extremely competitive. The Debtor has customers who
9 will give the Debtor the first shot at filling in order. Customers need what they need when
10 they need it. If the Debtor cannot supply the customer with the hops they need they will go
11 elsewhere and fill that order unless we can talk them into using a substitute. In a short
12 market, substitutions are not such a tough sell. In an oversupplied market, like the one that
13 currently exists, that is less likely. So, by not being able to supply an order the Debtor is
14 taking itself out of the running and directly benefiting the Debtor's competitors. Once a
15 competitor senses an opportunity, they will work to exploit that to maximum advantage ... all
16 to the detriment of the Debtor. Every deal a customer gets that the Debtor passes on makes the
17 competition stronger while simultaneously making the Debtor weaker in the market.

18 11. The hops the Debtor proposes to purchase are proprietary varieties of hops that
19 will come from breweries dealing with an oversupply. The Debtor has these hops earmarked
20 for specific customers, to be sold at a profit. While no sales are ever guaranteed, these
21 varieties are in high demand. For the past few years these varieties have been in short supply.

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1 Even if the customers for whom these hops are already earmarked change their minds, the
2 Debtor will have no problem selling these particular hops.

3 12. As can be seen on Exhibit A, the Debtor will make use of cash collateral to
4 improve the amount of cash collateral, the amount of inventory and the amount of accounts
5 receivable. The inventory will improve in three ways: cost basis of inventory, average price
6 per pound, and total pounds. The Debtor is demonstrating the increase in inventory using
7 these measures as these measures are more clear than using fair market value, which is more
8 subjective, and more complicated given the Debtor's recent inventory write-downs. It is the
9 Debtor's belief that the fair market value of the inventory is improved by these purchases of
10 rare varieties as well.

11 13. The Debtor will make the following purchases:

<u>Variety</u>	<u>Approximate Quantity</u>	<u>Approximate Collateral Value</u>
Simcoe	5000 lbs.	\$60,000
Mosaic	5000 lbs.	\$45,000
Amarillo	2000 lbs.	\$24,000
Galaxy	1500 lbs.	\$25,500
Citra	1500 lbs.	\$21,000
Total:	15,000 lbs.	\$175,500

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1 14. The Debtor projects it will collect \$300,000 in sales and outstanding accounts
2 receivable in the next 30 days. The outstanding accounts receivable is spread across four
3 customers.

4 15. The Debtor's cash, accounts receivable, and inventory will have the following
5 balances shown at the beginning and end of the period:

	<u>Beginning of Period</u>	<u>End of Period (9/13/17)</u>
Cash:	\$96,502	\$96,152
Accounts Receivable:	\$377,304	\$485,000
Inventory:	\$3,400,000	\$3,425,000

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10 16. As can be seen from Exhibit A, and in summary in the preceding paragraph,
11 the Debtor will, if granted the use of cash collateral to purchase hops and improve the Bank's
12 collateral position. The Debtor's historical ability to purchase and sell hops profitably shows
13 the Debtor will be able to continue doing so going forward. The use of cash collateral to
14 purchase hops will keep the Debtor on the leading edge of the market, and foremost in the
15 minds of customers with hops needs.

16 17. The Debtor's recent accounting creates a distraction that is understandable and
17 will be examined and explained to the satisfaction of all involved. However, as the Court
18 pointed out at the prior hearing, that is history. Important, but not central to the issue at hand.
19 The Court should focus on the simple facts surrounding the Debtor's operations for the next
20 30 days: Accounts receivable will increase. Cash collateral will be maintained. The amount
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1 and quality of the inventory as measured in pounds, average price per pounds and cost basis
2 will improve. In short, the Debtor, and Bank and the estate will be better off, while jobs and
3 business operations and market position are maintained. Exhibit A demonstrates the central
4 question in granting use of cash collateral – whether the lienholder will be worse off due to
5 diminution of assets, is not a concern. In fact, the opposite is true – the Bank will be better off
6 for the Debtor’s use of cash collateral.

7 DATED August 16, 2017.

8 WENOKUR RIORDAN PLLC

9 By: /s/ Nathan Riordan
10 Nathan Riordan, WSBA #33926
11 Attorney for Debtor
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